



9 April 2026

Tēnā koe

Official Information Act Request

Thank you for your email of 3 November 2025 requesting information about the Baseline Review of Family Violence and Sexual Violence (FVSV) prevention contracts. I sincerely apologise for the delay in responding to your request.

I have considered your request under the Official Information Act 1982 (the Act). Please find my decision on your request set out below.

Please find a full list of the documents in scope of your request in the Appendix below which contains the name, status (released in full, released in part or withheld in full – including the relevant ground under the Act) and any additional notes.

As agreed on 6 November 2025, staff names and contact details have been withheld as out of scope in all the documents being released.

Where information or documents have been withheld under section 9 of the Act, I am satisfied, that in the circumstances, the decision to withhold information under section 9 of the Act is not outweighed by other considerations that render it desirable to make the information available in the public interest.

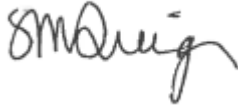
Please note that as part of the baseline review, the Ministry has provided the Centre for Family Violence and Sexual Violence Prevention (the Centre) various versions of the Ministry's spreadsheet detailing the spend on FVSV prevention contracts. We are releasing the final, most up to date version of this spreadsheet to you (47. Baseline Spend Review Data Request - MSD Forms Updated (17/10/2025)) rather than each iteration of the document. If you would like to request all draft versions of this document, please contact us on the email provided below.

I will be publishing this decision letter, with your personal details deleted, on the Ministry's website in due course.

If you wish to discuss this response with us, please feel free to contact OIA_Requests@msd.govt.nz.

If you are not satisfied with my decision on your request for information about the Baseline Review of Family Violence and Sexual Violence (FVSV) prevention contracts, you have the right to seek an investigation and review by the Ombudsman. Information about how to make a complaint is available at www.ombudsman.parliament.nz or 0800 802 602.

Ngā mihi nui

pp. 

Anna Graham
General Manager
Ministerial and Executive Services

Appendix:

Document Table

Number	Document Name	Release Status	Notes/Caveats
01.	2025 04 01 – Notes for TPA DCE Meeting 3 April	Release in full (some information ruled out of scope as it is not related to the baseline review)	
02.	Papers for Investing & Commissioning Well SG	Release in full	
03.	03. Investing & Commissioning Well Priority Steering Group 11 April 2025	Release in full	
04.	Investing & Commissioning Well Priority Steering Group 09 May 2025	Release in full	To be noted that the information contained in this document was gathered during an early analysis and preliminary assessment of FVSV prevention contracts from various agencies and was not utilised in the final baseline review.
05.	REP/25/5/348 - Family Violence and Sexual Violence Ministerial Group meeting, 7 May	Release in full (some information ruled out of scope as it is not related to the baseline review)	
06.	RE_ Template for baseline review data collection	Release in full	
07.	Te Puna Aonui Working Group Baseline Spend	Release in full	

	Review Terms of Reference		
08.	Investing & Commissioning Well Steering Group papers	Release in full	
09.	Investing & Commissioning Well Priority Steering Group 09 May 2025	Identical document to number 04 above. Included for clarity as it was an attachment to multiple pieces of correspondence	
10.	RE: Investing and Commissioning Well PSG - Baseline Review Working Group	Release in full	
11.	2025 05 19 – Notes for TPA Board meeting 21 May 2025	Release in full (some information ruled out of scope as it is not related to the baseline review)	
12.	Update on the Baseline Review	Release in full	
13.	Baseline review Data Collection	Release in full	
13.1	Baseline Review Scope	Release in full	
14.	MSD – Baseline Spend Review Data Request	Release in full	
15.	Tier 1 departmental expenditure request (FVSV Baseline Review)	Release in full	
16.	Draft Information Sharing Protocol - June 2025	Release in full	

17.	Baseline Spend Review Data Request - MSD Forms	Final version being released	Please refer to the caveat provided in the response above.
18.	RE: Data collection on FV/SV roles	Release in full	
19.	RE: Data collection on FV/SV roles (2)	Release in full	
20.	Baseline Review data request - Additional guidance	Release in full	
20.1	Clarifying data requirements for Baseline Review forms	Release in full	
21.1	RE_review of cross agency info sharing agreement	Withheld in full under section 9(2)(h) of the Act	
21.2	Advice from legal – RE_additional documents and emails for baseline review data share	Withheld in full under section 9(2)(h) of the Act	
22.	Update to Baseline Review data request	Release in part with some information withheld under section 9(2)(h) of the Act	
23.	Baseline Review: Further Clarity for PSG	Release in part with some information withheld under section 9(2)(h) of the Act	
24.	2025 07 15 – Notes for IEB	Release in full (some information ruled out of scope)	

	Sub-Committee meeting, 16 July	as it is not related to the baseline review)	
25.	FW_ Updated Information Sharing Protocol and attachment	Release in full	
25.1	Updated Information Sharing Protocol - 15 July 2025	Release in full	
26.	Memo - MSD's input into the Family and Sexual Violence Baseline Review 24 July 2025	Release in part with some information withheld under section 9(2)(h) of the Act	
27.	Investing and Commissioning Well PSG	Release in full	
28.	RE Baseline review email for you to send	Release in full	Please note that document 17 above was also attached to this email thread
29.	RE_ Working Group 31 July – draft Early Insights Report for feedback	Withhold in full under section 9(2)(f)(iv) of the Act	
30.	FVSV Baseline Review: Tier 1 funding Early insights report (First Draft)	Withhold in full under section 9(2)(f)(iv) of the Act	
31.	RE_ Explaining baseline data	Release in full	
32.	FW_ BR Working group update post PSG	Release in full	

33.	Baseline Review – Three Lines of Inquiry	Release in full	
34.	FVSV Baseline Review Phase One: Initial data highlights	Withhold in full under section 9(2)(f)(iv) of the Act	
35.	RE_ Final tier 1 data request – MSD	Release in full	
35.1	Baseline Spend Review Data Request - MSD Forms (29/08/2025)	Final version being released	Please refer to the caveat provided in the response above.
36.	Notes for Action Plan Governance Group DCEs meeting, 2 October	Release in full (some information ruled out of scope as it is not related to the baseline review)	
37.	Feedback on slides	Withhold in full under section 9(2)(f)(iv) of the Act	
38.	FW_ Baseline Review Insights Report	Release in part with some information withheld under section 9(2)(g)(i) of the Act	
39.	2025 Baseline Review Insights Report One-October 2025 (draft)	Withhold in full under section 9(2)(f)(iv) of the Act	
40.	Latest Feedback on Slides	Withhold in full under section 9(2)(f)(iv) of the Act	
41.	FVSV Action Plan: Investing and	Release in full	

	Commissioning Well Steering Group Establishment - 10 October 2025		
42.	Investing and Commissioning Well Priority Steering Group 10 October 2025	Withhold in full under section 9(2)(f)(iv) of the Act	
43.	RE_ Baseline review insights report for Working Group	Release in part with some information withheld under section 9(2)(f)(iv) of the Act	
44.	RE_ Due today – Baseline Review updated data request	Release in full	
45.	Change in Baseline for 2026	Withhold in full under section 9(2)(f)(iv) of the Act	
46.	RE_ Updated data request – MSD	Release in full	
47.	Baseline Spend Review Data Request - MSD Forms Updated (17/10/2025)	Release in part with some information withheld under section 9(2)(ba)(ii) of the Act.	
48.	Re_ Online_ FVSV Action Plan_ Investing and Commissioning Well Steering Group (3)	Release in full	
49.	Investing & Commissioning Well Priority	Release in full	

	Steering Group 03 November 2025		
50.	RE: Finalizing Baseline Review Data	Withhold in full under section 9(2)(f)(iv) of the Act	
51.	Re Online FVSV Action Plan Investing and Commissioning Well Steering Group (2)	Release in full	
52.	Investing & Commissioning Well Priority Steering Group 03 November 2025 (02)	Release in full	
53.	Investing & Commissioning Well Priority Steering Group 03 November 2025	Duplicate of document 49	
54.	Re Online FVSV Action Plan Investing and Commissioning Well Steering Group (1)	Release in part with some information withheld under section 9(2)(f)(iv) of the Act	
55.	2025 11 05 - Notes for Action Plan Governance Group DCEs meeting, 6 November	Release in full (some information ruled out of scope as it is not related to the baseline review)	
56.	Re_ Online: FVSV Action Plan: Investing and Commissioning Well Steering Group	Release in full	
57.	2025 Baseline Review Insights Report One -	Withhold in full under section	

	Final Version – November 2025	9(2)(f)(iv) of the Act	
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Aide-mémoire



MINISTRY OF SOCIAL
DEVELOPMENT
TE MANATŪ WHAKAHIATO ORA

Meeting

Date: 6 May 2025 **Security Level:** IN CONFIDENCE

For: Hon. Louise Upston, Minister for Social Development and Employment

File Reference: REP/25/5/348

Family Violence and Sexual Violence Ministerial Group meeting, 7 May

Meeting details 3:30pm – 4:30pm, Wednesday 7 May 2025, 2.1
Ministerial Meeting Room, Executive Wing, Parliament

Expected attendees

- Hon. Karen Chhour – Minister for the Prevention of Family Violence and Sexual Violence, and Minister for Children
- Hon. Nicola Willis – Minister for Social Investment
- Hon. Paul Goldsmith – Minister of Justice
- Hon. Mark Mitchell – Minister of Police, Minister of Corrections, and Minister for Ethnic Communities
- Hon. Matt Doocey – Minister for Mental Health
- Hon. Nicola Grigg – Minister for Women
- Hon. Scott Simpson – Minister for ACC
- Hon. Casey Costello – Minister for Seniors, and Associate Minister of Health (Family and Sexual Violence)

Ministerial advisors and officials will also be present. Marama Edwards, Deputy Chief Executive Māori Communities and Partnerships, will attend as the Ministry of Social Development (MSD) official.

Apologies

- Hon. Louise Upston, Minister for Social Development and Employment, and Minister for Disability Issues
- Hon. Tama Potaka – Minister for Māori Development
- Hon. Erica Stanford – Minister for Education
- Hon. Simeon Brown – Minister of Health

Meeting purpose

The purpose of this meeting is to discuss progress towards implementation of the second Te Aorerekura Action Plan, including Project Whetū, regular quarterly reporting and reprioritisation of investment.

Note, the last Family Violence and Sexual Violence (FVSV) Ministers meeting was on 6 March.

Out of scope

[Redacted]

[Redacted]

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

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Out of scope

[REDACTED]

[REDACTED]

[REDACTED]

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Out of scope

Investing and Commissioning Well work completed to date

Te Puna Aonui agencies and SIA undertook Phase 1 of a review of FVSV funding, focusing on investment received between 2018-2023. This highlighted the complexity of the FVSV funding landscape and has informed the approach for Phase 2.

Phase 2 is a full investment review (including baseline funding). Te Puna Aonui and SIA are working to align this review with the social investment approach, and have identified the following elements required:

- 1) a complete baseline funding review
- 2) defining what is considered effective for FVSV, and whether the current state is achieving those outcomes
- 3) research and evidence to determine what services and supports work to address FVSV
- 4) establishing critical components of what good support is
- 5) designing an approach to prioritisation of investment
- 6) exploration of systems change.

Timelines in the Action Plan will need to be brought forward to align with SIA. We recommend you agree to the change in timeframe.

Preliminary findings FVSV contracts review

Work has begun to review FVSV contracts held by Te Puna Aonui agencies. We are providing a line-by-line spreadsheet of FVSV contract information to Te Puna

Aonui Business Unit to support this process. Data provided includes:

- 1) service category (family or sexual violence)
- 2) service type
- 3) provider name
- 4) annual spend
- 5) contract term and end date
- 6) location
- 7) target cohort

This information is intended to identify opportunities to improve commissioning, including overlap between agencies and multiple contract holders.

Initial analysis has identified approximately \$300 million in spend across 500 providers, and 1,000 contracts. The report also notes MSD currently has \$201 million in 582 contracts¹.

We recommend that you query what the ongoing review of FVSV contracts involves, and the expectations around MSD's involvement in this work. Comparative to other agencies, MSD holds the bulk of FVSV contracts. Contract reviews may require significant resourcing that could lead to other work being paused.

Out of scope

[Redacted content]

¹ All active FVSV contracts at April

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INVESTING & COMMISSIONING WELL

PRIORITY STEERING GROUP

09 May 2025

AGENDA 9 MAY 2025

2:00 –3:30pm

Chair **Cam Sherley – Priority Sponsor – DCE System Stewardship – Te Puna Aonui**

MS Teams

Members: Out of scope

Apologies:

Time	Item	Duration	Lead	Paper
1	Introduction <ul style="list-style-type: none"> - Update since last meeting - Action Plan Governance Group Update - FVSV Ministers Update 	20mins	Out of scope	
2	Preliminary Findings – FVSV Contracts Review	20mins	Out of scope	Summary Findings Slide Deck
3	Social Investment Fund Ministers – Transition and Implementation Plan Development <i>Discussion points:</i> <ol style="list-style-type: none"> 1. Opportunities to align work of Investment and Commissioning Well with the Social Investment Agency and the ‘platform’ 2. How might the key considerations agreed by the IEB and FVSV Ministers be incorporated? 	20mins	Out of scope	IEB Key Considerations
4	Baseline Review Options and Project Plan Agree preferred option for baseline review approach Approve Project Plan Agree establishment of Agency Working Group Nominate staff to participate	20mins		Baseline Review Options Analysis Baseline Review Project Plan Baseline Review Working Group TOR
5	AOB Look ahead to next meeting	5mins	Out of scope	

**FVSV CONTRACTS
REVIEW
SUMMARY FINDINGS**

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Initial information collection: Background

Accelerating the Baseline review

The second Te Aorerekura Action Plan includes a focus on 'Investing and Commissioning Well', requiring agencies to undertake a joint baseline review to help the IEB retain a granular view of the FVSV system.

At their March meeting, the IEB agreed a set of recommendations to accelerate the baseline review:

- **Note** the obligation for the IEB to deliver a detailed FVSV baseline review under the Investing and Commissioning Well focus area in the second Te Aorerekura Action Plan
- **Agree** that all IEB agencies will provide detailed information on FVSV service contracts as soon as practically feasible
- **Agree** that all IEB agencies will include funding that may be discontinued through B25 to support the IEB to retain visibility of the FVSV system

Information request to agencies

To help us deliver on CE expectations, the Business Unit requested contract level information on services provided by relevant agencies, including:

- Name of contract or service being provided
- Name of provider and location (including their service provision geographic territory if possible)
- Annual spend per provider
- Contract term and expiry
- Any other relevant info e.g. number of units delivered per year etc
- Statutory, specialist, make safe, or other


Caveats

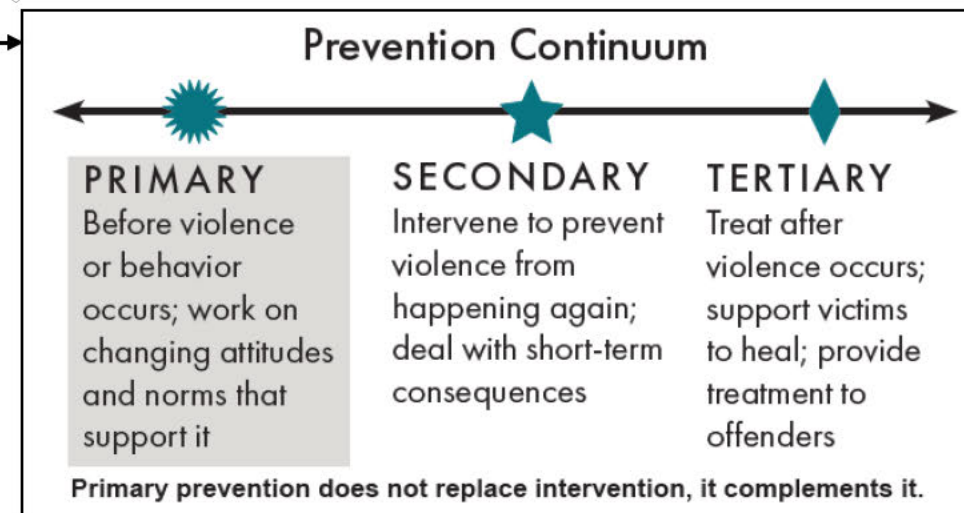
- Note the data currently available provides an incomplete picture of FVSV system spend and contracting/commissioning across Te Puna Aonui agencies. This data should not be used to inform investment decisions and has not been validated by contributing agencies. Further information collection is required.
- Due to tight timeframes when the information was requested, agencies have provided what is readily available, resulting in different levels of information – i.e. for some, we understand all details down to contract type, duration, service provider – for others we only have broad categories of spend.

	Initiative level spend	Provider name	Annual spend per provider	Contract expiry	Location	FTE	Users	Additional coding by TPA (done at the initiative level)
ACC	Beyond original request scope (i.e. not available for contract pooling)							> Delivery approach > Statutory > Prevention Continuum > FV/SV > Category > Specialist
Business Unit					Regions identifiable			
Corrections			Contracted value				Placements available/ regional breakdowns	
Education		Identifiable	Budget level		Identifiable			
Health		Mostly departmental	Budget level					
Justice			Annual Funding 24/25				Referrals	
MSD	Waiting on response							
OT			Service Total				Service volume	
Police			Contracted value					
TPK			Annual Spend					

- There is also inconsistency in whether funding information includes departmental spend or only externally contracted funding.
- Analysis is currently based on text matching provider names etc, which requires additional quality assurance.

Definitions

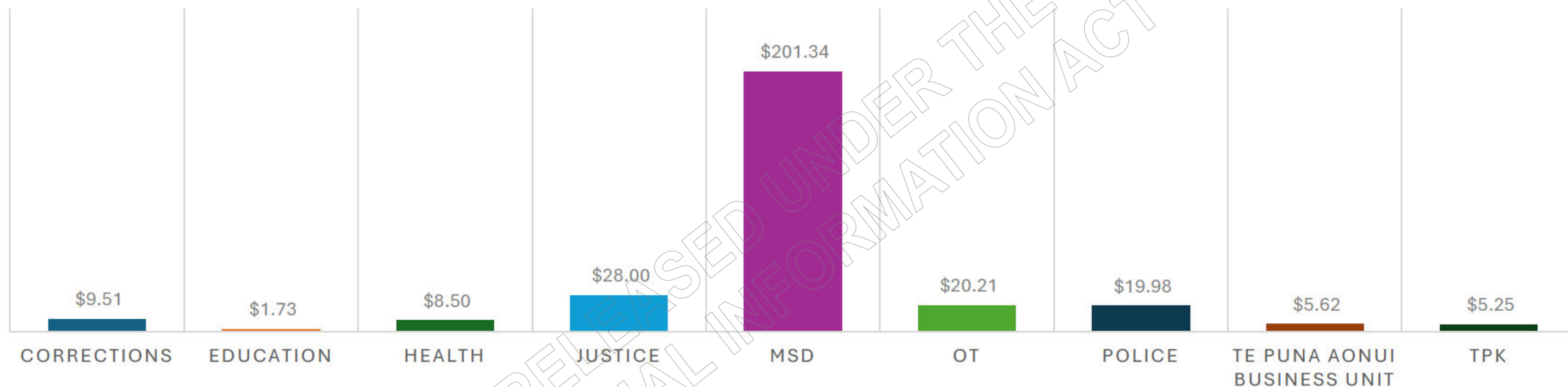
- **Delivery Approach:** Is the programme contracted at a national or regional level. National may include programmes that are sub-contracted at a regional level for delivery.
- **Statutory:** Is the service delivered for an individual/whānau as part of the statutory obligations of an agency or system e.g. the Justice system. Non-statutory programmes may include non-mandatory/voluntary services and programmes for individuals/whānau, or population level interventions.
- **Prevention Continuum:** Mapping activity to 
- **FV/SV:** Is the programme primarily targeting support to family violence or sexual violence outcomes.
- **Category:** Coding against broad categories of FV/SV system activity, including:
 - Sexual Violence Perpetrator Support
 - Family Violence Perpetrators
 - Family Violence Prevention
 - Family Violence Support Services
 - Family Violence Whanau Support
 - Family Violence Refuge Support
 - Helplines
 - Sexual Violence Victim Support
 - ICR Support
 - Participation and Support Services Seniors
 - Sexual Violence Prevention
 - National Infrastructure
- **Specialist:** Does the service employ specialist FV or SV expertise/resources?



Source: [North Dakota Prevention Tool Kit](#)

Initial information collection: Agency spend

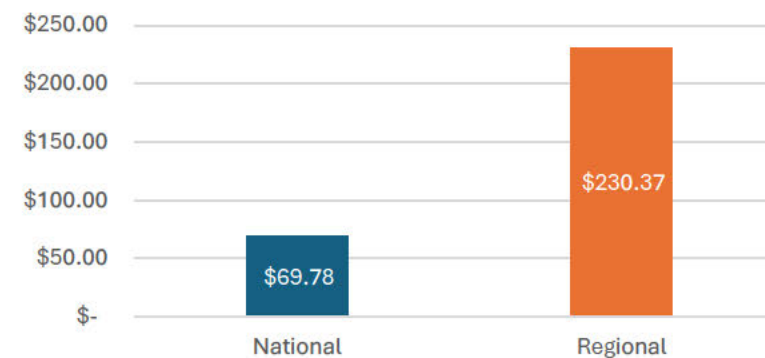
We currently have oversight of \$300.15m in agency spending



ACROSS THE PREVENTION CONTINUUM

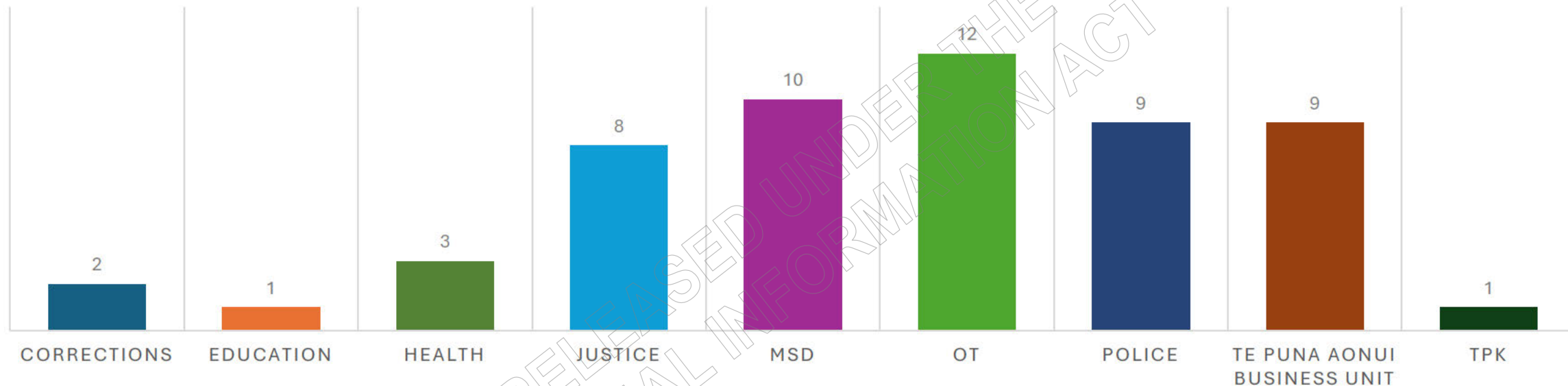


DELIVERY APPROACH

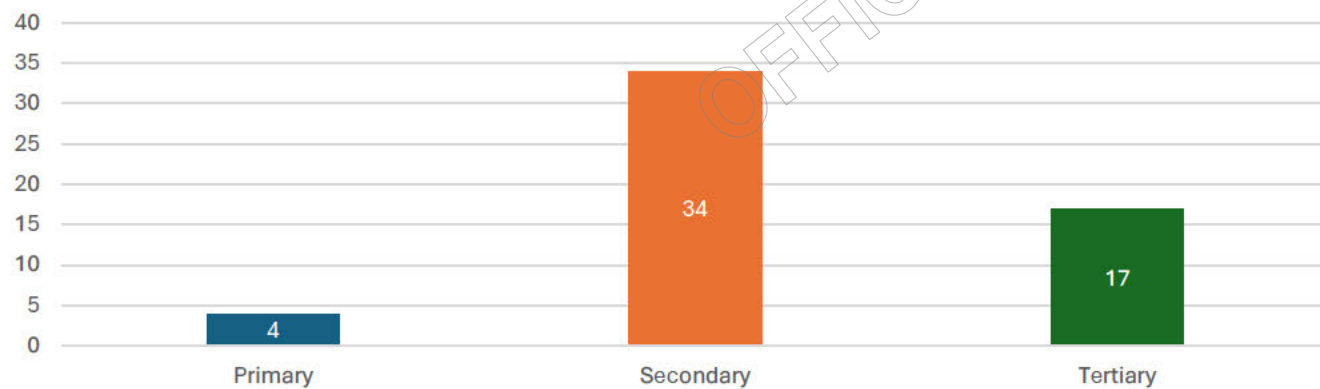


Initial information collection: Agency initiatives

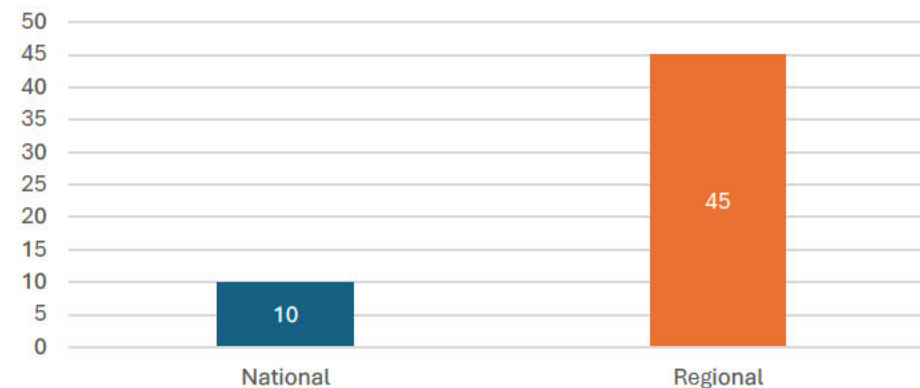
We currently have oversight of 55 agency initiatives



ACROSS THE PREVENTION CONTINUUM

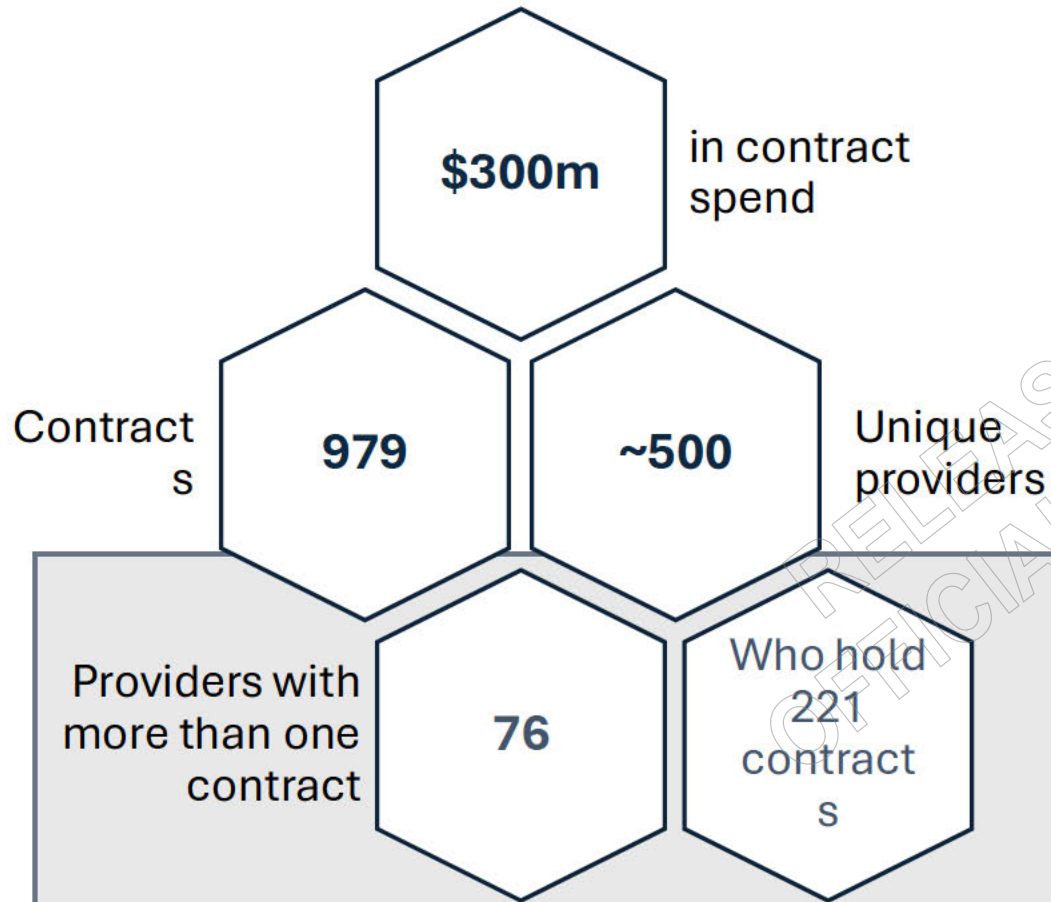


DELIVERY APPROACH

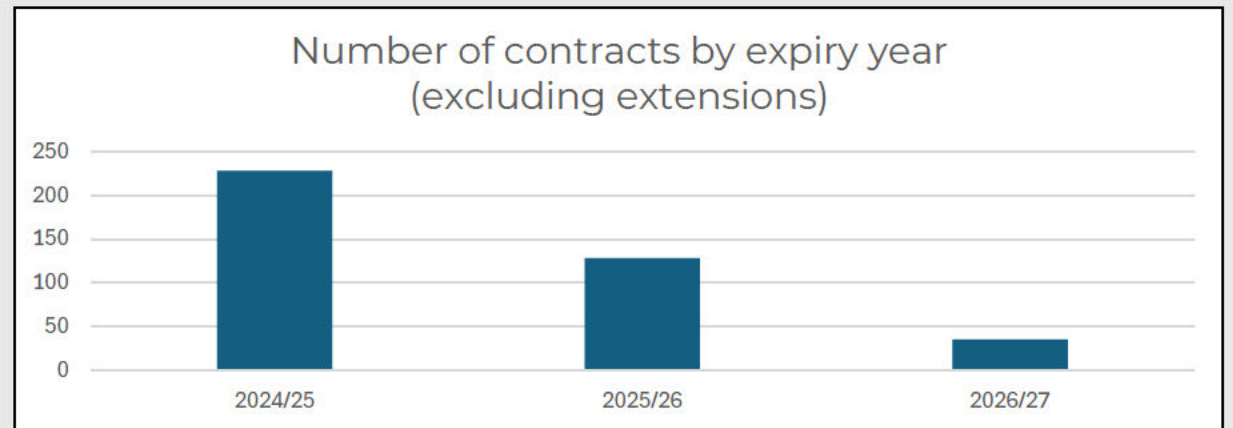
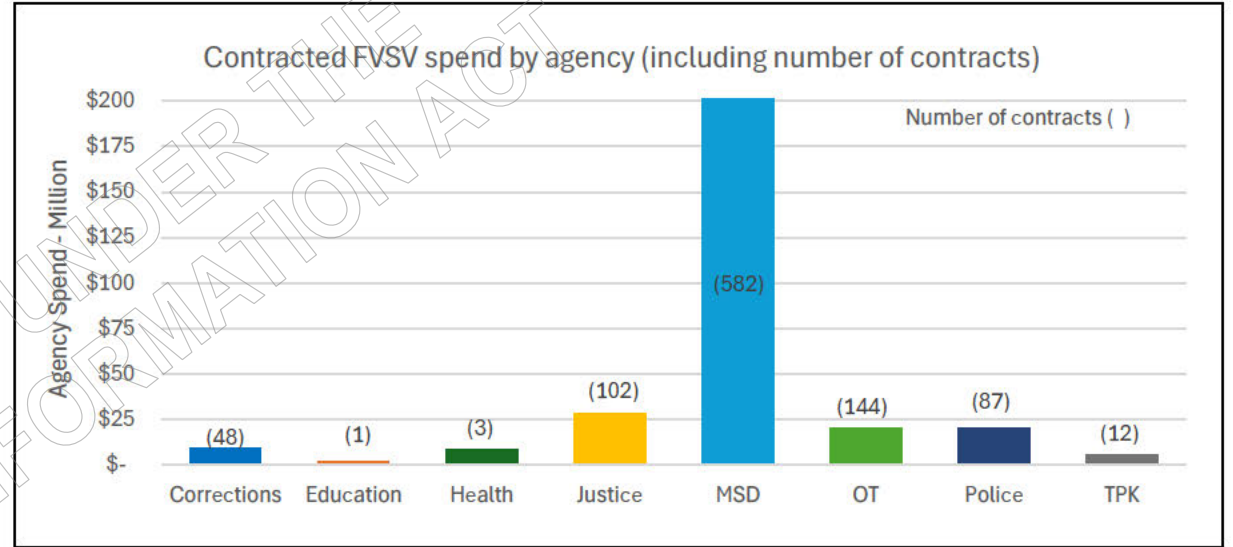


Initial information collection: Providers

We currently have oversight of providers and contracts for seven agencies



Note this analysis does not include contracts held by MSD and the Business Unit



SOCIAL INVESTMENT

IEB KEY CONSIDERATIONS

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IEB KEY CONSIDERATIONS

The IEB has committed to work in partnership with SIA to develop a joint transition and implementation plan by June this year. The IEB agreed that the following considerations should underpin any future roll out of social investment for FVSV and funding transfer:

- **Lines of accountability** for agencies and Ministers need to be clearly established, particularly during transition to ensure that those who are vulnerable are protected and 'no one falls through the cracks'.
- **Operational and specialist knowledge** is necessary to inform the commissioning of FVSV service design and delivery, particularly given the significant complexity across the FVSV system and the interconnectedness of services for FVSV users.
- **Wider system considerations.** While early intervention programs are a priority in social investment, FVSV focuses on crisis response services, workforce support, multi-agency responses, and violence prevention programmes. Transition planning must balance this with the early intervention goals of social investment.
- **Governance and relationships** with the IEB as a steward of the FVSV system and the role of SIA as a primary commissioning agency requires clarity, to ensure that the IEB can continue to execute its mandated functions and harness the collective action across agencies in support of change for those impacted by family violence and sexual violence.
- **Trusted relationships and partnerships** with the FVSV sector and communities have been built over many years. Any transfer of funding must not significantly risk or weaken these relationships and damage trust. Therefore, engagement with the FVSV sector through this process is necessary to strengthen the likelihood of success.

BASELINE REVIEW

OPTIONS

PLAN

WORKING GROUP TOR

KEY FOCUS AREAS

To answer the critical questions the following six focus areas of work have been identified.



Understanding investment



Future Investment Decisions



Prioritising Investment

Baseline Review

Wholesale review of investment across government in FVSV to understand how much is invested in what, for who and where.

Future Evidence

Building our case for change through evidence-led assessment about what works in addressing FVSV and where investment is most needed in order to provide a sound basis upon which investment decisions and effectiveness validated.

Investment Prioritisation

Designing the process, decision making framework and approach for investment prioritization. Understanding the implications, risks and issues of prioritization decisions in the system and consequences (benefits and disbenefits).

Effective Investment

Defining what we mean by effectiveness. Short term versus long term impact. Establishing standards and principals for evaluative practice. Assessing current delivery to test its effectiveness in meeting need and delivering outcomes.

Services & Outcomes

Defining clear outcomes for people and establishing what the critical components of what good support is and how our current landscape (incl. Demand/supply) meets this to deliver improved outcomes.

System Orientation

Understanding how the system needs to be set up (architecture, policy and settings) to enable effective future investment at a national, regional and local level.

This pack presents five options to undertake the Baseline Review set out as a priority action in the Action Plan. It assesses the risks and benefits of each option and recommends a preferred option.

The key decisions relate to the direct trade off between breadth of visibility across the system with increased resourcing requirements and delivery timeframes.

Option 3 involves broad information collection upfront, with phased analysis beginning with priority Action Plan areas. This option is recommended as it provides a balance between operating within anticipated resourcing levels, the development of a reliable baseline dataset to provide the Board with maximum system visibility, and the need for likely decisions on reinvestment and funding transfers in the immediate term (by Budget 2026).

ICW PSG is asked to:

- **Note** on the options, risks, limitations and trade-offs identified in this pack.
- **Agree** to progress one of the options identified for the baseline review, noting recommended option is Option 3 – broad information collection, phased analysis.
- **Agree** to provide resources to support this work at the level required by the agreed option.

FVSV SPEND REVIEW OPTIONS

CONTINUUM OF OPTIONS

Lowest resource requirement,
shortest delivery timeframe,
narrow system visibility

Highest resource requirement,
longest delivery timeframe,
wide system visibility

OPTION 1: (NO FURTHER DATA COLLECTION)

Narrow review based primarily on service contract information, building from information already collected for the purpose of responding to potential SIA transfers for B25 (now deferred).

OPTION 2:

Collect only information relevant to the immediate phase of analysis. Phase both collection and analysis to immediate decision-making needs.

This could focus on:

- a) Regional views
- b) Priority cohorts
- c) Other

OPTION 3

Broad information collection upfront, to fulfil second Action Plan commitment (full review of investment)
Phase analysis, starting with prioritised areas for reinvestment options in Budget 2026.

(Recommended option)

OPTION 4: (STATUS QUO)

Full baseline review as committed to in second Action Plan.

Data collection and analysis would be completed together in subsequent or concurrent phases. This option would likely not provide reinvestment opportunities for B26.

OPTION 5:

Collection and analysis of all FVSV funding information across government, including Votes outside the Board's mandate.

a) Option to prioritise Votes within Board mandate for initial collection and analysis.

FVSV SPEND REVIEW

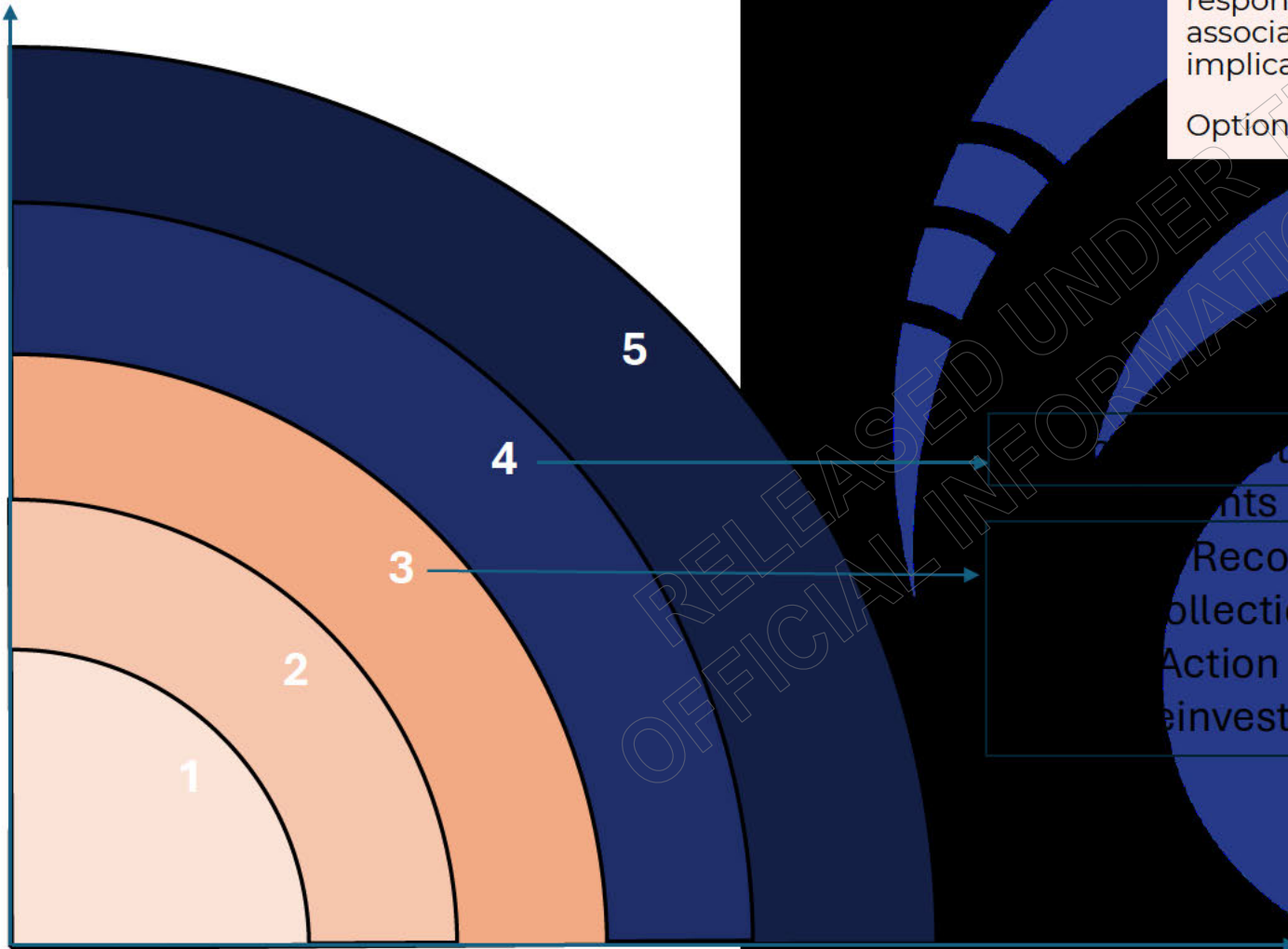
This table provides the key features of each

Key features

	Option 1	Option 2	Option 3 (Recommended)	Option 4	Option 5
Information collected	Service Contracts	Targeted/Phased	Broad	Broad	Broad
Information analysed	Service Contracts	Targeted/Phased	Targeted/Phased	Broad	Broad
Regional/locality data	✓	<i>Optional focus</i>	✓	✓	✓
Cohort data	-	<i>Option focus</i>	✓	✓	✓
Agency data	Main contracting agencies (MSD, Police, Justice, Corrections, Oranga Tamariki)	Targeted – likely core funding agencies	TPA all	TPA all	All government
Direct/indirect spend	Direct	<i>Optional focus</i>	All	All	All
Departmental/ Non-departmental	Non-departmental	<i>Optional focus</i>	All	All	All
Available for decision making	Q4 2024-25	Q1 2025-26	Q1 2025-26	Q3 2025-26	Q3 2025-26
Satisfies AP2 milestone	-	-	✓	✓	✓
Resource requirements	Low	Medium	Medium	High	Very high

Increased visibility requires greater commitments

Required resources



and time

There are a number of options available to us which variously respond to Action Plan commitments, political drivers and associated timeframes required for delivery. These each have implications for resource requirements and delivery timeframes. Options are further explained in following slides.

...aligned to Action Plan commitments

Recommended option for collection as committed under the Action Plan, with phase analysis to reinvestment decision in Budget 2026.

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Appendix 1: FVSV spe

Options analysis

This table provides an overview of the options analysis under... identified as the preferred option due to the bal... providing full system visibility, allowing for reinvestment dec... and anticipated resource constraints.

	Option 1 – Status Quo	Option 2 – Phased collection	Option 3 – Full baseline with phased analysis	Option 4 – Full baseline	Option 5 – Full baseline plus
System visibility and portfolio piece	0	✓	✓✓	✓✓✓	✓✓✓
Breadth of analysis	0	✓	✓✓	✓✓✓	✓✓✓
Risk of gaps or missed information	Very high	Medium	Low	Low	Low
Efficiency and duplication	✓✓	✓✓	✓✓✓	✓✓✓	✓✓✓
Opportunities to reduce duplication	✓✓	✓✓	✓✓✓	✓✓✓	✓✓✓
Effectiveness of investment	✓	✓✓✓	✓✓✓	✓✓	✓✓
Depth of analysis (of in-scope spend)	✓	✓✓✓	✓✓✓	✓✓✓	✓✓
Understanding of spend across cohorts /regions	✓	Depends on focus	Depends on focus	✓✓✓	✓✓✓
Strategic investment	0	✓	✓✓	✓✓✓	✓✓✓
Timeliness of analysis	✓✓✓	✓✓	✓✓	✓	✓
Resource requirements	Low	Medium	Medium	High	Very high

High level assessment of scenarios across against objectives.

0 – No impact

✓ - Limited impact / partial

✓✓ - Medium effect with some caveats to be addressed

✓✓✓ - Strongly supported / high probability

TE AOREREKURA ACTION PLAN

BASELINE REVIEW PROJECT PLAN

MAY 2025

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PROJECT PURPOSE

PURPOSE

To undertake a baseline review of funding for family violence and sexual violence across government to inform future investment decisions.

OBJECTIVES

1. To provide visibility of funding and investment for FVSV across government.
2. To identify opportunities for further efficiency in the deployment of funding.
3. Develop a repeatable process for by annual updates.

OUTPUTS

- Protocols for information management – Confidentiality, Sharing, Security.
- FVSV spend dataset.
- Process documentation for maintaining and updating dataset annually.

OUTCOMES

This project aims to accomplish the following results:

- Enhanced understanding and transparency regarding FVSV investments by Government.
- Better decision-making to ensure that investments are focused on the appropriate areas and initiatives.
- Process that enables ongoing visibility of spending across the system to support decision making.

CHALLENGES

This project will seek to address the following challenges:

- Lack of visibility of investment in FVSV across government.
- Contract inefficiency and duplication
- Lack of understanding of effectiveness of service delivery relative to desired outcomes.

WHY THIS? WHY NOW?

This project is a key initiative under the Investing and Commissioning Well priority of the second Te Aorerekura Action Plan, set to be completed by May 2026.

It involves reviewing government spending on FVSV to guide collective funding decisions, focusing on areas that will benefit people and communities the most.

Additionally, the Government plans to implement a new social investment approach, with the Social Investment Agency creating a model for funding essential social services to enhance outcomes. This will involve reallocating some social service funding to a new Vote Social Investment, including for FVSV investments, starting in July 2025.

SCOPE

The baseline review of FVSV funding and investments will cover:

- IEB Agencies
- Departmental and non-departmental spend
- Direct and indirect spend
- Contracts held including provider, locality and target cohort.

OUT OF SCOPE

The following is currently out of scope of the baseline review:

- Non-IEB Agencies spending
- Analysis of investment effectiveness
- Developing evidence and outcomes for future investment decisions
- Options for investment prioritisation

ASSUMPTIONS

- Provision of agency information is timely, transparent, accurate and forthcoming.
- Te Puna Aonui retains responsibility for management of the baseline review in partnership with SIA.
- The IEB will make final recommendations to Ministers regarding reprioritisation of spend.

DEPENDENCIES

- Wider Investing and Commissioning Well programme workstreams.
- Implementation of social investment proposals, including invitations to participate in processes and associated Ministerial decision making.
- Development of cost modelling for strengthen multi-agency responses to understand future investment requirements.
- Project Whetu cost and benefit modelling.

SUCCESS FACTORS

- Availability of agency information.
- Timeliness of information provision.
- Resource capacity to support process.
- Agency preparedness to adopt a system view of investment and collective decision making.
- Alignment with approach and timescales for the implementation of the Social Investment Proposals.

RISKS / ISSUES

ISSUES

- Timing and accelerated pace of implementation of SIA proposals.
- Need to clarify role of IEB relative to its functions.

RISKS

- Resource capacity to support information gathering and analysis phases.
- Availability and quality of information.

APPROACH

WKS 1 – INFORMATION GATHERING

Finalisation of scope; data parameters / requirements; establishment of data collection systems; data requests and submissions from agencies.

WKS 2 – ANALYSIS

Analysis of information. Presentation of summary findings. Identification of scope of effectiveness assessment (multi-agency and people who use violence).

WKS 3 – REPEATABLE PROCESS

Development and approval of a repeatable process for maintaining and updating the FVSV spending dataset to allow for annual updates.

GOVERNANCE

The project will be governed by:

- Sponsor – DCE System Stewardship Te Puna Aonui (Chair of ICW PSG)
- Investing and Commissioning Well Priority Steering Group
- Investing and Commissioning Well Programme Manager.
- Action Plan Internal Governance Group (APIGG)

REPORTING

Reporting requirements are as follows:

- Weekly to the ICW Programme Manager via stand up.
- A monthly highlight report will be submitted as part of the Action Plan reporting cycle. This will be used to inform the following:
 - Action Plan Priority Month Dashboard
 - Strategic IEB Report
 - FVSV Quarterly Report

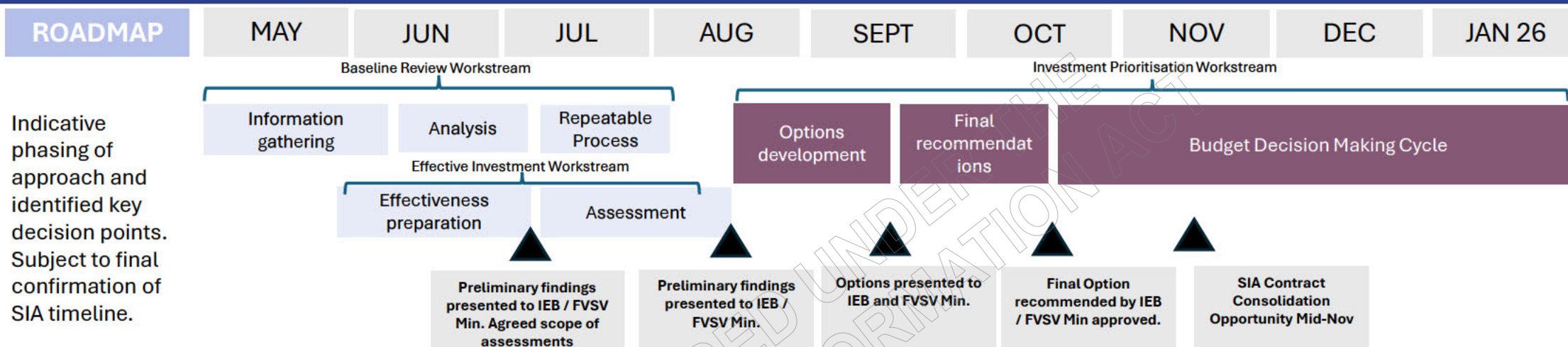
STAKEHOLDERS

- IEB Agencies
- Social Investment Agency
- Te Puna Aonui CE
- IEB Board
- IEB Chair – MOJ CE
- Minister Chhour
- FVSV Ministers
- Social Investment Fund Ministers
- Social Investment Ministers

MANAGEMENT & RESOURCING

ICW Programme Manager: Rachael Child
Project Lead: Nick Rees
Project Support: Alex Grey
Data Analyst: TBC
Policy Analyst: Ashleigh Walker

PROJECT PLAN



Indicative phasing of approach and identified key decision points. Subject to final confirmation of SIA timeline.

Immediate Actions	Due Date
Workstream 1 – Information Gathering (Sprint 1)	
Agree scope of Baseline Review (APIGG / ICW PSG)	Friday 9 May
Agency working group established and scope finalized	Wednesday 14 May
Protocol (Confidentiality, Sharing, Security) designed and agreed	Friday 16 May
Finalise data requirements and data collection system	Friday 16 May
Issue data request to agencies	Monday 19 May
Data returned from agencies	Friday 6 June
Workstream 2 – Analysis	
Analysis begins	Monday 9 June
Workstream 3 – Repeatable process	
Debrief on information gathering and analysis, and process development begins	July

INVESTING &
COMMISSIONING WELL
PRIORITY STEERING GROUP

11 APRIL 2025

AGENDA 11 APRIL 2025

2:00 –3:00pm

Chair **Cam Sherley – Priority Sponsor – DCE System Stewardship – Te Puna Aonui**

MS Teams

Members: Out of scope

Apologies:

Time	Item	Duration	Lead	Paper
1	Welcome, Role and Purpose of the Group - Introductions - Reviewing & agreeing Terms of Reference	10mins	Out of scope	Draft Terms of Reference
2	What is in scope of Investing & Commissioning Well	10mins	Out of scope	Summary Slide – Action Plan
3	Social Investment Context - Post cabinet discussion - Agreed recommendations & implications	15mins	Out of scope (Open Discussion)	Summary Slide – Advancing Social Investment
4	Approach to Investment Prioritisation - Key workstreams - Critical timeline / activities - Role of agencies / resources - Social investment relationship	20mins	Out of scope (Open Discussion)	Summary Slide – Approach to Investment Prioritisation
5	Look ahead - Confirmed next steps - Look ahead to next meeting – what to expect / what do want. - Confirm dates of meeting cadence.	5mins		

2. GOVERNANCE AND MANAGEMENT STRUCTURE Te Puna Aonui Responding, healing, strengthening

STRATEGIC GOVERNANCE

IEB / ACTION PLAN GOVERNANCE GROUP (APGG)

- Strategic alignment and direction
- Maintains performance accountability for delivery and outcomes
- Approves funding and investment (within delegations)
- Strategic risk and issue resolution
- Builds strategic mandate and support for Actions / Plan.
- Ministerial reporting

STRATEGIC MANAGEMENT

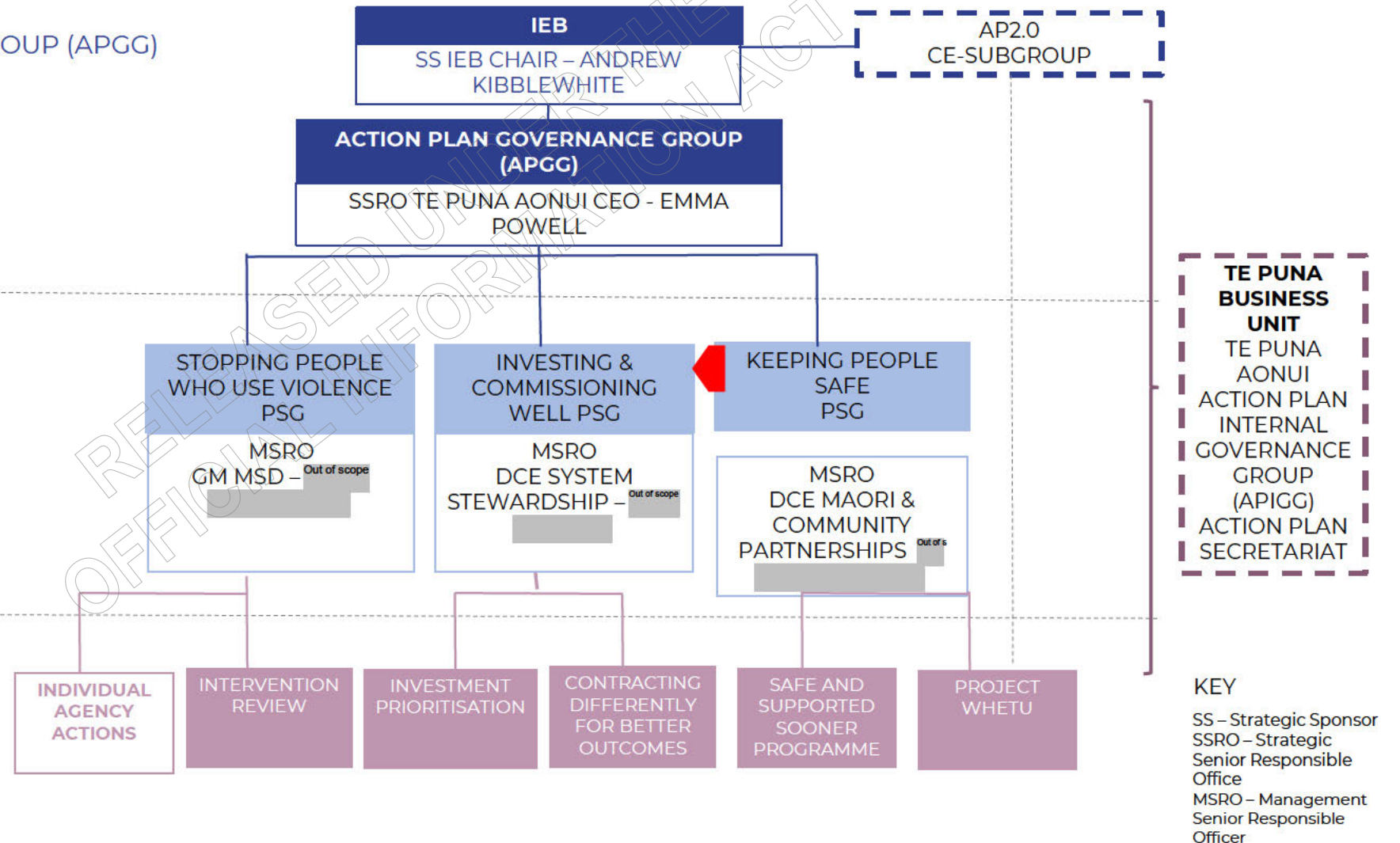
PRIORITY STEERING GROUP (PSG)

- Commissioning project activity
- Agrees scope, key outcomes and deliverables
- Provides strategic direction
- Identifies and releases resources
- Monitors project performance
- Escalated risk and issue resolution (removes project blockers)
- Identifies inter-agency / system impact

DELIVERY

PROGRAMME / PROJECT

- Programme / Project design and development
- Planning, risk and issue management
- Implementation
- Stakeholder engagement
- Reporting



1. GOVERNANCE - EXPECTATIONS

The following underpinning expectations are foundational principles for the Action Plan governance and management approach:

- A systems approach: working for the system not the agency.
- Active participation: championing the work, removing barriers and releasing resources to deliver real change.
- Beyond reporting: an active forum that helps to shape long term vision and strategic direction.
- Different and better: increased risk propensity and willingness to do things differently and make change to deliver outcomes.
- Voice of victim / survivors: ensuring that the diversity of perspectives of victim / survivors are reflected in design, delivery and decision making.

1. PRIORITY STEERING GROUP (PSG)

Purpose

The Priority Steering Group is formed to oversee, guide, and govern the Te Aorerekura Action Plan 2025-2030. It ensures that activities align with priorities and achieve milestones effectively.

Responsibilities

- **Commissioning Programme / Project Activity:** Authorises the start of programmes/projects that align with the Action Plan's strategic goals.
- **Agrees Scope, Key Outcomes, and Deliverables:** Defines project scopes, key outcomes, and deliverables to meet priority objectives.
- **Provides Strategic Direction:** Offers guidance for programme/project development.

- **Identifies and Releases Resources:** Determines necessary resources and ensures their effective use.
- **Monitors Performance:** Reviews progress and performance to keep projects on track.
- **Escalated Risk and Issue Resolution:** Addresses escalated risks and issues to facilitate smooth execution.
- **Identifies Inter-agency/System Impact:** Evaluates project impacts on other agencies to ensure coordination.

Refer to Terms of Reference for each PSG for full details.

2. SCOPE

Action Plan 2.0 and priority Investing and Commissioning Well



FIVE YEAR FOCUS AREAS

Government will focus on seven areas to improve safety, support and enable people to thrive (further detailed in appendix 1).

1. INVESTING & COMMISSIONING WELL
2. KEEPING PEOPLE SAFE
3. STOPPING VIOLENCE
4. PROTECTING CHILDREN AND YOUNG PEOPLE
5. STRENGTHENING OUR WORKFORCE
6. TAKING ACTION ON SEXUAL VIOLENCE
7. PREVENTING VIOLENCE BEFORE IT STARTS

Te Puna Aonui will focus on these priorities for the next two years. Agencies will continue to take action in support of the other focus areas.

We will do this by
Investment Prioritisation – Undertaking a review of family violence and sexual violence spend across government to inform collective investment decisions. This will identify opportunities to prioritise funding where it will have the most impact for people and communities.
Contracting differently for better outcomes – Explore opportunities to apply social sector commissioning principles to increase the efficiency, accessibility and effectiveness of services, and improve outcomes.

ADOPTING A SOCIAL INVESTMENT APPROACH

Social investment will guide how we will make investment decisions. By taking a whole-of-government approach to investment across the family violence and sexual violence system, we will gain an understanding of what we are delivering; what needs to change and how to innovate to ensure people get the right support for their needs.



2. SCOPE

2. Introduction – Action Plan 2.0 and priority Investing and Commissioning Well



FIVE YEAR FOCUS AREAS

Government will focus on seven areas to improve safety, support and enable people to thrive (further detailed in appendix 1).

1. INVESTING & COMMISSIONING WELL
2. KEEPING PEOPLE SAFE
3. STOPPING VIOLENCE
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We will do this by

Investment Prioritisation – Review of family violence and sexual violence spend across government to inform collective investment decisions.

Contracting differently for better outcomes – Explore opportunities to increase the efficiency, accessibility and effectiveness of services, and improve outcomes.

Related actions under other focus areas

Review of Interventions for People who use Violence

Building an effective multi-agency response

In the first instance commissioning work will focus on contracts that support multi-agency responses and services for people who use violence.



3. Social Investment Context

3. Advancing Social Investment

Cabinet Decisions on Implementing Social Investment Commissioning

- FVSV to be progressed in next phase of implementation:
 - Identify funding to be transferred to Vote Social Investment
 - Agencies to engage with SIA prior to altering contracting and funding arrangements
 - SIA to report to Social Investment Ministers with a detailed transition plan and implementation arrangements by **June 2025**

Implications for FVSV Portfolio

- Ensure understand the wider landscape and implications of transfer decisions
- Pace of change
- Relationship between social investment and other concurrent projects in Action Plan 2.0
- Specialist and operational expertise required

4. APPROACH TO INVESTMENT

CRITICAL QUESTIONS

Informing the scope of the investment programme are the following critical questions that will help us understand how, in what and why investments are needed to deliver impact and improve outcomes across the FVSV system.

Understanding investment

How do we make investments, in what, for who and where?

Is this funding making a difference? I.E. is it effective and delivering impact?

Making future investment decisions

What services are crucial to ensure victims / survivors / whanau / people who use violence receive appropriate support?

Where is the funding most needed and why? Building our case for change.

What outcomes are we seeking to see for victims / survivors / whanau / people who commitment violence?

Prioritising investment

What funding will remain within existing activities / reinvest in new / alternative activities for what purpose?

Understanding the implications / consequences in the FVSV of funding transfer / exit?

How does the system need to orientate itself to enable investment i.e. what architecture / settings is required to in the future?

4. APPROACH TO INVESTMENT

KEY FOCUS AREAS

To answer the critical questions the following six focus areas of work have been identified.



Understanding investment



Future Investment Decisions



Prioritising Investment

Baseline Review

Wholesale review of investment across government in FVSV to understand how much is invested in what, for who and where.

Future Evidence

Building our case for change through evidence-led assessment about what works in addressing FVSV and where investment is most needed in order to provide a sound basis upon which investment decisions and effectiveness validated.

Investment Prioritisation

Designing the process, decision making framework and approach for investment prioritization. Understanding the implications, risks and issues of prioritization decisions in the system and consequences (benefits and disbenefits).

Effective Investment

Defining what we mean by effectiveness. Short term versus long term impact. Establishing standards and principals for evaluative practice. Assessing current delivery to test its effectiveness in meeting need and delivering outcomes.

Services & Outcomes

Defining clear outcomes for people and establishing what the critical components of what good support is and how our current landscape (incl. Demand/supply) meets this to deliver improved outcomes.

System Orientation

Understanding how the system needs to be set up (architecture, policy and settings) to enable effective future investment at a national, regional and local level.

4. APPROACH TO INVESTMENT

AGENCY CONSIDERATIONS

In response to the proposed outline approach for the investment programme, agencies are asked to give their thoughts and perspectives on the following.

1. Are these the right critical questions? Should we be asking anything else?
2. Do you agree with proposed workstreams and approach?
3. Is there anything missing?
4. What role would you like your agencies to play in this process?
5. How would you like your teams / staff to be involved?

From: Out of scope
Subject: Papers for Investing & Commissioning Well SG
Date: Wednesday, 9 April 2025 9:05:35 am
Attachments: [AP 2.4.02 ICW PSG Agenda & Notes 11.04.25.pptx](#)
[2.4.01 ICW Priority Steering Group Terms of Reference.docx](#)

Kia ora all

Thanks for agreeing to be part of the Investing and Commissioning Well Steering Group. Attached are the papers for this initial meeting. Note I'm still waiting on confirmation of a Health and TPK member, so we're unlikely to have these agencies at this initial meeting.

Out of scope as part of the agenda I'm hoping you'll be able to talk a bit about the SIA Cabinet decisions given the critical relationship between implementation planning for these decisions, and this Steering Group.

See you online on Friday. Any questions in the meantime, please reach out.

Ngā mihi

Out of scope

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Notes for Te Puna Aonui DCEs meeting, 3 April

Meeting Te Puna Aonui Deputy Chief Executives meeting

Location The Justice Centre, 19 Aitken Street

Date/Time 10:00am – 11:00am, Thursday, 3 April

Purpose This meeting provides progress updates on the implementation of the second Te Aorerekura Action Plan.

Out of scope [Redacted]

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Notes for Te Puna Aonui DCEs meeting, 3 April

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Item 5: Investing and Commissioning Well

Paper: AP 6.01 Investment Programme Outline

Notes for Te Puna Aonui DCEs meeting, 3 April

- This item discusses the approach to social investment and the baseline review.
- It provides a range of critical questions that could be considered to understand more about effective investment.
 - As part of the scoping of this work, we would recommend there be a clear definition of what an FVSV initiative is, and what it isn't.
- There are six focus areas outlined in the paper:
 - conducting a baseline review of current investments in the FVSV sector
 - determining the effectiveness of investment
 - building an evidence base for future investment
 - defining outcomes of services
 - determining investment prioritisation
 - understanding how the system needs to be set up, going forward.
- We would recommend that Te Puna Aonui agencies participate in the ongoing development of this work programme.

Out of scope

[Redacted content]

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Notes for Te Puna Aonui DCEs meeting, 3 April

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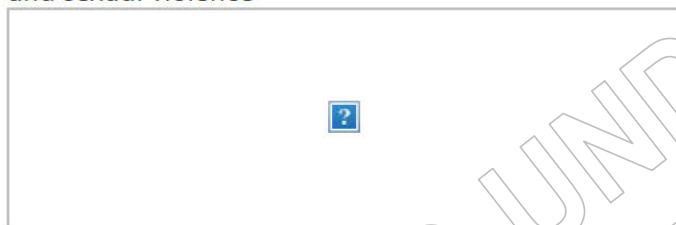
From: Out of scope
Subject: RE: Template for baseline review data collection
Date: Thursday, 24 April 2025 2:15:48 pm
Attachments: [image001.png](#)
[image002.png](#)

Great, thanks Out of scope

Out of scope | **Senior Policy Advisor**

[website](#) tepunaaonui.govt.nz

Te Puna Aonui champions and strengthens the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence



From: Out of scope
Sent: Thursday, April 24, 2025 2:13 PM
To: Out of scope
Subject: RE: Template for baseline review data collection

IN-CONFIDENCE

March the counts are 342 distinct Providers and 582 contracts as at today in FV/SV

From: Out of scope
Sent: Thursday, April 24, 2025 12:54 PM
To: Out of scope
Subject: RE: Template for baseline review data collection

Thanks Out of scope

Out of scope | **Senior Policy Advisor**

[website](#) tepunaaonui.govt.nz

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From: Out of scope

Sent: Thursday, April 24, 2025 12:32 PM

To: Out of scope

[Redacted]
[Redacted]

Subject: RE: Template for baseline review data collection

IN-CONFIDENCE

Hi [Redacted]

I've followed up with contracting to get the report for you
Its \$201 Million is correct. Ill just need get you the no of contracts.

Sorry for the delay

[Redacted]

From: Out of scope

Sent: Thursday, April 24, 2025 11:59 AM

To: Out of scope

[Redacted]
[Redacted]

Subject: RE: Template for baseline review data collection

H [Redacted]

Following up on the request from last week, are you able to give us an idea of when we might be able to receive this info?

In the meantime, we are keen to include in the advice to FVSV Ministers a sense of the scale of what info we have in this initial phase, ie \$300m and how many contracts/providers that covers.

Would it be possible to get today the number of contracts within the scope of the 10 initiatives (\$201.34m) you shared previously?

Looking to complete something like the below:



I'm also looking to provide a sense of the number of unique providers in the system, so if you could provide a list of providers I can then compare with the info with other agencies that would be helpful.

Cheers

Out of scope

Out of scope | **Senior Policy Advisor**

[website](#) tepunaaonui.govt.nz

Te Puna Aonui champions and strengthens the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence



From: Out of scope

Sent: Wednesday, April 16, 2025 10:46 AM

To: Out of scope

Subject: Template for baseline review data collection

Kia ora Out of scope

As discussed, please find attached the template that we just discussed.

Keen to understand what is possible to collect, and whether this will cause any major issues for you (resourcing wise).

Have a look and consider what is possible but let us know if there are any concerns.

Cheers

Out of scope | Manager System Policy

[website tepunaonui.govt.nz/](http://www.tepunaonui.govt.nz/)

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From: [Out of scope](#)

Subject: Re: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

Date: Friday, 31 October 2025 3:31:11 pm

Attachments: [Outlook-j4z1p3jb.png](#)
[AP 2.4.09 ICW PSG Agenda 03.11.25.pptx](#)

Some people who received this message don't often get email from [Out of scope](#) [Learn why this is important](#)

Kia Ora Koutou,

Ahead of Monday's PSG, [Out of scope](#) has asked me to share the outline agenda (no other papers). We'd just like to draw your attention to a few things. We are working now to prepare for the IEB Sub-Committee meeting on 19 November and this is an opportunity to discuss some key items ahead of this meeting and the developing recommendations.

Firstly, we had hoped to be in a position to share the updated Insights Report ahead of this meeting however we are still working through the analysis and we will give a verbal update on the key changes at the meeting with a view to then share the report later in the week.

Secondly, we are mindful that SIA are currently progressing their contract consolidation work and have had various conversations with agencies. We'd appreciate being able to use some of this time to have an open conversation on these and the implications for FVSV in order to form a collective position for the IEB.

I hope you all have a lovely weekend and enjoy the sunshine.

Nga mihi

[Out of scope](#)

[Out of scope](#)

[website preventfvsv.govt.nz/](http://preventfvsv.govt.nz/)

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



From: [Out of scope](#)

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope

Subject: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

When: Monday, November 3, 2025 3:00 PM-4:00 PM.

Where: Microsoft Teams Meeting

Kia ora all

As you'll be aware the second FVSV Action plan has 3 key focus areas:

- Investing and Commissioning Well
- Keeping People Safe
- Stopping Violence.

Steering groups are being established to guide this work, which will feed into a broader DCE group and the Board.

The *Keeping People Safe* and *Stopping Violence* Steering Groups have recently been established and are driving the work. I have delayed the *Investing and Commissioning Well* Steering Group given the need for all agencies to navigate the challenge of the Social Investment Proposals.

I'd now like to stand this group up, involving you all if possible. The focus for this group will be to drive the baseline review into FVSV spend and recommendations to the Board about reinvestment, commissioning improvement opportunities within FVSV and advice to the Board about the redirection of any funds as per Social Investment Policy decisions.

We will look to have our first meeting in a couple of weeks, where we will consider/ agree the scope of an accelerated baseline review. We'll look to get this locked in diaries early next week.

I hope this all sounds ok. If you feel we need to think differently about the membership from your agency, please let me know asap. I am also awaiting confirmation of an OT, TPK and Health rep to join the group.

Ngā mihi

Out of scope

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INVESTING & COMMISSIONING WELL

PRIORITY STEERING GROUP

03 NOVEMBER 2025



**The Centre for Family Violence
and Sexual Violence Prevention**
Responding, healing, strengthening

AGENDA 3 NOVEMBER 2025



The Centre for Family Violence
and Sexual Violence Prevention
Responding, healing, strengthening

3.00 – 4.00PM

Chair: Out of scope – Priority Sponsor – DCE System Stewardship – Centre for FVSV Prevention.

MS Teams

Members: Out of scope

Apologies: None

	Item	Who	Time
1.	Welcome & General Update	Out of scope	5mins
2.	SIA – Contract Consolidation Proposals Discussion What, implications for FVSV, agencies and IEB, understanding management and performance arrangements.	Out of scope	30mins
3.	Baseline Review Insights <ul style="list-style-type: none">- Update- Boards Recs- Next steps	Out of scope	15mins
4.	FVSV Strategy Workshop <ul style="list-style-type: none">- Purpose and objectives	Out of scope	10mins

From: Out of scope

Subject: Re: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

Date: Tuesday, 4 November 2025 4:14:58 pm

Attachments: [Outlook-3sq3zotz.png](#)
[AP 2.4.09 ICW PSG Agenda & Notes 03.11.25.pptx](#)
[ICW04.2.08 APGG DCFES ICW Update 6 Nov 25.pptx](#)

IN CONFIDENCE

Kia ora Koutou,

Following on from yesterday's PSG please find attached a summary of key discussion points and notes. Please also find attached the DCE pack that will be discussed at Thursday's meeting. ^{Out of scope} will be stepping DCEs through the intended recommendations to the Board.

We are also preparing the final Baseline Review Insights report following some data clarifications with MSD this morning. We expect to have this issued to you late tomorrow.

In the meantime please reach out if you have any questions.

Nga mihi

Out of scope

Out of scope

[website preventfvsv.govt.nz/](http://preventfvsv.govt.nz/)

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From: Out of scope

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope

Subject: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

When: Monday, November 3, 2025 3:00 PM-4:00 PM.

Where: Microsoft Teams Meeting

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Ngā mihi

Out of scope

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For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

IN CONFIDENCE

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

From: Out of scope

Subject: Re: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

Date: Wednesday, 5 November 2025 7:16:08 pm

Attachments: [Outlook-1apvkpsa.png](#)

Kia ora koutou,

I just wanted to drop a quick note to give an update on the final Baseline Review report.

We indicated that we would hope to be in a position to share this late today once we had analysed the final data and updated the report. This is taking a little longer than planned and we have a few sections we are still working through and double-checking numbers.

I can share some key headlines for you:

- s9(2)(f)(iv)

-

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We will keep refining the report and look to share this as soon as possible.

In the meantime please reach out if you have any questions.

Nga mihi

Out of scope

Out of scope

[website preventfvsv.govt.nz/](http://preventfvsv.govt.nz/)

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



From: Out of scope

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope

Subject: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

When: Monday, November 3, 2025 3:00 PM-4:00 PM.

Where: Microsoft Teams Meeting

Kia ora all

As you'll be aware the second FVSV Action plan has 3 key focus areas:

- Investing and Commissioning Well
- Keeping People Safe
- Stopping Violence.

Steering groups are being established to guide this work, which will feed into a broader DCE group and the Board.

The *Keeping People Safe* and *Stopping Violence* Steering Groups have recently been established and are driving the work. I have delayed the *Investing and Commissioning Well* Steering Group given the need for all agencies to navigate the challenge of the Social Investment Proposals.

I'd now like to stand this group up, involving you all if possible. The focus for this group will be to drive the baseline review into FVSV spend and recommendations to the Board about reinvestment, commissioning improvement opportunities within FVSV and advice to the Board about the redirection of any funds as per Social Investment Policy decisions.


We will look to have our first meeting in a couple of weeks, where we will consider/ agree the scope of an accelerated baseline review. We'll look to get this locked in diaries early next week.

I hope this all sounds ok. If you feel we need to think differently about the membership from your agency, please let me know asap. I am also awaiting confirmation of an OT, TPK and Health rep to join the group.

Ngā mihi

Out of scope

Out of scope





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INVESTING & COMMISSIONING WELL

PRIORITY STEERING GROUP

03 NOVEMBER 2025



**The Centre for Family Violence
and Sexual Violence Prevention**
Responding, healing, strengthening

AGENDA 3 NOVEMBER 2025



The Centre for Family Violence
and Sexual Violence Prevention
Responding, healing, strengthening

3.00 – 4.00PM

Chair **Out of scope** Priority Sponsor – DCE System Stewardship – Centre for FVSV Prevention.

MS Teams

Members: **Out of scope**

Apologies: None

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	Item
Out of scope	

AGENDA 3 NOVEMBER 2025



The Centre for Family Violence
and Sexual Violence Prevention
Responding, healing, strengthening

3.00 – 4.00PM

Chair **Out of scope** – Priority Sponsor – DCE System Stewardship – Centre for FVSV Prevention.

MS Teams

Members: **Out of scope**

Apologies: None

	Item
3.	<p>Baseline Review Insights</p> <ul style="list-style-type: none">• Thank you to the agencies for providing additional information. This has been analysed and the team are working through the updated report. There are some clarifications to pick up with MSD in particular. A post PSG meeting will be arranged to discuss this. It is intended that the draft final report will be shared with the PSG on Wednesday for any comments ahead of issue as part of Board pack next week.• Proposed recommendations for inclusion in the Board pack were outlined and discussed (see separate pack). This included:<ul style="list-style-type: none">• Approval of the Baseline Report and discussion on communication to Ministers. There was no specific Ministerial requirements noted during the meeting.• Approval to undertake phase 2 of the baseline review. It was discussed that there needed to be careful consideration as to how this was undertaken, how we defined indirect spend and the approach. It was agreed that advice on this from the Working Group and Project Team be brought back to the group. In parallel noted that the intention is to use the SIA Contract AI Tool to assist in some data collection.• Relationship with SIA – discussed that this needs to be further developed and formalized given a number of strands of activity and the role of the IEB. The Centre will arrange follow up discussion with SIA to unpack this.• Approval to develop an FVSV Investment Strategy – noted earlier support for this from the group but recognize that the strategy needed to take more into account than just the baseline review data. This is one piece of the jigsaw. In particular local experience and knowledge of communities and providers.
4.	Out of scope

From: Out of scope

Subject: Re: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

Date: Monday, 10 November 2025 4:49:09 pm

Attachments: [Outlook-lgoxkabn.png](#)
[ICW 04.2.10 Baseline Review Insights Report Nov 25 FINAL Gold1.pptx](#)

IN CONFIDENCE

Kia ora Koutou

I hope you all had a nice weekend.

We indicated last week that we would share the final draft of the Baseline Review Report with you. Please find this attached. I apologise that this is a few days later than planned. It took a while to process the final information from agencies.

This will go to the IEB Board Chair tomorrow for review and will be issued with the Board papers at the end of the week which I believe is Friday.

Please reach out if you have questions.

Nga mihi

Out of scope

[website preventfvs.govt.nz/](https://www.preventfvs.govt.nz/)

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



From: Out of scope

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope

[Redacted recipient list]

Out of scope

Subject: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group

When: Monday, November 3, 2025 3:00 PM-4:00 PM.

Where: Microsoft Teams Meeting

Kia ora all

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I hope this all sounds ok. If you feel we need to think differently about the membership from your agency, please let me know asap. I am also awaiting confirmation of an OT, TPK and Health rep to join the group.

Ngā mihi

Out of scope

Microsoft Teams [Need help?](#)

Out of scope

[Redacted content]

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IN CONFIDENCE

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ITEM 1: Investing and Commissioning Well

Paper: Investing and commissioning well update

- This paper gives a brief progress update on the Insights Report, recommends DCEs discuss five points to inform advice to the Executive Board, and presents draft recommendations for the Board Sub-Committee.
- Phase 1 of the review focussed on direct family violence and sexual violence (FVSV) spend. Phase 2 is intended to analyse indirect spend on FVSV (e.g. – wraparound services and supports) using the Social Investment Agency (SIA) artificial intelligence (AI) Contract Tool.
- The draft Phase 1 report was presented to the Board in October, who directed further work. Agencies provided more information, and the report is currently being updated. The Centre will seek approval of the final Phase 1 Report at the November Board Meeting.
- The paper lists the following recommendations for DCE discussion:
 1. Ministerial and stakeholder positioning and communications - **We recommend you raise** whether Phase 1 needs to be finalised/communicated now or whether it should wait until Phase 2 is complete to communicate as a package.
 2. Undertake a Phase 2 baseline review to focus on indirect spend - **We recommend you agree but query** how the SIA AI Contract Analysis Tool is intended to be used for Phase 2 and whether it has been considered for the data already captured for Phase 1 (to support accuracy and continuity across both phases). **We also recommend you raise** the importance of clear methodology and definitions to determine the scope of indirect spend.
 3. Contract consolidation concerns or implications - **We recommend you ask** for more details about what is being proposed in recommendation 4 (below) and **discuss** what level of collaboration is possible for June 2026 procurement. Due to procurement timelines, procurement planning work is already underway. **You may also like to raise** the operational implications of consolidated contracts, for example individual agency service procurements.

We also recommend you ask for more information about the approach to the 'early opportunities for contract consolidation'. Eight opportunities for contract consolidation where identified. The Board directed this be aligned with SIA's provider-led consolidation. If we know which providers/contracts have been identified, we can provide advice on whether contract consolidation is appropriate or possible.
 4. Relationship between SIA and the IEB - **We recommend you support this and suggest** this work be done through a working group or other formal way of ensuring clear input and agreement from all agencies.

Notes for Action Plan Governance Group DCEs meeting, 6 November

5. Develop a FVSV Investment Strategy - **We recommend you support this and suggest** this work be done through a working group or another formal way of ensuring clear input and agreement from all agencies.
- There are six draft recommendations proposed for the Executive Board Sub-Committee to consider at their November meeting:
 1. Approve the Final Baseline Review Insights Report One Findings and communications plan for the Baseline Review. **We recommend you** ask for the insights report to be sent out-of-cycle to DCEs, as well as to the working group to keep them informed of how the updated data has been used to produce final insights.
 2. Approve Phase 2 of the baseline review which involves analysis of indirect spend on FVSV using the SIA AI Contract Tool.
 3. Discuss and agree advice to SIF Ministers relating to FVSV Contract Consolidation proposed by SIA.
 4. Discuss and agree the approach to collective cross-agency management of estimated \$96 million of contracts due for renewal by June 2026. The Board asked agencies to provide information on their intentions and work together to agree an approach to manage these contracts. At your meeting the Centre will table information on agency intentions.
 5. Agree to formalise the relationship with SIA, Board and the Centre. Following the baseline review, there are now clear opportunities to align with the work of SIA and Investing and Commissioning Well. It is proposed that these are formalised. SIA and the Centre will discuss and report back to the Executive Board Sub-committee in December.
 6. Approve development of a dedicated FVSV investment strategy. We support agreement to develop a FVSV investment strategy.

Item 2: Stopping Violence

Paper: Update on the review of current interventions for people who use violence

- Mark is speaking to this item. This includes next steps in 2026 for the Stopping Violence focus area, including an update on the review of current interventions for people who use violence (the Review).
- The Review will produce a current-to-future state analysis report. The report is informed by a literature review and evidence synthesis, and data from stakeholder engagement (targeted engagement of ~ 40 FVSV stakeholders and 122 responses to a public survey).
- The final draft of the report will include two documents: a long-form report of the current-to-future state analysis with recommendations; and a short, high-level summary intended for decision-makers with key findings and recommendations.

Notes for Action Plan Governance Group DCEs meeting, 6 November

- DCEs will receive a final draft of the report in advance of the December meeting. The draft will be updated to incorporate any DCE feedback and then submitted to the Executive Board for their December meeting.
- Final versions are expected to be published in 2026, following incorporation of any Board feedback.
- The Review is foundational and will likely highlight the need for additional pieces of work. Future work may be considered as part of the Action Plan's second programme of action.

ITEM 3: Keeping People Safe

Paper: High-Risk Protocol

- This paper asks you to note the progress on the High-Risk Protocol (the Protocol) to date, the final acceptance process, and the Protocol will be accompanied by an implementation outline, delivered through the Target Operating Model (TOM) for multi-agency responses.
- The Protocol supports a nationally consistent approach to managing risk. It has been under development since March 2025, with the development team working to criteria endorsed by the Keeping People Safe Priority Steering Group in July 2025. They feel the Protocol now meets those criteria and Steering Group endorsement will be sought at their 11 November 2025 meeting.
- At the Executive Board Sub-committee meeting on 19 November 2025, a description of how the Protocol meets the acceptance criteria, and a high-level implementation outline will be provided for approval.
- The implementation outline that will accompany the Protocol covers:
 - Specialist lead roles – expected to be at Enhanced Plus capability as outlined in the E2E framework, coordinate responses, make informed risk decisions and ensure safe practice.
 - Fit-for-purpose technology – a secure interoperable platform to enable information sharing across agencies and regional boundaries. Until this is available, new information sharing protocols and guidelines are being developed and embedded into the TOM rollout to strengthen practice using existing systems.
- Where regions lack sufficient specialist staff to lead responses, this is expected to be addressed through targeted training (including Regional Practice Leads).
- Implementation will be phased and regionally tailored. Testing will continue in System Improvement Plan locations with specialist roles in place.
- DCEs are not being asked to approve the Protocol itself, but to continue to endorse:
 - implementation of the full TOM
 - improved information sharing practice (using current systems where possible)
 - agency-level commitment to role clarity and workforce capability.

Notes for Action Plan Governance Group DCEs meeting, 6 November

- The Protocol will not be published yet but will be provided as communities are supported through integrated implementation with the TOM.
- **We recommend you** continue to endorse the key points above.
- Note: Gabrielle O'Connor will provide a verbal update on Project Whetū.

Noting Papers

Paper: Portfolio Dashboard and Summary Report October 2025

- The portfolio status for the second Action Plan is **amber**, largely due to re-evaluation of how the TOM (including Project Whetū) will be delivered. Planning is underway for a new approach.
- The Investing and Commissioning Well focus area status is **green/amber**. Work on the milestone to pilot an outcomes-based contract with one provider in one location is now proposed to be achieved through the work of the SIA. The SIA have invited proposals from providers to consolidate their contracts into a single, four-year, outcomes-based contract. **We recommend you query** whether changing this work to be completed through the SIA requires Ministerial agreement and could have implications for Action Plan actions/milestones.
- The Keeping People Safe focus area status is **amber/red** due to the Board's shift toward pursuing the full implementation of the TOM (including technology) in a prototype in selected locations by June 2026. The delivery plan and Action Plan milestones will be reset to reflect this. **We recommend you** ask how the Centre will approach agreement to change the Action Plan.
- The Strengthening our Workforce focus area status is **amber/red** due to key risks impacting the delivery of 10,000 training completions.
- The Stopping Violence focus area is **green**, with eight of ten milestones delivered, and the remaining two on track to be delivered in December 2025.

Paper: Minutes DCEs (APGG) Meeting 2 October 2025

- Mark Henderson has an action allocated to him in the minutes, to provide further information and lead discussion at the next DCEs meeting on the stopping violence services review. This action will be complete following this meeting.

Te Puna Aonui Working Group Baseline Spend Review

Terms of Reference

1. Purpose

The purpose of this Working Group is to support a whole-of-government effort to conduct a comprehensive baseline review of government expenditure related to family violence and sexual violence. The review will identify, map, and analyse current spend across agencies, assess alignment with strategic priorities, and inform future investment decisions.

2. Governance and Accountability

- The Working Group will report to the Investing and Commissioning Priority Steering Group (PSG). The PSG will report to the Action Plan Governance Group.
 - Operational oversight will be provided by the Te Puna Aonui Action Plan Internal Governance Group.
 - Final outputs will be reviewed and approved by IEB and shared with Ministers.
-

3. Membership

The Working Group will comprise representatives from key government agencies, including but not limited to:

- Te Puna Aonui Business Unit (Lead)
- Ministry of Justice (MoJ)
- Ministry of Social Development (MSD)
- Ministry of Health (MoH)
- Oranga Tamariki
- New Zealand Police
- Department of Corrections
- Ministry of Education
- Te Puni Kōkiri

Each agency will nominate a primary representative with knowledge of relevant budgets and programmes.

Advisors

Advisors to the Working Group may also be included in discussions to ensure they can access appropriate expertise, including Treasury, Social Investment Agency and Te Puna Aonui subject matter experts.

4. Roles and Responsibilities

Lead Agency:

- Coordinate and chair meetings
- Provide secretariat support
- Develop frameworks and templates for spend identification
- Consolidate data and prepare final report.
- Undertake data analysis.

Participating Agencies:

- Identify and report all relevant spending
 - Clarify and validate to explain budget lines
 - Provide strategic input on alignment and effectiveness
 - Support joint analysis and recommendations
-

5. Meeting Frequency

The Working Group will meet weekly / fortnightly (or as agreed) throughout the review period. Additional workshops may be scheduled as needed.

6. Confidentiality and Information Sharing

All members are expected to handle sensitive budgetary and programme information responsibly, in line with privacy, security, and public disclosure policies. A joint protocol will be developed to manage sensitive information including confidential, sharing and security of data.

From: Out of scope
Subject: Investing & Commissioning Well Steering Group papers
Date: Wednesday, 7 May 2025 9:57:41 am
Attachments: [AP 2.4.03 ICW PSG Agenda & Notes 09.05.25.pptx](#)
[DRAFT TOR Baseline review working group.docx](#)

Kia ora Steering group members,

Attached are the papers for Friday's hui. Looking forward to seeing you online at 2pm.

Ngā mihi

Out of scope

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OFFICIAL INFORMATION ACT

From: Out of scope
Subject: RE: Investing and Commissioning Well PSG - Baseline Review Working Group
Date: Thursday, 15 May 2025 4:24:55 pm

Hi Out of scope

Out of scope will be my person. I think Out of scope has already come back to you with Out of scope as well.

Many thanks

From: Out of scope
Sent: Wednesday, May 14, 2025 12:23 PM
To: Out of scope

Subject: Re: Investing and Commissioning Well PSG - Baseline Review Working Group

Kia ora koutou

We discussed on Friday the establishment of a cross agency working group to support the baseline review work. We agreed to provide some additional information for you to be able to identify the right people in your agencies to participate.

Membership - Skill Requirements

To support the work of the baseline review we are seeking representation from agencies who have the following skills:

- Mandate and ability to reach into organization to retrieve relevant and requested information.
- Ability to understand financial and contract information to provide interpretation, clarification and verification of accuracy.
- Understanding of the role and position of the agency's work in FVSV.
- Able to provide an agency perspective of current issues, risks and challenges that may impact on the baseline review and subsequent analysis.
- Knowledge of provider contracts and services that are being delivered in respect of FVSV and if possible, insight into their effectiveness.

We recognise that this may not be one person, and agencies may wish to send two people. This could be helpful to provide flexibility and continuity during busy periods for the project.

Upcoming Dates

- **A project kick-off meeting** - 1.5hrs - to introduce the project to the team, the high-level approach, timeline, terms of reference, planning and Q & A.

Friday 23rd May - 9.30 - 11.00am MOJ Justice Centre room 3.14

- **Technical workshop 1** - 3hrs - to agree information requirements and data gathering processes.

Option A - Monday 26th May - 1.30 - 4.30pm MOJ Justice Centre room 3.15

Option B - Thursday 29th May 9.30 - 12.30 MOJ Justice room 3.5

Please can I ask if you can confirm the names of the individuals you would like to nominate, if not done so already. We will issue the invitation to the kickoff workshop and details about the project. The project team will also reach out to connect in advance of the meeting to connect.

In the meantime, we are working through the notes for the meeting and will share these back with shortly. Please reach out if you have any questions.

Nga mihi

Out of scope

From: Out of scope

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope

Subject: Online: FVSV Action Plan: Investing and Commissioning Well Steering Group Establishment

When: Friday, May 9, 2025 2:00 PM-3:30 PM.

Where: Microsoft Teams Meeting

Kia ora all

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I hope this all sounds ok. If you feel we need to think differently about the membership from your agency, please let me know asap. I am also awaiting confirmation of an OT, TPK and Health rep to join the group.

Ngā mihi

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Notes for Te Puna Aonui CE Sub-Committee meeting, 21 May

Out of scope [REDACTED]

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RELEASED UNDER THE OFFICIAL INFORMATION ACT

Notes for Te Puna Aonui CE Sub-Committee meeting, 21 May

- Out of scope [redacted]
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- The Baseline Review will be undertaken in two phases. Phase 1 will gather data on spend (direct/indirect, DOE/NDOE, regional/local, and by cohort). Phase 2 will analyse and assess opportunities for reinvestment to support improvement of multi-agency responses and stopping violence.
- Phase 1 is due to conclude in late June, with insights from Phase 2 due mid-August 2025.
- The paper states that a full breakdown of contract spend information has not yet been provided by MSD due to concerns around commercial sensitivity and sharing of contract information. Marama Edwards sent this information to Emma Powell on Friday 16 May.

Recommendations

- We recommend that you reiterate that Minister Upston's preference is for reprioritised funding to go toward prevention initiatives.
- We recommend that you query how agencies will be involved once Phase 1 is complete.

Out of scope

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Out of scope

From: Out of scope
Sent: Wednesday, 25 June 2025 12:01 pm
To: Out of scope

Subject: Update on the Baseline Review

Categories: To note

Kia ora koutou,

Thank you for your input and patience we refine the scope and approach for the baseline review. We now have clarity on key elements and are ready to share an update on the project status, data collection scope, and next steps to meet our timeline.

Project Status

Following feedback from the Action Plan Internal Governance Group (APIGG) and Priority Steering Group (PSG), the first phase of the baseline review will focus on direct Family Violence and Sexual Violence (FVSV) expenditure, covering both contracted and departmental spend. Future phases may expand this scope as needed. Based on the feedback from our last meeting, we have updated the timeline to accommodate starting data collection from July 1st to capture FY 24/25 spend.

Data Collection Scope

We've collaborated with our Outcomes and Insights team to reduce agency burden by pre-populating the data collection form with known data from last year's collection. The form will require validation, updates to existing information, and completion of any missing details. The data collection form will also capture some additional fields according to the scope set by the PSG.

Next Steps

June 30: Distribute the data collection form and information sharing protocol to the working group.

July 1: Session to discuss the form and protocol during the Tuesday session and commence agency data collection.

July 18: Data collection from Partner Agencies is complete

August 20: Preliminary findings presented at IEB meeting (papers due August 4)

Thank you for your ongoing collaboration. Please reach out if you have questions or need clarification.

Out of scope and Out of scope

Out of scope

[website tepunaonui.govt.nz](https://www.tepuna.govt.nz)

Te Puna Aonui champions and strengthens the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence

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From: Out of scope
Subject: Baseline review Data Collection
Date: Friday, 27 June 2025 6:50:19 pm
Attachments: [Baseline Review Scope Summary June 25.pptx](#)

Kia ora Investing & Commissioning Well Steering Group,

Firstly, my apologies for the delayed communications. I know you were expecting an update on the revised scope for the Baseline Review following our last Priority Steering Group on 13 June, and this unfortunately took us slightly longer to confirm than anticipated (not helped by a huge amount illness at our end which I'm sure you're also experiencing with your people at the moment).

As a reminder, at our most recent meeting, the PSG discussed the proposed tiered approach to data gathering in undertaking the review and the need to confirm what is in scope.

There were concerns raised about the incorporation of 'universal support services' and assessing apportionment of non-departmental spend. It was of the general view that the primary focus should be on gathering information required to support decision making for B26.

It was agreed as an action that the project team would develop further advice for the PSG on this.

The team, following further discussion with our CE, have subsequently adjusted the approach and scope in response to the issues raised. It is now proposed a two- tiered phased approach to data gathering is undertaken. I have attached a slide showing the scope of these tiers.

Phase 1 – Tier 1 Data Collection will now focus on:

- Direct FVSV contracted services
- Direct, departmental FVSV expenditure (i.e. agency staff wholly or partially dedicated towards FVSV).

Gathering this information will be our priority to inform reprioritisation / reinvestment decisions for B26.

It is proposed that a second phase of Tier 2 data, is undertaken later, from September onwards, this will seek to bring together the next layer of information - namely indirect contracted and departmental expenditure, that helps to address FVSV (e.g. alcohol and drug services).

This second tier of information is helpful in informing future modelling on the benefits of interventions building a more comprehensive picture of the cost of FVSV to the system.

Next steps

It is important that to meet key decision-making points later in the year we can move forward quickly with the phase 1 data collection. As discussed in the last meeting it was agreed that this would begin on 1 July at the end of the financial year. We therefore intend to begin the process of data collection on Monday.

A data collection form alongside a more detailed explanation of the criteria and what's in and out will be shared. The information agencies have previously provided will be prepopulated, but we would appreciate any validation to check the data we have remains accurate.

Agency officials have also been invited to a Working Group workshop to work through any initial concerns and questions. We'll be available to work with individual agencies to ensure the approach taken is consistent across Votes, and work through any additional complexities of agencies' specific contexts.

Please do let me know if you have any questions, I'm sure there will be some! I'm also wondering if we look to bring forward our next steering group meeting to help bottom out some of these. We'll reach out early next week to test availability for a couple of slots.

Thanks

Out of scope

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BASELINE REVIEW SCOPE

Te Puna Aonui agencies are undertaking a review of family violence and sexual violence spend across government. Building on the FVSV contract review in March, formal data collection began on 1 July for the 2024/2025 financial year, and preliminary findings will be available by September 2025.

This is being undertaken using a tiered approach, **Tier 1** (direct non-departmental specialist contract spend and direct departmental expenditure) will support immediate investment decisions, and **Tier 2** will have a broader scope to provide additional visibility of related spend across Te Puna Aonui Votes.

Tier 1: Direct spend – contracted and departmental

Direct contracted and departmental FVSV spend relates to:

- services and initiatives funded by Te Puna Aonui agencies for a specific FVSV purpose. These services are delivered by third-parties and involve specialist FVSV knowledge and expertise designed to help prevent, respond to, or minimise the ongoing impact of FVSV.
- agency staff wholly or partially dedicated towards FVSV.

This information will tell us where providers have multiple contracts within or across agencies for similar services, any potential duplication in services, and the level of departmental FVSV spend – particularly in support of multi-agency responses.

From this, we can look to confirm what spend can be most readily reinvested or reprioritised (e.g. through contract consolidation) or redeployed (e.g. to support a new multi-agency response model) to maximise efficiency and effectiveness. This will inform the assessment of multi-agency investment.

Tier 2: Indirect spend – broader non-departmental and departmental spend

Indirect spend has a broader scope that includes universal services where a proportion of funding is spent on, or supports, FVSV, as well as indirect departmental spend.

This will not only provide us with a more comprehensive understanding of spend across the FVSV system, but will help us determine the level of investment into a region or locality.

From: Out of scope
Subject: MSD - Baseline Spend Review Data Request
Date: Tuesday, 1 July 2025 11:05:55 am
Attachments: [image001.png](#)
[Draft_InformationSharingProtocol.docx](#)
[Departmental spend for inclusion in tier 1 - examples by Vote.docx](#)
[MSD Forms.xlsx](#)

Kia ora **Out of scope**

Thank you for your contribution to the baseline review process and Working Group so far.

Since we last met, we have been working to confirm the phasing of data and information collection for the project and develop a data collection form that minimises the ask of agencies.

We have now confirmed that the collection process will be split into two phases relating to tiers of information. Phase one starts with the collection of direct FVSV spend (both departmental and non-departmental). We have attached guidance for agencies as to what is likely to be considered in scope for tier 1 departmental spend information collection. Our focus is on facilitating a consistent approach across all Votes, recognising that there will be some complexities that will need to be worked through with each agency directly.

Tier 1 prioritises information necessary inform decisions relating to the prioritisation of funding where it will have the most impact for people and communities, as set out in the Action Plan. This simplifies the work to be done but also adds some additional areas of focus to support understanding and decision making relating to activities under the Action Plan (particularly to improve multi-agency responses to family violence).

Providing Information:

Included in the attached document are three forms to be completed as part of **Tier 1** of the FVSV Baseline Review. The three forms are:

- **Form 1.** Contracted FVSV expenditure
- **Form 2.** Departmental FVSV expenditure
- **Form 3.** MAR-specific departmental FVSV expenditure.

We are seeking this information for annual spend in the recently completed 2024/25 year and forecast/contracted for 2025/26.

By when:

Please provide a completed copy of the **form back to the Business Unit by 15 June**, to ensure we do any follow-up needed to complete collection by 18 June.

To reduce duplicating data and effort, we have included in Form 1 the information from the Ministry of Social Development provided through the previous collection of agency contract information in March 2025. Agencies are asked to validate the information already collected and update where necessary, complete any missing details from the earlier collection and add any additional spending considered to be in scope for Tier 1.

Information Sharing Arrangements:

As discussed previously, the collection and use of this information will be guided by Information sharing protocols agreed for the IEB agencies. These protocols still require approval by the ICW PSG at its upcoming meeting on 11 July. Please provide feedback / questions by Thursday 3 July for consideration prior to final papers being issued to the PSG early next week.

Look forward to meeting to discuss later today, but any other questions in the meantime, let us know

Ngā mihi,

Out of scope

Baseline Review Project team

Out of scope

We champion and strengthen the collective approach of government, tangata whenua, communities and whanau to enable wellbeing and a life free from family violence and sexual violence.



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Tier 1 departmental expenditure request (FVSV Baseline Review)

This document provides initial guidance for agencies as to what is likely to be considered in scope for tier 1 departmental spend information collection. The objective at this point is to ensure a consistent approach across all Votes, recognising that there will be some complexities that will need to be worked through with each agency directly.

Information to be collected for all Votes:

1. Multi-Agency Response participation and activity (FTE and any overhead expenditure)
2. FV and/or SV specific workforce training and development
3. Participation in Te Puna Aonui governance and other cross-agency activity
4. Contract management costs for FVSV contracts (those identified in non-departmental spend collection)

Vote specific examples (not exhaustive)

Vote	Included in tier 1	Excluded in tier 1
Corrections	Estimated FTE associated with MAR participation. FVSV specific national office FTE Direct delivery of FVSV programmes (attribution of violence programmes)	Attribution of wider Corrections system (i.e. prison resource costs, parole costs)
Education	Ka Au Kahuraki FVSV specific national office FTE	Wider baseline costs
Police	All Multi-Agency Response FTE, FVSV specific national office FTE All district FH teams	Wider attribution of police frontline attendance
Health	Violence Intervention Programme FVSV specific national office FTE	Wider attribution of Health system resource (time in EDs etc)
Justice/Courts	FVSV specific national office FTE	Wider attribution of court costs, victim support, legal aid
ACC	Prevention programmes, Sensitive claims case management, FVSV specific national office FTE	Wider compensation costs, rehabilitation
OT	FVSV specific national office FTE FTE for FVSV operational roles	Attribution of social worker time and care costs resulting from FVSV
MSD	Prevention programmes FVSV specific national office FTE	Attribution of social worker time, benefits, etc
EFVSV (Business Unit)	All	

12/11/2025

Information Sharing

Agreed XX June 2025

1. Introduction

This Information Sharing Protocol sets out the processes and guidelines for Executive Board for the Elimination of Family Violence and Sexual Violence Partner Agencies to share information, data, and knowledge. Effective information sharing strengthens the quality and impact of strategy, policy, support and investment across the family violence and sexual violence sector. It enables deeper system understanding and generates collective insights for improved decision-making, and coordinated action.

Purpose of the Protocol

The protocol is designed to:

1. Record the purpose of the information sharing, what information will be shared and with who and how the information will be used.
2. Record the terms, conditions, restrictions, and privacy controls that will be applied to the sharing of information.

Sharing investment information is a key enabler for the Interdepartmental Executive Board (IEB) to carry out its functions, which include:

- Providing whole-of-government strategy, policy, and budgeting advice to Ministers on eliminating family violence and sexual violence, including future iterations of the National Strategy.
- Supplying analysis and evidence to inform Ministerial decisions on specific interventions.
- Overseeing interventions and outcomes within the family violence and sexual violence sector, and identifying linkages, gaps, and opportunities.
- Monitoring, supporting, and coordinating the implementation of the National Strategy and other priority cross-agency initiatives.
- Managing relationships between government and the family violence and sexual violence sectors.

The scope of this protocol covers the **Investing and Commissioning Well (ICW)** focus area as described in the Te Aorerekura Action Plan – Breaking the Cycle of Violence, which seeks to map government investment in the family violence and sexual violence sectors, assess its effectiveness, and identify opportunities to ensure people receive the right support for their needs.

The use of this protocol may be broadened to further information sharing needs as agreed by the IEB to facilitate ongoing collaboration across all its functions and future initiatives.

2. Principles for Information sharing

2.1 Shared Principles

These shared principles will guide how and when we share information: All participating agencies commit to:

- **Transparency** – Communicating how data will be used and shared.
- **Accountability** – Ensuring responsible and ethical handling of shared data.
- **Security** – Protecting data from unauthorised access or misuse.
- **Integrity** – Maintaining the accuracy, completeness, and reliability of shared data.
- **Māori Data Sovereignty** – Upholding Māori rights to govern data relating to Māori individuals, communities, and resources, ensuring alignment with Māori values, tikanga (customs), and Te Tiriti o Waitangi obligations.

2. Compliance

2.1 Compliance with New Zealand Legislation

All information sharing under this protocol will comply with the following legislative frameworks:

- **Privacy Act 2020:** Where personal information is shared (e.g., provider or cohort details), agencies will adhere to the Information Privacy Principles (IPPs), ensuring

lawful collection, use, and disclosure, with appropriate transparency and access rights for individuals.

- **Official Information Act 1982:** Requests for access to shared data will be managed in accordance with the Act's transparency requirements, subject to withholding provisions where applicable.
- **Public Records Act 2005:** Shared data will be managed and retained as public records, with long-term storage on the secure SharePoint site adhering to recordkeeping standards.

The collection and sharing of information across the IEB will also be set up to ensure agencies meet their obligations under Government Procurement Rules to protect suppliers' confidential or commercially sensitive information (Rule 4).¹

3. Data Sharing Framework

3.1 Definition of Information

For the purpose of this protocol, **information** refers to all financial, contractual, operational, and evaluative data shared for the purposes of system-level analysis, investment planning, and performance assessment in the FVSV sector.

This includes, but is not limited to:

- Funding and expenditure data related to contracting
- Funding and expenditure data related departmental, including direct, indirect
- Provider names, roles, and contract terms
- Employed roles departmental and non-departmental supporting and delivered the FVSV system
- Delivery models and locations
- Aggregated user cohort data (non-identifiable)
- Service capacity metrics (FTEs)
- Programme evaluation findings
- Māori service data and Kaupapa Māori provider status

3.2 In Scope

¹ [Protection of supplier information | New Zealand Government Procurement](#)

Agencies commit to sharing all information necessary to fulfil the objectives and intent of the ICW focus area of the Action Plan , including—but not limited to:

- Programme investment allocations by provider, location, and service
- Contractual arrangements and renewal timelines
- Operational models, target cohorts, and service locations
- Departmental expenditure
- Evaluation outcomes where available
- Kaupapa Māori providers.

3.3 Out of Scope

The following will not be collected, stored, or shared under this protocol:

- Personally identifiable information (PII)
- Raw case notes or records
- Data unrelated to addressing (or indirectly supporting) FVSV services and outcomes
- Internal agency deliberations or legal advice
- Any information not directly relevant to understanding the level and spread of FVSV system investment or service delivery

3.4 Use of Information

The information shared under this protocol will be used for:

- Conducting the ICW Baseline Review
- Identifying gaps, duplication, and opportunities across the FVSV system
- Informing cross-agency investment decisions
- Enabling monitoring and evaluation of investment outcomes
- Supporting potential decisions to reorient or reprioritise FVSV investment or contract differently to improve outcomes
- Supporting Ministerial decision making
- Supporting the broader objectives of Te Aorerekura Action Plan 2024–2029
- Cost modelling and economic modelling within the FVSV system.

Note, the sharing of data outside the Business Unit and the IEB agencies will be focussed on summary data and analysis findings. Detailed agency specific data will not be shared further without the prior approval of the relevant agency.

3.5 Sharing Process

Information sharing will follow a structured, documented process:

1. **Template-Driven Submission:** The Project Team provides a standardised Excel template.
2. **Verification:** Agencies must confirm the accuracy and completeness of their data before submission.
3. **Submission:** Data is submitted via email unless otherwise agreed
4. **Naming convention** – Uploads will follow a standard naming convention.
[AgencyAbbreviation]_AnnualInvestment_DD/MM/YY_InformationTier_VersionNumber
5. **Acknowledgement:** Agencies receive confirmation of submission.
6. **Two-Way Sharing:** The Business Unit provides agencies with consolidated findings or insights.

3.6 Access Control and Approval

Each participating agency must:

- Nominate a data custodian(s) authorised to approve submission
- Confirm appropriate use of commercially or culturally sensitive information
- Review draft outputs for accuracy prepared as part of reporting and/or advice out of this work.

The Business Unit will maintain an **Access Register** noting:

- Names and roles of individuals with data access
- Access level granted
- Date access granted/revoked
- Acknowledgement of protocol

3.7 Information Management and Storage

- Data will be stored on a secure SharePoint site managed by the Project Team, within the Business Unit.
- Backups and version histories will be enabled
- All records will comply with Public Records Act 2005 obligations

3.8 Security and Access Permissions

Data will be protected according to the Protective Security Requirements (PSR) and agency policies. Permissions are role-based:

Role	Access Level	Purpose
Project Team	Full access	For analysis, aggregation, reporting
Agency Representatives	Full access, as required	Where necessary for joint analysis activity
Advisors (where applicable)	Limited access to specific datasets	Access only to relevant, non-sensitive data subsets

Any actual or suspected unauthorised access to or use or disclosure of any Information covered by this Agreement should be escalated to the Business Unit Deputy Chief Executive and the relevant agency Deputy Chief Executive (as soon as practicable. If there has been or may have been a breach, there will be notice in writing to give the relevant Party time to remedy the breach.

3.9 Retention, Updates, and Disposal

- **Retention:** Data will be retained for **seven years**, in line with standard disposal practices for financial and contractual records, unless a different period is stipulated by the participating agency's approved Records Disposal Authority or Archives NZ guidance under the Public Records Act 2005.
- **Updates:** Agencies may resubmit or update data annually. All updates must follow the standard verification and submission pathway.
- **Disposal:** Upon expiry of retention period or end of purpose, data will be archived or securely deleted, following Public Records Act and Privacy Act requirements.
- **Audit:** A log of file access, changes, and deletion events will be retained for audit purposes.

4. Roles and Responsibilities

4.1 Participants

- **Project Team** – Coordinates the baseline review, manages the collection, analysis and ongoing management of the data, and ensures this protocol is followed.
- **Agency Representatives** – Designated staff who provide, review, and validate financial and contractual data.
- **Advisors (Non-IEB agencies and external)** – Expert advisors may be engaged to support appropriate handling of specific datasets, including those involving Māori providers or communities.

4.2 Responsibilities

Role	Responsibilities
Project Team	Develops data templates, manages the secure shared environment, facilitates submissions and analysis, and provides updates.
Agency Representatives	Submit accurate and complete data, verify content, and participate in data review and feedback processes.
Advisors (as required)	Provide cultural or technical guidance to ensure appropriate data treatment and interpretation.

5. Māori Data Sovereignty

Data relating to Māori providers, services, or communities will be managed in alignment with Māori data sovereignty principles, as outlined by Te Mana Raraunga, and in accordance with Treaty of Waitangi obligations. Partner agencies will seek guidance from cultural advisors to ensure respectful and culturally safe data handling.

Out of scope

From: Out of scope
Sent: Wednesday, 2 July 2025 10:11 pm
To: Out of scope
Subject: RE: Data collection on FV/SV roles

Kia ora all

Thanks for raising those concerns, Out of scope

Following on from my email on Friday about the approach to the baseline review, I committed to providing you with an update this week.

Today (Tuesday) information and data requests have now been sent to agency representatives on the Working Group.

The data collection process for Baseline Review Tier 1 is intended to run from 1 July 2025 to 15 July 2025, and the Project team will work with agency representatives during this time to iron out any complexities relevant to specific Votes, to ensure consistency across the dataset.

I understand that the working group met earlier today and has raised some concerns around a few things, including what Out of scope has raised.

Clarity of Purpose

An issue has been raised regarding clarity of the purpose of the review to guide data inclusion and evaluations. The data gathered through this exercise will help build a consistent data set to inform deeper assessments and development of options for consideration by the IEB regarding reprioritisation, or Ministers regarding additional investment. This is set out as a key requirement in the action plan.

Information Sharing Protocols

As you know, information sharing is essential to enable the baseline review to be completed. Draft protocols have been developed (attached) which have been shared with the Working Group. I understand there are still concerns from the group about the basis for any sharing. Let's consider these protocols formally at our next meeting.

Tight timeframes, particularly to collect and validate departmental information.

Agencies have flagged resource constraints and the need for realistic timelines to deliver accurate data. We had adjusted the timeline to reflect the request from agencies to start data collection on 1 July. To manage timelines, we will need a view from individual agencies about what can be provided by when if there are challenges in collating the information.

We will look to include these items on the agenda for our next ICW PSG meeting on Friday 11 July, we will also prepare some communications and key messages to share with your teams regarding these issues.

That said, I'd prefer to address any issues sooner rather than later, so really happy to catch up individually to explore and resolve concerns. I understand that with the requests now with agencies, questions are likely to get a bit more specific, so I also encourage you to discuss with your teams and bring any questions through for discussion.

Thanks

From: Out of scope

Sent: Wednesday, July 2, 2025 11:06 AM

To: Out of scope

Subject: Data collection on FV/SV roles

Hi everyone,

I just wanted to check in to see how your teams are going with interpreting and collecting the data on departmental roles that perform FVSV work and whether you have any tips for how your teams have gone about this. Justice is struggling with the request due to a couple of reasons:

1. the purpose of the review isn't clear enough for the team. If they understand this better they can understand what's in scope.
2. there needs to be clear criteria and/or thresholds to guide what we include, without that we will do it differently.

Also, the deadline of 15 July is too tight for Justice. Can we flex on this?

Thanks,

Out of scope



Out of scope

From: Out of scope
Subject: RE: Data collection on FV/SV roles
Date: Wednesday, 2 July 2025 12:13:00 pm
Attachments: [image001.jpg](#)

I agree with that. Don't know what to include for consistency with other agencies

From: Out of scope
Sent: Wednesday, July 2, 2025 11:06 AM
To: Out of scope
Subject: Data collection on FV/SV roles

Hi everyone,

I just wanted to check in to see how your teams are going with interpreting and collecting the data on departmental roles that perform FVSV work and whether you have any tips for how your teams have gone about this. Justice is struggling with the request due to a couple of reasons:

1. the purpose of the review isn't clear enough for the team. If they understand this better they can understand what's in scope.
2. there needs to be clear criteria and/or thresholds to guide what we include, without that we will do it differently.

Also, the deadline of 15 July is too tight for Justice. Can we flex on this?

Thanks,
Out of scope



Out of scope

[Redacted signature block]

Memo



**MINISTRY OF SOCIAL
DEVELOPMENT**
TE MANATŪ WHAKAHIATO ORA

To: Debbie Power, Chief Executive Ministry of Social Development.
Marama Edwards, Deputy Chief Executive Māori, Communities and Partnerships (MCP).

CC: Out of scope
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]

Date: 24 July 2025

Security level: In-confidence

This memo may contain legal advice and be legally privileged. It should not be disclosed on an information request, without further legal advice

MSD's input into the Family and Sexual Violence Baseline Review

Action: Approval 30 July 2025

Purpose:

- 1 This memo seeks approval to share the Ministry of Social Development's (MSD's) Non-Departmental (NDOE) and Departmental Operating Expenditure (DOE) data relating to family violence and sexual violence (FVSV) services with the Business Unit for the Executive Board for the Elimination of Family Violence and Sexual Violence (The Business Unit). The data is attached as Appendix One.

- 2 This memo outlines the risks of providing the data and outstanding concerns about the FVSV Baseline Review process and proposed information sharing protocol. It is recommended agencies develop and agree to stronger policies and processes prior to sending agency data.

Recommendations:

It is recommended that you:

- 3 **Note** the data that is being requested by the Business Unit for the Executive Board for the Elimination of Family Violence and Sexual Violence (the Business Unit) for the FVSV Baseline Review

- 4 **Approve** the MSD data we propose sending (Appendix One)

AGREE / DISAGREE

- 5 **Agree** to postpone providing the data until the Investing and Commissioning Well Priority Steering Group (ICW PSG) has signed an information sharing protocol.

AGREE / DISAGREE

Or, Agree to sending the data (Appendix One) acknowledging the outstanding concerns with the Information Sharing Protocol

AGREE / DISAGREE

- 6 **Note** delays in providing this data will have implications for the ICW work programme milestones.

Marama Edwards,
Deputy Chief Executive,
MCP

Date

Debbie Power,
Chief Executive MSD

Date

Background on the FVSV Baseline Review

- 7 An action in Te Aorerekura Action Plan 2025-2030 is that agencies will undertake a review of FVSV spend across government to inform collective investment decisions. This will identify opportunities to prioritise funding where it will have the most impact for people and communities.
- 8 The Business Unit are leading this action. A multi-agency Priority Steering Group (PSG) and working group have been set up to support this action.
- 9 The data gathered through this FVSV Baseline Review is intended to help build a consistent data set to inform deeper assessments and development of options for consideration by the Interdepartmental Executive Board for the Elimination of Family Violence and Sexual Violence (IEB) regarding reprioritisation, or Ministers regarding additional investment.
- 10 This work is being undertaken with accelerated timeframes with phase one preliminary findings to be shared with the IEB in August. The insights are intended to guide decisions for Budget 2026 and inform future social investment discussions.
- 11 The intention is that the FVSV Baseline Review will be an annual exercise, and the PSG and working group are also supporting the development of policies and processes to support ongoing reviews.
- 12 The Baseline Review is being split into two phases. Phase one will focus on direct contracted and departmental FVSV spend to support immediate investment decisions. Phase two will focus on indirect spend to provide additional visibility of related spend across agencies.
- 13 Phase one preliminary findings will be shared in August, with detailed findings finalised in September. Phase two data collection and analysis will occur between late September and November.
- 14 The IEB met 16 July and requested the phase one of the Baseline Review focus on identifying funding that could be reprioritised to Project Whetū. The Business Unit intends to provide initial advice at the IEB meeting 20 August, including risks of reprioritising funding for services into an IT platform.

What has been requested of MSD

- 15 To support phase one of the Baseline Review, MSD has been requested to share NDOE and DOE data directly related to FVSV.
- 16 On 1 July, MSD received the data request and a draft information sharing protocol from the Business Unit. The requested data was due to be provided to the Business Unit 15 July (this was later moved to 17 July due to ongoing discussions with the PSG).
- 17 We have gathered the data as per the request. The data is attached as Appendix One and is presented in the template provided by the Business Unit.

s9(2)(h)

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

There also remain inherent limitations to the data and information requested

- 26 If a decision is taken for MSD to provide the data as requested there remain inherent limitations and caveats to the information which need to be considered as analysis and advice are undertaken. These caveats will be provided alongside the data. Key limitations include:
- 26.1 This is point-in-time information, mixing data drawn from MSD systems and manual categorisations requested.
 - 26.2 Individual agencies are expected to determine the scope of information to include. The PSG and working group are working to ensure data is aligned across agencies, however different agencies have different interpretations of the data request.
 - 26.3 The data request includes F25 actual spend, as well as intended spend for F26. Contracting processes are underway and therefore F26 intended contracting information is likely to be incomplete.
 - 26.4 Contract data will not undergo a full data validation exercise, and therefore will not account for any initial data input errors.
 - 26.5 We have provided DOE data for FVSV focussed teams however these teams may also support other initiatives.
- 27 MSD will provide appropriate narrative to support the data and explain the limitations. However, this highlights the need for ongoing involvement from agencies through analysis processes.

Decision needed for next steps

28 You are asked to consider the data attached in Appendix One and determine whether you want any of the requested data to be removed or amended.

29 You are also asked to agree to MSD either:

29.1 postponing submitting the requested data until the PSG representatives sign an updated Information Sharing Protocol that addresses the concerns outlined in this paper (recommended), or,

29.2 sending the data as outlined in Appendix One acknowledging the PSG will continue to work through the concerns outlined in this paper.

Out of scope

[Redacted]

[Redacted]

[Redacted]

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From: Out of scope
Subject: Investing and Commissioning Well PSG
Date: Monday, 28 July 2025 2:09:39 pm
Attachments: [image001.png](#)

Kia ora PSG

You'll recall at our last PSG we intended to have a deep dive in person session for our next one, ideally not in the usual Friday afternoon slot. In liaising with your collective diaries, this appears to be an impossible task!

I think we instead retain our Friday PSG next week, but have a number of separate agency-specific conversations (i.e. 1:1s), to go deeper ahead of the next DCEs meeting next week (and we can use the PSG to report back from these). It sounds like it's possible to do these on Wednesday and Thursday this week, so we'll send these times to each of you shortly. If it's helpful to bring others from your agencies to these sessions, please do so.

As part of this, while we will obviously need to analyse the data prior recommendations about where we might dive a little deeper in terms of specific lines of enquiry, it would be helpful if you could each think about whether there's anything specific from your agencies' perspective that might be useful in advance. This might be channelling a specific line of enquiry your Minister is likely to be interested in for example. Understanding this early will support us to prioritise analysis, and also to be clearer up front about we might be looking to achieve.

More broadly, we'd be keen to also hear about your aspirations for Investing and Commissioning Well and how we can guide long-term investment in the FVSV system. It would be great to eventually all be on the same page about that.

I hope this approach resonates. Please let me know if you have any further questions.

Thanks,

Out of scope

Out of scope

www.tepunaonui.govt.nz/

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



Out of scope

From: Out of scope
Sent: Thursday, 14 August 2025 3:05 pm
To: Out of scope
Subject: RE: Explaining baseline data

Yup the prevention work and accessibility.

Ngā mihi

Out of scope

Out of scope

| www.msdc.govt.nz

Ministry of Social Development, Aurora Centre, 56-66 The Terrace

MSD's Purpose:

We help New Zealanders to be safe, strong and independent
Manaaki tangata, manaaki whānau

From: Out of scope
Sent: Thursday, August 14, 2025 2:51 PM
To: Out of scope
Subject: RE: Explaining baseline data

Ok that's useful context thanks.

What were the major items that ended in 25, was it the prevention programmes?

Out of scope

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



**Executive Board for the Elimination of
Family Violence and Sexual Violence**

Responding, healing, strengthening

From: Out of scope
Sent: Thursday, August 14, 2025 2:41 PM
To: Out of scope
Subject: RE: Explaining baseline data

IN-CONFIDENCE

Hi [Out of scope]

The light green is F25 right? So we're needing to explain the drop in funding?

There's two main reasons:

- 1) At the time of data collection, some contracting/procurement activities were in process and therefore some planned/intended F26 funding was not captured.
- 2) MSD had time-limited funding that ended after F25

Hope that makes sense!

Ngā mihi

[Out of scope]

Out of scope

www.msd.govt.nz

Ministry of Social Development, Aurora Centre, 56-66 The Terrace

MSD's Purpose:

We help New Zealanders to be safe, strong and independent
Manaaki tangata, manaaki whānau

From: Out of scope
Sent: Thursday, August 14, 2025 2:19 PM
To: Out of scope
Subject: Explaining baseline data

Hi [Out of scope]

Just thinking ahead to us being asked to dig into the data a bit more.

Is there a simplex explanation for the change in MSD spend between actual (F25) and contracted (F26)?



Happy to set up a chat if needed

Cheers

We champion and strengthen the collective approach of government, tangata whenua, communities and whanau to enable wellbeing and a life free from family violence and sexual violence.



Executive Board for the Elimination of Family Violence and Sexual Violence

Responding, healing, strengthening

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From: [Redacted] Out of scope
Subject: RE: Baseline review email for you to send to Emma
Date: Tuesday, 29 July 2025 6:09:33 pm

Many thanks [Redacted] Out of scope

From: Out of scope
Sent: Tuesday, July 29, 2025 12:57 PM
To: Out of scope
[Redacted]
[Redacted]
Subject: FW: Baseline review email for you to send to Emma

IN-CONFIDENCE

IN-CONFIDENCE

Kia ora [Redacted] Out of scope

Please find attached MSD's information for the Baseline Spend Review. Apologies for the delay in sharing this information as we worked through internal processes.

Please note the caveats to Form 1:

- Under 'initiative' we have removed the dropdowns to accurately capture the service type/name. But we have included a 'service type' drop down where possible
- Where none of the pre-populated dropdowns are appropriate, we have left it blank
- Intervention type 1 - we have chosen the most appropriate, and added 'type 2' where there are multiple relevant categories. However, many of our services operate across the spectrum of healing
- F26 figures are at a point in time and are not indicative of the actual spend. For example, some services are undergoing procurement/contract extensions and are not updated in our system yet.
- "Connected to a multi-agency response" - We have said 'Y' where it is a core function of the role. Where we have said 'N' it is because we do not specifically expect or require it as part of the service, however it is possible individual providers may support MARS

We are keen to continue working together on the ongoing sharing, use and analysis of this information, particularly in understanding the caveats to our data.

Ngā mihi nui,

[Redacted] Out of scope

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Baseline Review – Three Lines of Inquiry



Executive Board for the Elimination of
Family Violence and Sexual Violence
Responding, healing, strengthening

Following the first Tier 1 data collection, the ICW PSG has pinpointed three lines of further inquiry that will support the IEB to not only understand the extent of FVSV investment but drive improved strategic decision making about where and how to invest.

- 1. System Visibility: improving our visibility of investments across the system and opportunities for investment coordination:**
 - Projecting of future spend into the outer-years.
 - Getting upstream of re-procurement opportunities to drive collective agency response for contract consolidation and service (re)design.
 - Managing and adjusting for inflation and the impact on investment and delivery.
- 2. Demand and Need: identifying how services are supporting demand and need:**
 - Are we investing equitably in people and places.
 - Are we investing in areas of greatest need to support the demands and needs of those communities.
- 3. Supply and market capacity: understanding where, how and for who services are being delivered:**
 - Do we have the right coverage of services to meet demand and needs.
 - Where might opportunities for contract consolidation exist

Baseline Review – Data Requirements



Executive Board for the Elimination of
Family Violence and Sexual Violence
Responding, healing, strengthening

To support these lines of inquiry, the following sub-questions have been identified, along with the expected outputs and data input requirements that will be necessary from agencies.

Lines of Inquiry	Data Input Requirements	Availability
System visibility		
Understanding re-procurement opportunities – projected timeline of contract renewal / end dates.	Agencies to confirm the expiry dates of the contracts (Still waiting on Corrections expiry dates)	Data received from Police, Justice, OT, MSD, ACC. Waiting for Corrections to confirm the expiry dates of their contracts
Future modelling of contracted spend to align with contract renewals to provide spend profile in outer years beyond FY26	We need the spend value for the last 3 or even 5 years (if possible) by agency to be able to do some modelling.	Spend value received for F25. Spend value to be requested for F24, F23, F22, F21.
Understanding inflation – how agencies currently include inflation in service contracts – future modelling of contract value over time.	We need the contract value for the last 3 or even 5 years (if possible) by agency to be able to do some modelling.	Contract value received for F26. Contract value to be requested for F25, F24, F23, F22.
Need & Demand		
Understanding if crisis response is adequately supported in communities – mapping demand against service distribution.	Data from Police: <ul style="list-style-type: none"> - Number of Family Harm investigations by Police area and by Police station for F25 - Number of victims of FV by Police area and by police station for F25 - Number of offenders of FV by Police area and by Police station for F25 - Number of children witnesses of FV Police area and by Police station for F25 Data from OT: <ul style="list-style-type: none"> - Reports of concern by Police area or by district for F25 	Data to be requested to Police. Data to be requested to OT.

Baseline Review – Data Requirements



Executive Board for the Elimination of
Family Violence and Sexual Violence
Responding, healing, strengthening

Lines of Inquiry	Data Input Requirements	Availability
Understanding early intervention points by mapping the drivers of violence to understand where clusters of activity may present relative to investment and service coverage?	Brainstorming has to be done to identify the drivers of violence and what type of data could represent these drivers.	
Understanding our communities - mapping population cohorts relative to service distribution.	Data from Census 2023. (Accessible through ArcGIS and from Stats NZ website). Service data from baseline review.	No data request needed.
Supply – Market Capacity		
Where services are being delivered?	Data from baseline review (type of services)	Data received as part of the baseline review
What activities are being delivered by these services?	Contract specific information	Most of the data received as part of the baseline review (what cohorts the services are for) Some gaps in the data might be identified later in the analysis phase.
Who is being served by these services?	Contract specific information	Most of the data received as part of the baseline review through the type of services (Children, women , men, offenders, victims...) Some gaps in the data might be identified later in the analysis phase.
How accessible is the service (distance, response times, restrictions on who can access)	We need more detailed data about the location of the services to be able to identify problem of access using ArcGIS tools (showing the transport (public transport, roads...between where people live and where the services are). Contract data showing locations to be served and access requirements.	Data not received. Data to be requested to the agencies (details of the localities served by the providers). We can request the data for only 3 or 5 regions to show what can be done with this information.
Which agency funds these services?		Data received from the agencies.

From: Out of scope
Subject: FW: BR Working group update post PSG
Date: Tuesday, 26 August 2025 10:13:00 am
Attachments: [image001.png](#)
[Baseline Review Data Menu Options Aug 25.pptx](#)

From: Out of scope
Sent: Tuesday, August 19, 2025 1:10 PM
To: Out of scope

Subject: RE: BR Working group update post PSG

IN CONFIDENCE

Kia ora koutou,

Further to the below, we have refined the lines of enquiry for the Baseline Review dataset based on their feedback. These updated lines of enquiry will be sent to the PSG today for further review.

We are keen for the working group to review the proposed lines of enquiry (attached) and consider how we can best address these questions to deliver meaningful insights.

As we did not get a complete dataset in the first round of collection, we will send individual emails to relevant agencies requesting this missing data to fill these gaps. This additional data will help us produce a more accurate picture of spend which will support the final insights report in September.

Please review the attached lines of enquiry and share your thoughts by replying to this email or contacting me directly. We will schedule a follow-up discussion to plan next steps once we receive further clarity from the PSG.

Thanks,

Out of scope

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communities and whanau to enable wellbeing and a life free from family violence and sexual violence.



IN CONFIDENCE

From: Out of scope

Sent: Monday, August 11, 2025 2:12 PM

To: Out of scope

[Redacted content]

Subject: BR Working group update post PSG

Kia ora koutou,

On Friday, the Steering Group met to discuss the Investing and Commissioning Well work programme, and particularly a forward view of the insight opportunities across the system from the from the Baseline Review dataset.

In response to your feedback about how this data was positioned in the storyboard we presented on 31 July, for the final product we pulled back on the detail to highlight what we can see from the data, rather than drawing specific insights from what we have available.

There was good engagement from the PSG on the slides and positive feedback about the visibility this work was generating and ‘seeing everything in one place’, with a strong sense of the opportunities this creates. This was particularly true for the insights that can be drawn from the landscape maps, with discussion focussed on what it would take to ‘dig deeper’ and enrich our understanding – for example by bringing into a sense of supply and

demand to the regional mapping.

The PSG have set an action for themselves to define the lines of inquiry they want to pursue and understand the information needed to deliver on them.

Once this direction comes through from PSG, we will get together to discuss what is being asked and how we take it forward.

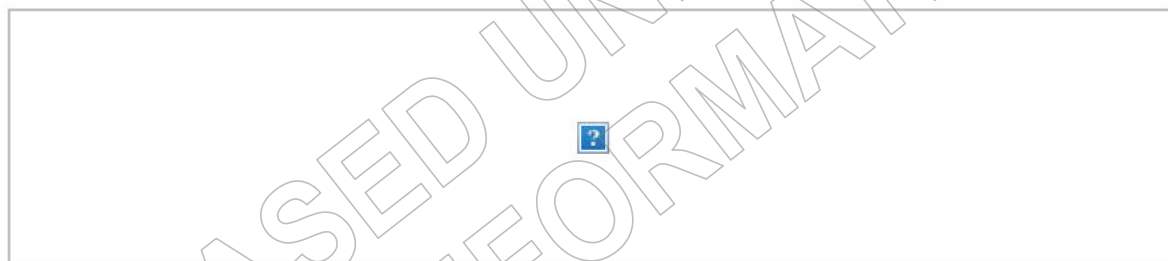
Any questions, let me know

Cheers

Out of scope



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Out of scope

From: Out of scope
Sent: Friday, 29 August 2025 4:27 pm
To: Out of scope
Subject: RE: Final tier 1 data request - MSD
Attachments: Appendix One - MSD data for FVSV Baseline Review (29.08.2025).xlsx

IN-CONFIDENCE

Kia ora kōrua,

Definitely long time no see. I hope that all is well!

Sorry for the delay. Please see attached MSD's updated data for tier one of the Baseline Review.

A few things to note in addition to the caveats from our original response:

- The F25/26 contracting data has been updated. However, it is still a just a 'point in time' of what is currently contracted for this timeframe and is subject to change.
- We've added manual responses for the missing intervention and service types. Happy to discuss them further if needed.
- We have not included Kaupapa Māori data. MSD does not have any meaningful way of collecting this data from providers and therefore is not something we are able to provide.
- You'll be receiving MSD's DOE involvement in MARs next Monday, 1 September.

Note: Out of scope is back from leave next week and able to discuss anything further if needed.

Take care and have lovely weekends.

Ngā mihi nui,

Out of scope

I do not work Mondays.

From: Out of scope
Sent: Friday, August 29, 2025 2:13 PM
To: Out of scope

Subject: RE: Final tier 1 data request - MSD

Hi Out of scope

Welcome back, long time no see!

I just wanted to confirm we will be getting the updated data through today?

Cheers

Out of scope

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Executive Board for the Elimination of Family Violence and Sexual Violence

Responding, healing, strengthening

From: Out of scope

Sent: Thursday, August 28, 2025 2:33 PM

To: Out of scope

Subject: RE: Final tier 1 data request - MSD

IN-CONFIDENCE

Kia ora Out of scope

We have received the updated data this morning, but there is some manual work to recode to the service types etc as per the format you need. I have the team working on this currently, with the aim to send across to you tomorrow.

I appreciate that the deadline has passed, but want to make sure that what we provide is as accurate and as useful as possible.

I'm looping Out of scope in as I am on leave tomorrow and Out of scope will still be off, so Out of scope will send the updated data to you.

Nga mihi,

Out of scope

From: Out of scope

Sent: Thursday, August 28, 2025 1:31 PM

To: Out of scope

Cc: Out of scope

Subject: RE: Final tier 1 data request - MSD

Hi ^{Out of scope}

I see ^{Out of scope} is out of the office, are you aware of where she got to with the final bits of data requested?

^{Out of scope} – I see you are ^{Out of scope} out of office, are you aware if she got the data done?

Cheers

Out of scope

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**Executive Board for the Elimination of
Family Violence and Sexual Violence**

Responding, healing, strengthening

From: Out of scope

Sent: Thursday, August 28, 2025 9:39 AM

To: Out of scope

Subject: RE: Final tier 1 data request - MSD

Hi ^{Out of scope}

It's been a couple of days now, anything we can help with to get this moving?

Cheers

Out of scope

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Executive Board for the Elimination of Family Violence and Sexual Violence

Responding, healing, strengthening

From: Out of scope

Sent: Monday, August 25, 2025 1:57 PM

To: Out of scope

Subject: RE: Final tier 1 data request - MSD

IN-CONFIDENCE

Hi Out of scope

We're currently working to get the data to you asap. I'm hoping we can get it to you before COP today, otherwise it may be tomorrow

Ngā mihi

Out of scope

Out of scope

Ministry of Social Development, Aurora Centre, 56-66 The Terrace

MSD's Purpose:

We help New Zealanders to be safe, strong and independent

Manaaki tangata, manaaki whānau

From: Out of scope

Sent: Monday, August 25, 2025 1:55 PM

To: Out of scope

Subject: RE: Final tier 1 data request - MSD

Hi Out of scope

Out of scope is out of the office today, so I just wanted to check whether this had gone to her (and could be forwarded to me), and/or check in on how you are going on getting the final info.

Cheers

Out of scope

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Executive Board for the Elimination of Family Violence and Sexual Violence

Responding, healing, strengthening

From: Out of scope

Sent: Wednesday, August 20, 2025 11:45 AM

To: Out of scope

Subject: RE: Final tier 1 data request - MSD

IN-CONFIDENCE

Kia ora Out of scope

Yup we'll aim to get you a response by COP Friday.

Ngā mihi

Out of scope

Out of scope

www.msd.govt.nz

Ministry of Social Development, Aurora Centre, 56-66 The Terrace

MSD's Purpose:

We help New Zealanders to be safe, strong and independent

Manaaki tangata, manaaki whānau

From: Out of scope

Sent: Tuesday, August 19, 2025 1:18 PM

To: Out of scope

Out of scope

Subject: Final tier 1 data request - MSD

Kia ora **Out of scope**

We are making a final push to get a full dataset to work with ahead of insights/data highlights going to the Board for their September meeting. To this end, just highlighting some missing information from Vote Social Development that would be useful to have for completeness.

As I understand it, the following is missing:

Non-departmental

- Some annual contracted value for FY25/26
- Some intervention and service types (if there is a reason such as funding for something other than a service then free text is fine)
- Kaupapa Māori flags missing – appreciate that you had expressed some concern given that there wasn't a formally agreed definition across agencies, happy to discuss.

Departmental

- Multi-agency response departmental spending – this will likely come to a head with additional information requests soon as part of the 'deep dive' into MARs so would be really useful to have this now as it will be required anyway. Again, happy to discuss.

To meet our next deadline with the ICW PSG, we request that all data be submitted by **close of business this Friday**. Data received after this cutoff may not be included in the Board's insights pack but will be combined into the dataset for future analysis.

Ngā mihi,

Out of scope

[Redacted signature block]

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Executive Board for the Elimination of Family Violence and Sexual Violence

Responding, healing, strengthening

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From: Out of scope
Subject: Baseline Review data request - Additional guidance
Date: Tuesday, 8 July 2025 2:09:35 pm
Attachments: [image001.png](#)
[Guidance on completing the BR request form.docx](#)

Kia ora koutou,

As requested at the Working Group session last week we have put together some additional guidance on the definitions of the various fields including within the forms of the data request.

In terms of other updates, the ICW PSG will be meeting this Friday to discuss and agree the Protocols. We will send out an update based on what we get, early next week.

We have already with most of you individually already discuss agency specifics, but lets us if know anything comes up, or pop some questions in the chat.

Cheers

Out of scope

Out of scope

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Clarifying data requirements for BR forms

Form 1 – Contracted FVSV expenditure

High-level category (dropdown)

- Family Violence
- Sexual Violence
- Family Violence and Sexual Violence

Intervention type 1 (dropdown)

Select most appropriate. If none are a perfect fit, please select the closest and include a comment in column V. See definitions below:

Early Intervention	Targeted support for people demonstrating risky behaviours or who are at risk of escalation.
Primary prevention	Whole of population activities.
Crisis/ specialist response	Services for people experiencing or using violence.
Healing	Services to minimise long-term impact for people who are impacted by violence.

Intervention type 2 (dropdown)

As needed, add a second intervention type.

Service type 1 (dropdown)

Select most appropriate. If none are a perfect fit, please select the closest and include a comment in column V.

The full list and definitions for service types is attached is included at the back of this document in Appendix 1.

Service type 2 (dropdown)

As needed, add an additional service type.

Service type 3 (dropdown)

As needed, add an additional service type.

Initiative

Title of the initiative/contract funded.

Provider

Full provider name. Note, these may be matched across the dataset, so please ensure you are consistent in terms of spelling, avoiding abbreviations etc.

Annual spend (\$)

in the 2024/25 financial year.

Annual contracted value (F26)

forecast/contracted for 2025/26.

Contract start date

When did the contract start.

Contract Expiry

When does the current contract term expire, excluding any extensions.

Contract term (years)

What is the current contract term structure, including any possible extensions i.e. 3 Years + 2 years + 2 years.

National or regional (dropdown)

If the provider covers all of NZ, then select National; if the provider just covers some regions, please list all regions under “Locations”.

Locations

List all the locations served within the contract, unless national.

FTE

Total number of FTE funded through specified contract.

Annual users/ attendees

What is the funded capacity of this contract, or estimated average annual users?

Pricing/fee schedule

Contracting model, i.e. fee-for service, fee-for placement, FTE based, or Outcomes/Output based.

Connected to a multi-agency response (Y/N)

Does this contract/service form part of, or contribute/support the operations of a multi-agency responses.

Māori provider (Y/N)

Māori-led provider offering whānau-centred solutions that are designed by, with, and primarily for Māori, underpinned by tikanga Māori and te ao Māori. [NB We understand that there are different interpretations of a kaupapa Māori service. A consistent definition is not currently in use across agencies and time was not available to consult on one, however this has been noted for our on-going commissioning work.]

Comments (Column V)

Please include any points of clarification necessary for any other columns here.

Form 2 – Departmental FVSV expenditure

Head office or operational/frontline (dropdown)

Is an FTE part of the backbone or infrastructure (regionally or nationally) which enables service delivery, OR a frontline or operational FTE/service provider.

FTE

How many Full-Time Equivalent resources are applied directly to FVSV in this role, this may require apportioning of FTE based on time spent on FVSV.

Salary midpoint

The middle point of a salary range for this specific job or position.

National or regional (dropdown)

Does the role primarily perform a national or region-specific role?

Location

List specific locations supported by this role, unless the role is national.

High-level role being performed

Role type title or function description i.e. Parole Officer, Case Manager, Policy Advisor.

Connected to a multi-agency response (Y/N)

Does this role form part of, or contribute/support the operations of a multi-agency response. This may include direct participation, governance or other coordination. If yes, please complete Form 3 for this role.

Participation in FVSV BU governance (Y/N)

Is the role consistently expected to respond and/or contribute to the Business Unit, the Action Plan and/or Te Aorerekura.

Involved in FVSV workforce training and development (Y/N)

Is a core purpose of this role workforce training and development?

Form 3 – MAR-specific departmental FVSV expenditure

Form 3 is intended to collect additional detail on the agency departmental spend on multi-agency responses. All roles identified as “**Connected to a multi-agency response**” should be reflected here, broken down by regional response.

FTE

What FTE from this role is attributable directly to this multi-agency response?

Salary midpoint

Same as Form 2.

Role being performed

Role title and function performed e.g. direct participation, governance or other coordination.

Location of response (dropdown)

Which multi-agency response location is this FTE connected to?

Additional clarifications

- **Direct vs. Indirect Spending:** Tier 1 will focus on direct spending only. Tier 2 will broaden to incorporate indirect spending. When considering whether a service is direct or indirect, it may also be useful to consider if the service provided is specialist/specific to FV or SV, or universal.
- **Evaluations:** Evaluations are considered out of scope for Tier 1, as they are indirect expenditure, other than when funded directly through the contract.

Appendix 1: Service type definitions

Type of service	Service description
Court Support	Court Support Services provide information, advocacy and psycho-social support for victims and survivors of sexual violence going through the criminal justice system.
E Tū Whānau	E Tū Whānau is a kaupapa Māori approach that includes a range of activities encouraging discussion and action with local community and whānau around family violence. These activities engender the active application of the E Tu Whānau values.
Elder abuse family violence services	Elder Abuse Response Services (EARS) ensure that older people experiencing / at risk of experiencing / perceived to be experiencing abuse and neglect have timely access to appropriate local services that respond to their immediate safety, and support them to have greater control over their lives.
Family violence integrated safety response services	ISR (Waikato and Canterbury)
Family violence response Coordination	This involves coordinating local family violence prevention activities that improve outcomes for families/whānau, including (but not limited to) developing local, effective joined-up responses to family violence, building relationships in and outside the family violence sector, sharing knowledge and resources to improve service capacity e.g. through training, mobilising communities to change attitudes and behaviour towards family violence.
Harmful sexual behaviour – perpetrator assessment (mandated)	This service provides counselling and therapeutic assessments for adult sexual offenders and their families referred from the community, where attendance is mandated as part of sentence.
Harmful sexual behaviour – perpetrator assessment (non-mandated)	This service provides counselling and therapeutic assessments for adult sexual offenders and their families referred from the community, where attendance is not required by the court.
Harmful sexual behaviour - perpetrator treatment (mandated)	This service provides counselling and therapeutic treatment for adult sexual offenders and their families referred from the community, where attendance is mandated as part of sentence.
Harmful sexual behaviour - perpetrator treatment (non-mandated)	This service provides counselling and therapeutic treatment for adult sexual offenders and their families referred from the community, where attendance is not required by the court.
Harmful sexual behaviour in children and young people - treatment	Provision of treatments for young people who display harmful sexual behaviour referred by Oranga Tamariki sites.
Harmful sexual behaviour in young people - assessment	This programme assesses adolescents who display harmful sexual behaviour and are referred by Oranga Tamariki sites.
Harmful sexual behaviour in young people - Treatment (community referrals)	Provision of brief interventions for children and adolescents who display concerning sexualised behaviour. Involves parents/caregivers and relevant professionals to provide information and resources regarding behaviour and developmentally appropriate ways to respond. Can involve school/pre-school/kindergarten visits to ensure that there is consistency in knowledge and responses across home and education.

IN-CONFIDENCE

Type of service	Service description
Harmful/concerning sexualised behaviour in children - early intervention assessment	Early Intervention Assessments for children who have displayed concerning or harmful sexualised behaviour. This programme is for Oranga Tamariki and community referrals; Oranga Tamariki referrals should take precedence.
Harmful/concerning sexualised behaviour in children - early intervention treatment	Early Intervention Treatments for children who have displayed concerning or harmful sexualised behaviour. Intervention involves working therapeutically with the child, family/whanau and the school. This programme is for Oranga Tamariki and community referrals; Oranga Tamariki referrals should take precedence.
NGOs funded to participate at Safety Assessment Meeting tables	Funding for NGOs to attend SAM tables ensures family violence specialists participate in the process.
Responses for people experiencing family violence	These responses include group and individual programmes for adult victims of family violence who do not have a protection order.
Restorative Justice	Restorative justice is a community-based response to crime that aims to hold offenders accountable for their offending and repair the harm caused to victims and the community. Participation is voluntary and involves a facilitated meeting between the victim and offender.
Safety Programme for children	Safety programmes for children protected by a protection order. These programmes include a risk and needs assessment and education and support sessions.
Safety Programme for men	Safety programmes for men protected by a protection order. These programmes include a risk and needs assessment and education and support sessions.
Safety Programme for women	Safety programmes for women protected by a protection order. These programmes include assessment and programme sessions.
Services for children witnessing or experiencing family violence	Group and/or individual programmes for children or young people that have witnessed family violence. These services may include safety skills/planning, emotional healing/management, therapeutic intervention etc. Some providers include family or siblings in the programme.
Sexual harm crisis support services for children and young people	Sexual harm crisis support services for children and young people.
Sexual violence first response and crisis response services	Sexual violence crisis support services include advocacy and support, emergency face-to-face sessions and crisis social work support. Services strive to operate from an indigenous worldview, be culturally responsive and based on principles of good practice.
Sexual violence help line (Safe2Talk)	Safe2Talk is a national helpline available 24/7, 365 days a year to provide specialist sexual harm information and support to anyone affected by sexual harm. The helpline can be accessed via telephone, online chat, SMS/text and email. The helpline will act as a centralised access point to local service provision for service users or provide ad hoc crisis counselling as appropriate. It is operated by Whakarongorau Aotearoa.
Sexual violence long-term care and recovery	These services provide longer term psychological recovery services for victims of sexual violence after the point of crisis.

IN-CONFIDENCE

Type of service	Service description
Strengthening Safety Services for men	The strengthening safety service is a risk and needs assessment for men waiting for their protection order applications to be processed and for male victims of family violence offences being processed in the criminal court
Strengthening Safety Services for women	The strengthening safety service is a risk and needs assessment for women waiting for their protection order applications to be processed and for victims of family violence offences being processed in the criminal court
Users of family violence - men's service (mandated)	These services include group and individual programmes for mandated men who use family violence.
Users of family violence - men's services (non-mandated)	Users of violence services include group and individual programmes for self-referred adult perpetrators of family violence.
Users of family violence - women's service (mandated)	These services include group and individual programmes for mandated women who use family violence.
Whānau Protect	Whānau Protect helps victims of family violence who experience repeat victimisation, are at high risk of serious assault or death, and are leaving an abusive relationship. Practical safety improvements are made to their house incl monitored alarms, replacing glass-panelled doors with solid doors, repairing broken windows, minimising vegetation, installing security lights, replacing locks, and creating a safe room. The service is delivered, nationwide, by the National Collective of Independent Women's Refuges.
Whānau Resilience providers	Whānau Resilience delivers long-term healing and recovery for whānau affected by violence. It aims to create strong, resilient communities where whānau are supported to live violence free and to eliminate violence for the next generation.
Women's Refuge	Women's Refuge family violence responses include safety planning, safe housing, advocacy, 24/7 crisis response, awareness/education, whānau wānanga and participation in collaborative community processes. This is informed by whānau voice, safe practice, and grounded in an understanding of the power imbalances that disproportionately affect wāhine, tamariki, tāngata whenua and minority groups. There are two types of Women's refuge included in this funding line: 1 - Te Ao Māori Women's Refuge: Responses to whānau violence is led by a Te Ao Māori and whānau centred approach, where the safety of whānau is essential; 2 - Tau Iwi Women's Refuge: Culturally responsive responses to family violence where the safety of women and children is essential.
Wrap around services for Gang affiliated whānau	This provides gang-affiliated whānau with wrap around services. The intervention engages with whānau, identifies need and coordinates relevant community services/supports. The objective of this intervention is to reduce incidents of family violence, child abuse and neglect, serious crime, and drug consumption and promote whānau wellbeing, safety and opportunities to engage within education training and employment.
Youth programmes for self-referred perpetrators of family violence	Group and/or individual programmes for self-referred youth perpetrators of family violence. The Programmes target abusive and violent behaviour or attitudes to prevent reoccurrence of family violence.

From: Out of scope
Subject: Baseline Review: Further Clarity for PSG members
Date: Monday, 14 July 2025 5:39:18 pm
Attachments: [image001.png](#)

Kia ora koutou

Thanks for making the time to attend last Friday's Investing and Commissioning Well Priority Steering Group (PSG). I think we had a good discussion on the Baseline Review which clearly surfaced the need for greater clarification across a number of areas. I've sought to respond to the issues and questions raised below and would welcome any views if I've missed anything. Based on concerns raised re info sharing, I've also worked with the team to better refine the ask at this point, which I believe should give agencies greater comfort (details further below).

Purpose of the Baseline Review

At a high level, the FVSV Baseline Review will identify opportunities to prioritise funding where it will have the most impact for people and communities, as stated in the second Action Plan.

More specifically, the information collected will:

- **Provide Ministers and the Board with greater visibility of the FVSV system** – In March 2025, the IEB agreed the need for further work to gain a deeper and more granular view of the wider FVSV portfolio to help agencies and Ministers make well informed decisions. We all know the FVSV system is complex (and often interdependent) and Ministers have indicated a need for future decisions to be based on a strong understanding of the FVSV landscape.
- **Inform future social investment discussions** – there are many different ways to progress social investment, from devolution and contract consolidation through to contracting differently or signaling the need for additional investment. The information collected through the Baseline Review is where we start; helping us determine how best to implement a social investment approach and ensure we are investing in what works.
- **Provide a more in-depth understanding of investment and composition of multi-agency response models** – it has become clear that we need a greater understanding of the current state of multi-agency responses (e.g. what funding, services, and staff support these models), if we are to operationalise a future operating model. Information collected through the Baseline Review will give us a fuller picture, help us determine any gaps in meeting the operating model, and inform any potential recommendations on how investment can be (re)orientated.

What information is being collected

The first phase of the Baseline Review focuses solely on direct FVSV spend. The request for information was sent to agencies on 1 July and included three forms for agencies to complete:

- Form 1. Direct Contracted FVSV expenditure (e.g. FV/SV service contracts)
- Form 2. Direct Departmental FVSV expenditure (e.g. government agency FTE committed to the FVSV portfolio)
- Form 3. MAR-specific departmental FVSV expenditure (e.g. proportion of FTE government staff supporting a regional multi-agency response)

Form 1 currently includes columns pertaining to FTE, annual users/attendees, and pricing/fee

schedule. s9(2)(h)

Process for collecting the information

We have asked for agencies to submit their completed forms s9(2)(h) by COP tomorrow, Tuesday 15th July. I have also been asked to provide an update at the IEB Meeting on Wednesday. We will send across the final information protocols tomorrow to formalise the process and confirm our shared responsibilities in the Baseline Review. A preliminary findings report is due to the Board for discussion at their 20th August meeting so the time available to undertake detailed analysis is tight. I'll schedule our next meeting to ensure we can grip this up together prior to IEB consideration.

Safeguarding of information

I have noted your concerns over how we plan to use the information submitted. To provide you with some assurance, any insights and recommendations drawn from the Baseline Review (including the preliminary findings report above) will be brought to the Board and discussed with the PSG and DCEs prior to any decisions being taken. We are also clear that using the information provided beyond the purposes of the Baseline Review will require a Board decision.

I see the PSG as a critical validation mechanism for this work and will commit to including the Baseline Review as a standing agenda item at future meetings to ensure members remain comfortable with progress and direction as we move forward, and to give you the opportunity to feed back as needed.

Next Steps

As discussed at our meeting, we will arrange a deep dive session on the Investing and Commissioning Well programme to discuss overarching approach, including outcomes and products.

As mentioned above, we are operating within very tight timeframes to meet both Board and Ministerial expectations and would be grateful for you and your agency's support in this project, ranging from providing information through to reviewing and turning around feedback quickly.

I hope this addresses the key points from our discussion but as always, happy to discuss further if need be.

Thanks
Cam

Out of scope

[w tepunaonui.govt.nz/](http://www.tepunaonui.govt.nz/)

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violence.



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Out of scope

From: Out of scope
Sent: Monday, 14 July 2025 6:06 pm
To: Out of scope
Subject: Update to Baseline Review data request
Categories: Urgent to do

Hi all,

A brief but important update to the baseline Review Data request before we meet tomorrow morning.

An email has just gone out to the members of the ICW PSG, responding to various issues raised in their discussion on Friday.

One of these related to concerns about the commercial sensitivity based on the info being requested.

In response to these concerns, **we have decided to remove the columns pertaining to FTE, annual users/attendees, and pricing/fee schedule from Form 1 and refocus the ask on standard contract information (i.e. contract term, service provider, value, etc).** s9(2)(h)

I know some of you will already been working in the templates, and it is important to ensure the templates remain consistent to support easy collation. So from a practicality perspective I'd suggest leaving the columns in the document, but deleting any content relating to these fields. We can discuss this in more detail tomorrow and reissue the excel docs if needed.

Any questions let me know

Cheers

Out of scope

Out of scope

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Notes for IEB CE Sub-Committee meeting, 16 July 2025

Out of scope

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RELEASED UNDER THE OFFICIAL INFORMATION ACT

Out of scope

From: Out of scope
Sent: Wednesday, 16 July 2025 8:30 am
To: Out of scope
Subject: FW: Updated Information Sharing Protocol
Attachments: ICW_InformationSharingProtocol.docx

Categories: Urgent to do

IN-CONFIDENCE

From: Out of scope
Sent: Tuesday, July 15, 2025 5:52 PM
To: Out of scope
[Redacted]
Subject: RE: Updated Information Sharing Protocol

Just reattaching the document

Out of scope
[Redacted]

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**Executive Board for the Elimination of
Family Violence and Sexual Violence**
Responding, healing, strengthening

From: Out of scope
Sent: Tuesday, July 15, 2025 5:46 PM
To: Out of scope
[Redacted]

Out of scope

Subject: Updated Information Sharing Protocol

Kia ora koutou,

As promised in my email yesterday, please see an updated information protocol for your final feedback. This incorporates feedback from MoJ legal review.

This information sharing protocol formalises the process and confirms our shared responsibilities in the Baseline Review, and broader ICW work programme.

From the previous version we have:

- Added more explicit reference to the Public Service Act, and purpose of the IEB.
- Removed references to commercially sensitive information.
- Updated the "Use of Information" section to reflect the safeguarding of information mentioned in yesterday's email.
- Added a section clarifying that information collected for this purpose from non-IEB members and other agencies (i.e. ACC), will also be managed in line with this framework.

I hope the attached provides greater clarity over the use and safeguarding of your information and we would welcome any feedback by Thursday.

And as a small reminder, the deadline for agencies to provide relevant baseline review information is COP today as this will feed into a fuller update to the Board tomorrow; hopefully having the protocols on hand can facilitate this ask. If you are still going through your internal sign off processes, please note that our hard deadline for completed agency templates is COP Thursday 17th to ensure analysis of information and preparation of the IEB preliminary findings report can be drafted in time for the next Board meeting. Any later will impact of critical timelines to report back to the Board with insights and ensure we can consider these as a PSG. Grateful if you could just let ^{Out of scope} or myself know how you're tracking.

Thanks

^{Out of scope}

IN-CONFIDENCE



Executive Board for the Elimination of
Family Violence and Sexual Violence
Responding, healing, strengthening

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12/11/2025-15/07/2025

Information Sharing Protocol

Te Aorerekura Action Plan 2025 – 2030

Agreed 15 July 2025

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

1. Introduction

This Information Sharing Protocol sets out the processes and guidelines for Executive Board for the Elimination of Family Violence and Sexual Violence Partner Agencies to obtain, share information, data, and knowledge. Effective information sharing strengthens the quality and impact of strategy, policy, support and investment across the family violence and sexual violence sector. It enables deeper system understanding and generates collective insights for improved decision-making, and coordinated action.

Purpose of the Protocol

The protocol is designed to:

1. Record the purpose of the information sharing, what information will be shared and with who and how the information will be used.
2. Record the terms, conditions, restrictions, and privacy controls that will be applied to the sharing of information.

Sharing investment information is a key enabler for the Interdepartmental Executive Board (IEB) to carry out its functions, which include:

- Providing whole-of-government strategy, policy, and budgeting advice to Ministers on eliminating family violence and sexual violence, including future iterations of the National Strategy.
- Supplying analysis and evidence to inform Ministerial decisions on specific interventions.
- Overseeing interventions and outcomes within the family violence and sexual violence sector, and identifying linkages, gaps, and opportunities.
- Monitoring, supporting, and coordinating the implementation of the National Strategy and other priority cross-agency initiatives.
- Managing relationships between government and the family violence and sexual violence sectors.

The scope of this protocol covers the **Investing and Commissioning Well (ICW)** focus area as described in the Te Aorerekura Action Plan – Breaking the Cycle of Violence, which seeks to map government investment in the family violence and sexual violence sectors, assess its effectiveness, and identify opportunities to ensure people receive the right support for their needs. The use of this protocol may be broadened to further information sharing needs as agreed by the IEB to facilitate ongoing collaboration across all its functions and future initiatives.

2. Principles for Information sharing

2.1 Shared Principles

These shared principles will guide how and when we share information: All participating agencies commit to:

- **Transparency** – Communicating how data will be used and shared.
- **Accountability** – Ensuring responsible and ethical handling of shared data.
- **Security** – Protecting data from unauthorised access or misuse.
- **Integrity** – Maintaining the accuracy, completeness, and reliability of shared data.
- **Māori Data Sovereignty** – Upholding Māori rights to govern data relating to Māori individuals, communities, and resources, ensuring alignment with Māori values, tikanga (customs), and Te Tiriti o Waitangi obligations.

2. Compliance

The purposes of interdepartmental executive boards are set out in the Public Service Act 2020 and include to align and co-ordinate strategic policy, planning, and budgeting activities of the departments. It is therefore important that the Board gathers information about each department's expenditure to give effect to those purposes.

2.1 Compliance with New Zealand Legislation

All information sharing under this protocol will comply with the following legislative frameworks:

- **Privacy Act 2020:** Where personal information is shared (e.g., provider or cohort details), agencies will adhere to the Information Privacy Principles (IPPs), ensuring lawful collection, use, and disclosure, with appropriate transparency and access rights for individuals.
- **Official Information Act 1982:** Requests for access to shared data will be managed in accordance with the Act's transparency requirements, subject to withholding provisions where applicable.
- **Public Records Act 2005:** Shared data will be managed and retained as public records, with long-term storage on the secure SharePoint site adhering to recordkeeping standards.

3. Data Sharing Framework

3.1 Definition of Information

For the purpose of this protocol, **information** refers to all financial, expenditure, operational, and evaluative data shared for the purposes of system-level analysis, investment planning, and performance assessment in the FVSV sector.

This includes, but is not limited to:

- Funding and expenditure under various types of contracting arrangements
- Funding and expenditure data related departmental, including direct, indirect
- Provider names, roles, and duration of contractual arrangements
- Employed roles departmental and non-departmental supporting and delivered the FVSV system
- Delivery models and locations
- Programme evaluation findings
- Māori service data and Kaupapa Māori provider status.

3.2 In Scope

Agencies commit to sharing all information necessary to fulfil the objectives and intent of the ICW focus area of the Action Plan, including—but not limited to:

- Programme investment allocations by provider, location, and service
- Expenditure under contractual arrangements and contract renewal timelines
- Operational models, target cohorts, and service locations
- Departmental expenditure
- Evaluation outcomes where available
- Kaupapa Māori providers.

3.3 Out of Scope

The following will **not** be collected, stored, or shared under this protocol:

- Personally identifiable information (PII)
- Raw case notes or records
- Data unrelated to addressing (or indirectly supporting) FVSV services and outcomes
- Internal agency deliberations or legal advice
- Any information not directly relevant to understanding the level and spread of FVSV system investment or service delivery
- Information about suppliers' or providers' fees or rates.

3.4 Use of Information

The information shared under this protocol will be used for:

- Conducting the ICW Baseline Review
- Identifying gaps, duplication, and opportunities across the FVSV system
- Informing cross-agency investment decisions
- Enabling monitoring and evaluation of investment outcomes
- Supporting potential decisions to reorient or reprioritise FVSV investment or contract differently to improve outcomes
- Supporting Ministerial decision making
- Supporting the broader objectives of Te Aorerekura Action Plan 2024–2029
- Cost modelling and economic modelling within the FVSV system.

Any insights and recommendations drawn from the Baseline Review will be brought to the Board and discussed with the PSG and DCEs prior to any decisions being taken.

Note, the sharing of data outside the Business Unit and the IEB agencies will be focussed on summary data and analysis findings. Detailed agency specific data will not be shared further without the prior approval of the relevant agency.

Use of the information provided, beyond that outlined above will require a Board decision.

3.5 Sharing Process

Information sharing will follow a structured, documented process:

1. **Template-Driven Submission:** The Project Team provides a standardised Excel template.
2. **Verification:** Agencies must confirm the accuracy and completeness of their data before submission.
3. **Submission:** Data is submitted via email unless otherwise agreed
4. **Naming convention** – Uploads will follow a standard naming convention.
[AgencyAbbreviation]
AnnualInvestment_DD/MM/YY_InformationTier_VersionNumber
5. **Acknowledgement:** Agencies receive confirmation of submission.
6. **Two-Way Sharing:** The Business Unit provides agencies with consolidated findings or insights.

3.6 Access Control and Approval

Each participating agency must:

- Nominate a data custodian(s) authorised to approve submission
- Confirm appropriate use of contractual information or culturally sensitive information
- Review draft outputs for accuracy prepared as part of reporting and/or advice out of this work.

The Business Unit will maintain an **Access Register** noting:

- Names and roles of individuals with data access
- Access level granted
- Date access granted/revoked
- Acknowledgement of protocol.

3.7 Information Management and Storage

- Data will be stored on a secure SharePoint site managed by the Project Team, within the Business Unit.
- Backups and version histories will be enabled
- All records will comply with Public Records Act 2005 obligations.

Commented [RN1]: OIA question?

3.8 Security and Access Permissions

Data will be protected according to the Protective Security Requirements (PSR) and agency policies. Permissions are role-based:

Role	Access Level	Purpose
Project Team	Full access	For analysis, aggregation, reporting
Agency Representatives	Full access, as required	Where necessary for joint analysis activity
Advisors (where applicable)	Limited access to specific datasets	Access only to relevant, non-sensitive data subsets

Any actual or suspected unauthorised access to or use or disclosure of any Information covered by this Agreement should be escalated to the Business Unit Deputy Chief Executive and the relevant agency Deputy Chief Executive (as soon as practicable). If there has been or may have been a breach, there will be notice in writing to give the relevant party time to remedy the breach.

3.9 Retention, Updates, and Disposal

- **Retention:** Data will be retained for **seven years**, in line with standard disposal practices for financial and contractual records, unless a different period is stipulated by the participating agency's approved Records Disposal Authority or Archives NZ guidance under the Public Records Act 2005.
- **Updates:** Agencies may resubmit or update data annually. All updates must follow the standard verification and submission pathway.
- **Disposal:** Upon expiry of retention period or end of purpose, data will be archived or securely deleted, following Public Records Act and Privacy Act requirements.
- **Audit:** A log of file access, changes, and deletion events will be retained for audit purposes.

3.10 Information collected from non-IEB members and other agencies

This information framework will be applied to all information gathered for the purpose of the Baseline Review and Investing and Commissioning Well (ICW) focus area, including from non-IEB members and agencies.

4. Roles and Responsibilities

4.1 Participants

- **Project Team** – Coordinates the baseline review, manages the collection, analysis and ongoing management of the data, and ensures this protocol is followed.
- **Agency Representatives** – Designated staff who provide, review, and validate financial and contractual data.
- **Advisors (Non-IEB members and external)** – Expert advisors may be engaged to support appropriate handling of specific datasets, including those involving Māori providers or communities.

4.2 Responsibilities

Role	Responsibilities
Project Team	Develops data templates, manages the secure shared environment, facilitates submissions and analysis, and provides updates.
Agency Representatives	Submit accurate and complete data, verify content, and participate in data review and feedback processes.
Advisors (as required)	Provide cultural or technical guidance to ensure appropriate data treatment and interpretation.

5. Māori Data Sovereignty

Data relating to Māori providers, services, or communities will be managed in alignment with **Māori data sovereignty** principles, as outlined by **Te Mana Raraunga**. Partner agencies will seek guidance from cultural advisors to ensure respectful and culturally safe data handling.

Out of scope

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Item 2: Investing and Commissioning Well

Verbal update on the baseline report, with slide presentation

- Out of scope [Redacted] has seen a detailed version of this slide presentation.
- The presentation gives insights from the Baseline Review of direct family violence and sexual violence spend by agencies, highlights opportunities for improved contract alignment and consolidation, and identifies future windows for review of commissioning approaches.
- Initial insights include:

Notes for Action Plan Governance Group DCEs meeting, 2 October

- Investment is complex, and the funding environment is changing, particularly with the rollout of a Social Investment approach
- Investment is organised by agency, rather than a system response to an issue (e.g., stopping violence)
- System coordination across agencies (e.g., creating shared definitions, aligning agency priorities and dismantling information barriers), is necessary to provide investment visibility to a more detailed level
- The impact of changes in investment beyond F26 is not yet understood, nor are the pressures that the growing role of the Social Investment Fund will bring to the system
- There are limited windows of opportunity to better coordinate investments across the family violence and sexual violence system.
- The review has identified seven providers who contract with five or more agencies who may benefit from contract consolidation or a collaborative consolidated contract model. All of them hold family violence or sexual violence contracts with MSD.
- The review identifies the largest window of opportunity for contract renewal is October to December 2025, for re-procurement in June 2026. This is the largest point of agency alignment with current contract expiry dates.

Our comments

- Currently, the values presented are missing MSD's prevention and sexual violence spend, as the data was pulled at a point in time. Our prevention spend is contracted throughout the year, and sexual violence contracts have since been extended.
- The Hawke's Bay is flagged as under-funded. From an MSD perspective this is because funding for Family Violence Responses is historically allocated; the allocation model will be refreshed for re-procurement. This should lead to more proportionate investment there.
- **We recommend** that you request that the Centre sends the insights report to the working group for review, along with an update on timeframes. The working group have asked for this previously but have not yet received it.

Out of scope

[Redacted content]

Notes for Action Plan Governance Group DCEs meeting, 2 October

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Notes for Action Plan Governance Group DCEs meeting, 2 October

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Notes for Action Plan Governance Group DCEs meeting, 2 October

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RELEASED UNDER THE OFFICIAL INFORMATION ACT

Erin Henderson

From: Out of scope
Sent: Tuesday, 7 October 2025 5:09 pm
To: Out of scope
Subject: FW: Baseline Review Insights report
Attachments: ICW 02.2.06 Baseline Review Insights Report Oct 25 (DRAFT).pdf

IN-CONFIDENCE

Hi

Can you have a look at that and look at it against our feedback.
Thanks

From: Out of scope
Sent: Tuesday, 7 October 2025 5:05 PM
To: Out of scope

Subject: Baseline Review Insights report

IN CONFIDENCE

Kia ora all

At DCEs last week we committed to getting out the Baseline review slides we shared for you to have a closer look. Soon after, we received some further data updates so we've taken a little time to incorporate this new information. Further updates are ongoing, however I appreciate we need to send this out for your visibility as a work in progress. I am also sending this to PSG members ahead of our meeting later in the week.

Rather than the slides presented at DCEs, I've attached a more fulsome draft of the baseline review initial insights report.

Please note:

- Work is still ongoing to finalise this report.
- We are continuing to check that all figures are accurate and where appropriate caveats relating to figures will be added.
- Final work is underway to prepare a regional map of service distribution in Hawkes Bay and Gisborne to align with the localities for the accelerated implementation of the TOM for multi-agency responses.

- We are working through some further agency feedback presently.
- If Agencies wish to provide any further feedback, please do so as soon as possible. Although we'll need to draw a line on content for the Board's initial view, further updates can be made.
- A final proof of the document will be done before it is finalised, so don't sweat the small stuff.

What will be considered by the Board

The Board will not receive this version. A cut down summary will be produced and distributed on Friday with the Board pack. As the Board has yet to see anything on the Baseline review, this will serve as an opportunity to bring visibility to the work and seek their guidance on how they would like to proceed. As the report highlights, a significant number of contracts conclude in June 2026, which will require some deliberate decisions over the next two months, should the Board wish to recommend to Ministers the reorientation of investment in the short term. We'll need to discuss how this is best approached.

What will be considered by Ministers

s9(2)(g)(i) [redacted] We do not have a plan to share this information with Ministers at this stage. The approach and timing of Ministerial engagement will need to be considered by the Board before those steps are taken. We'll start a discussion with the Board about this next week, and ongoing with you all.

Thanks,

Out of scope

[redacted signature block]

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IN CONFIDENCE

From: Out of scope
Subject: FVSV Action Plan: Investing and Commissioning Well Steering Group Establishment - 10 October 2025
Date: Monday, 13 October 2025 3:46:00 pm
Attachments: [Outlook-tzvfiq5.png](#)
[AP 2.4.08 ICW PSG Agenda & Notes 10.10.25.pptx](#)

Kia ora Koutou

Nice to see you all on Friday and thank you for a good discussion on the back of the emerging findings from the Baseline Review. We committed to sharing back the notes and actions from the meeting. Please find these attached.

[AP 2.4.08 ICW PSG Agenda & Notes 10.10.25.pptx](#)

As we discussed in the meeting the intention is to share the Baseline Review Insights Report as a draft with the Board on Wednesday, this is caveated that we need to do more work with agencies to validate some key findings and enhance the data. However, it was felt important to give visibility to the Board as to what was emerging through this work.

To recap the actions specifically on this, it was agreed:

- That is due to the fact that this review is based on data from the end of July, some agencies have since finalised contracts and there is more to data. Agencies will look to provide an update of the outstanding contracts to The Centre for inclusion in the review.
- Agencies will also provide details of their appropriations / budgets for direct FVSV so we can reconcile information with what is contracted versus 'unallocated' or investment yet to be granted / drawn down. This will provide more information about the total levels of investment available.
- Agencies will provide details of their procurement / commissioning intentions for the upcoming contracts due to expire in June 2026.
- The Centre will provide each agency with a breakdown of what we have in the data supplied to assist with this.

It is likely we will be looking to update the IEB at the next November board meeting. The project team are preparing a timeline to understand how quickly we will need to collect this information, run analysis and update the report ahead of this, given papers will be due in early November.

Our team will reach out to the Working Group to progress these additional information requests and timescales with each agency this week, however we would be grateful if you could also convey these to your teams as well, please to assist.

In parallel we also agreed that a collective FVSV investment strategy would be supported and ^{Out of scope} will look to find some dedicated time for us to come together on this before the

end of the year. We will look to reach out to set something in diaries as well.

Please reach out in the meantime if you have any comments and we will feedback post IEB later this week.

Have a good rest of your day.

Nga mihi

Out of scope



[website preventfvsv.govt.nz/](https://www.preventfvsv.govt.nz/)

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From: Out of scope

Sent: Tuesday, April 1, 2025 8:31 PM

To: Out of scope



Subject: Online: FSVV Action Plan: Investing and Commissioning Well Steering Group Establishment

When: Friday, October 10, 2025 2:00 PM-3:00 PM.

Where: Microsoft Teams Meeting

Kia ora all

As you'll be aware the second FSVV Action plan has 3 key focus areas:

- Investing and Commissioning Well
- Keeping People Safe
- Stopping Violence.

Steering groups are being established to guide this work, which will feed into a broader DCE group and the Board.

The *Keeping People Safe* and *Stopping Violence* Steering Groups have recently been established and are driving the work. I have delayed the *Investing and Commissioning Well* Steering Group given the need for all agencies to navigate the challenge of the Social Investment Proposals.

I'd now like to stand this group up, involving you all if possible. The focus for this group will be to drive the baseline review into FVSV spend and recommendations to the Board about reinvestment, commissioning improvement opportunities within FVSV and advice to the Board about the redirection of any funds as per Social Investment Policy decisions.

We will look to have our first meeting in a couple of weeks, where we will consider/ agree the scope of an accelerated baseline review. We'll look to get this locked in diaries early next week.

I hope this all sounds ok. If you feel we need to think differently about the membership from your agency, please let me know asap. I am also awaiting confirmation of an OT, TPK and Health rep to join the group.

Ngā mihi

Out of scope

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From: Out of scope
Sent: Monday, 13 October 2025 5:01 pm
To: Out of scope
Subject: RE: Baseline review insights report for Working Group

IN CONFIDENCE

Kia ora koutou,

A couple of updates from PSG last week, and a heads up about a new request coming this week.

On Friday, **Out of scope** presented the draft findings document to PSG. This report, still in Draft will also go the IEB Sub-committee this week for visibility. It is being kept in draft at this stage to give us more time to validate key findings and enhance the data. The intention is then to provide a final report to the Board in November, which puts us back on a tight timeframe.

To that end, the PSG have agreed some actions, that we will need to progress with Working Group members (I've included the notes from this session at the bottom of my email). Specifically the PSG agreed:

- Agencies will provide additional data on new contracts added since end of July 25 to update the baseline review. Recognising since collection was completed, some agencies have now completed their contracts for the year, and the position has changed.
- Agencies will also provide details of their appropriations / budgets for direct FVSV so we can reconcile information with what is contracted versus 'unallocated' or investment yet to be granted / drawn down. This will provide more information about the total levels of investment available.
- Agencies will provide details of their procurement / commissioning intentions for the upcoming contracts due to expire in June 2026. Informing the realities of the windows of opportunity identified

To keep us on time for Board, this will require agencies to provide updates to data this week, to allow for sharing back and validation next week.

I'm going to work with **Out of scope** tomorrow to develop our approach to collecting this info to ensure we can complete this in a timely and consistent way, and integrate it smoothly into the data provided already. We can also provide each agency with a breakdown of contract ending June 2026 to assist with that request.

Cheers

Out of scope

Item

s9(2)(f)(iv)

Out of scope

website preventfvsv.govt.nz

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IN CONFIDENCE

From: Out of scope

Sent: Tuesday, October 7, 2025 5:35 PM

To: Out of scope

Subject: Baseline review insights report for Working Group

Kia ora koutou,

Since we last met, we've been working to tidy up the data and begin drawing out key insights.

Work is still underway to finalise the report ahead of presenting it to the IEB later this month. However, I'm pleased that we've now reached a stage where we can share a draft with you.

As you can imagine, it has been a significant task to bring all of this information together and make sense of it. We're continuing to verify that all figures are accurate, and where appropriate, caveats will be added. We're also incorporating specific feedback received from recent agency discussions.

One element still under development is a regional map of service distribution in Hawke's Bay and Tairāwhiti/Gisborne. This will align with the localities identified for the accelerated implementation of the Target Operating Model for multi-agency responses.

This draft will also be circulated to members of the ICW PSG today. The PSG will be requested to provide any further **feedback by Thursday lunchtime** to enable us to review and where necessary, incorporate before papers are issued. If you have any specific feedback, **please feed this into your agencies PSG member for sharing back with us**, or if your agency is not a part of PSG, come back to me directly.

A final proof will be completed before the document is formally issued. Please note that this is still a **draft** and should **not be shared beyond this distribution list**. It remains **confidential** at this stage.

Cheers

Out of scope

website preventfvs.govt.nz

We champion and strengthen the collective approach of government, tangata whenua, communities and whānau to enable wellbeing and a life free from family violence and sexual violence.



Out of scope

From: Out of scope
Sent: Friday, 17 October 2025 4:19 pm
To: Out of scope
Subject: RE: Due today - Baseline Review updated data request

Kia ora Out of scope,

I have received an update from our contract management team that they aren't able to provide the data we need until Monday earliest. I will aim to get the information to you as soon as possible – at this stage I would say Tuesday or Wednesday next week is most likely.

Ngā mihi

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www.msd.govt.nz

Ministry of Social Development, Aurora Centre, 56-66 The Terrace

MSD's Purpose:

We help New Zealanders to be safe, strong and independent
Manaaki tangata, manaaki whānau

From: Out of scope
Sent: Friday, 17 October 2025 11:57 am
To: Out of scope

Subject: Due today - Baseline Review updated data request

Kia ora koutou,

A reminder that updated data for the 25/26 Baseline Review is due today (Friday 17 October). If your agency will not be able to provide this by close of business, please let us know as soon as possible so we can plan accordingly. Thank you to those that have already shared the data updates.

We'll begin quality assurance and analysis early next week to incorporate your updates into the final Insights Report. If further clarification is needed, we will reach out directly to work with agencies 1:1. Otherwise, we look forward to sharing the updated report with you in late October/early November. We will also be working with the Priority Steering Group to review the final report and any associated recommendations.

The board passed on some key messages, which were also passed on to PSG yesterday:

- The draft Baseline Review Insights Report was shared with the Board for visibility on the 15th of October and was well received.
- The Board acknowledged the quality and effort that has gone into bringing together the data from across agencies and expressed appreciation for the Working Group's contribution.
- The draft report has helped spark a strategic conversation about investment across the FVSV system. They welcomed the increased visibility that this has provided.
- The Board has requested the final report be presented at the 19 November meeting.
- To enable this, agencies are asked to provide the requested data updates by today, to allow time for validation and refinement of insights before Board review.

Thank you again for the effort put into this work. Please reach out if you have any questions.

Ngā mihi nui,

Out of scope

Out of scope

From: Out of scope
Sent: Wednesday, 29 October 2025 8:06 am
To: Out of scope
Subject: RE: Updated data request - MSD

Hi Out of scope,

Our leadership asked that we remove E Tu Whanau and other prevention initiatives from the MSD data as they are not distinct services.

Ngā mihi

Out of scop

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From: Out of scope
Sent: Tuesday, 28 October 2025 11:37 am
To: Out of scope
Subject: RE: Updated data request - MSD

Kia ora Out of scop,

I am working on the updated data you sent last week.

I have a question about E Tu Whānau violence prevention.
This initiative doesn't appear in your updated Form1.
What happened to this initiative and the contracts under it?

Thanks
Nga mihi

Out of scope

From: Out of scope
Sent: Thursday, 23 October 2025 9:44 am
To: Out of scope

Out of scope

Subject: RE: Updated data request - MSD

IN-CONFIDENCE

Kia ora koutou,

Attached is the updated data from MSD. A few things to note:

- The F26 contracting data has been updated. However, it still only represents a point in time and is subject to change.
- We have decided to remove data relating to some services that was previously provided as we no longer believe they are relevant to the purpose of the Baseline Review. Please use this data instead of previously provided data. Removed service types include Pay Equity, Prevention Campaigns, Sector support/national bodies.
 - We can discuss why each service has been removed if needed, however it's been identified that these are not direct-to-client services and do not fit the intent of the baseline review.
- FV Integrated Safety Response Services is a Police service. It is funded by Police and MSD undertakes contracting functions on their behalf.
- The 'window of opportunity' contracts that end in June 2026 have been identified in Form one under the 'comments' column, instead of a separate document.

Ngā mihi

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From: Out of scope

Sent: Tuesday, 14 October 2025 2:41 pm

To: Out of scope

Subject: Updated data request - MSD

Kia ora koutou,

As I mentioned in my email yesterday, the PSG have requested that we update the dataset with:

- New contract information - new contracts, updated contract expiries, updated annual values.
- Agency appropriations data - to identify budget available, but not yet contracted for F26.
- Windows of opportunity - Progress/updates on contracts ending in June 26.

Below are the detailed asks for this information, and attached are the relevant documents for you to complete. We are aiming to collect this data by **end of day Friday 17th** to make sure there is enough time to validate and test back the information before the final report goes to the board in early November.

New contract information

To ensure we easily incorporate this new data into the dataset and maintain the quality of analysis, we believe the best approach to incorporating new information is through direct update to what has been provided previously.

Attached is a copy of the most recent data provided by your agency, please update this spreadsheet with any changes that have occurred since July 2025.

Appropriations info

To date we have focused on contract, rather than budget and appropriation information, this makes incorporating the data more difficult as we can't easily reconcile what we have back to appropriations.

We have adapted form 1 for the collection of appropriation information and are requesting agencies to provide information for each initiative with lines for allocated and unallocated portions (Note, if funding is fully allocated, unallocated should still be included as \$0).

This data is intended to provide a picture of:

- Total direct FVSV appropriations by agency
- Appropriations missing from contract data (e.g. unallocated) to complete system visibility.
- An explanation of why (e.g. grant funding not yet paid)
- Time-limited funding in the system.

This should include appropriations for all direct FVSV, both departmental and non-departmental.

Windows of opportunity

We have not identified any contracts from your agency ending 30 June 2026, however if you do have any please send through details on any changes underway or planned to provide more context to this window of opportunity.

OR

Attached is a spreadsheet listing the initiatives your agency has ending 30 June 2026. We understand that some agencies will have already started reviewing these contracts and are therefore seeking commentary on any changes underway or planned to provide more context to this window of opportunity.

Any wider commentary about other changes underway impacted contract in the next 12 months, or agency timelines for review can also be included in the cover email when returning or incorporated into the spreadsheet.

I am away on leave from Thursday (16th), returning after Labour Day. So, any burning questions/clarification please get back to me today or tomorrow. Otherwise, **Out of scope** are available while I'm away.

Cheers

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Out of scope

website preventfvsv.govt.nz

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