



21 July 2025

Tēnā koe

Official Information Act request

Thank you for your email of 20 May 2025, requesting information about the Ministry of Social Development's (the Ministry) response to methamphetamine-related harm in Te Tai Tokerau/Northland.

I have considered your request under the Official Information Act 1982 (the Act). Please find my decision on each part of your request set out separately below.

You requested:

- 1. Any policy documents, internal reports, or programme evaluations from 1 January 2022 to present that discuss MSD's role in addressing methamphetamine harm in Northland, particularly in relation to whānau support, social services, or employment programmes.*
- 2. A list of any MSD-funded services or community partners in Northland that specifically provide support for individuals or families affected by methamphetamine use, including contract values and outcome data if available.*
- 3. Any inter-agency collaboration MSD has participated in to address methamphetamine harm in Northland, including with Police, Oranga Tamariki, Health NZ, or local iwi organisations.*

To address your requests please find attached the following documents about the Resilience to Organised Crime in Communities (ROCC) for Te Tai Tokerau/Northland. These documents address your request in full.

- Regional Sourcing Plan for Community Resilience and Whānau Support (CRWS) Fund.
- Regional Sourcing Plan for Community Resilience and Whānau Support (CRWS) Fund – Tranche 2.
- Northland ROCC Stakeholder Update – August 2024
- Northland ROCC Stakeholder Update – September 2024
- Northland ROCC Stakeholder Update – October 2024
- Northland ROCC Stakeholder Update – November December 2024

- Northland ROCC Stakeholder Update – May 2025.

Please note that the information in the stakeholder updates regarding some individuals is withheld under section 9(2)(a) of the Act to protect the privacy of natural persons. The need to protect the privacy of these individuals outweighs any public interest in this information.

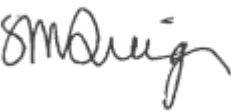
Some information in the document *Regional Sourcing Plan for Community Resilience and Whānau Support (CRWS) Fund – Tranche 2* is withheld under section 9(2)(j) of the Act to enable the Ministry to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations). The greater public interest is in ensuring that government agencies can continue to negotiate without prejudice.

I will be publishing this decision letter, with your personal details deleted, on the Ministry's website in due course.

If you wish to discuss this response with us, please feel free to contact OIA_Requests@msd.govt.nz.

If you are not satisfied with my decision on your request, you have the right to seek an investigation and review by the Ombudsman. Information about how to make a complaint is available at www.ombudsman.parliament.nz or 0800 802 602.

Ngā mihi nui

pp. 

Anna Graham
General Manager
Ministerial and Executive Services



Regional Sourcing Plan for Community Resilience and Whānau Support (CRWS) Fund

CONTRACT DETAILS					
Procurement Title:	Provision of Community Resilience and Whānau Support in Northland				
Proposed Contract Types:	✓	Outcome Agreement (Individual contracts >\$35,000 each)			
	✓	Conditional Grant (<\$35,000 each)			
Background / Context	Budget 2022 Resilience to Organised Crime in Communities (ROCC) is a cross-agency programme of work of which MSD is a partner. A successful Justice Cluster 2022 Budget Bid saw ROCC receive \$34.12 million over three years to support ROCC regions to implement local responses to organised crime. In October 2022, \$32 million of that funding was transferred to MSD who agreed to develop and administer the funding mechanism for the distribution of that funding (called the Community Resilience and Whānau Support (CRWS) Fund) for the ROCC regions. The main purpose of the CRWS Fund is to support the development and implementation of community-led responses to the harms and drivers of organised crime. In particular, the CRWS Fund is for initiatives that: • create community resilience to organised crime, and/or • expand services to address methamphetamine harm, and/or • provide support to whānau impacted by methamphetamine, and/or • provide support to rangatahi at risk of being impacted by, or involved in, organised crime. Rationale for selection Each provider has been assessed on how it supports one or more of the ROCC focus cohorts and community aspirations identified in the Northland ROCC Regional Action Plan using the following criteria:				
	<table><tr><th>ROCC cohort or community aspiration</th><th>Description</th></tr><tr><td>Taitamariki</td><td> Provider offers services targeted at taitamariki to ensure they are engaged in education, training or employment and pro-social activities. Provider improves/offers access to walk-alongside services and support for taitamariki and their whānau to address the complex social issues they face. </td></tr></table>		ROCC cohort or community aspiration	Description	Taitamariki
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		Methamphetamine harm	Provider offers services/pathways to individuals (and their whānau) to address methamphetamine addiction and its harms. Provider undertakes activities aimed at educating and/or raising awareness about methamphetamine and its harms.
		Vulnerable whānau	Provider improves/offers access to walk-alongside services and support for vulnerable whānau to address the complex social issues they face.
		Re-integration support	Provider works to increase and/or improve access to services for those who have recently left prison to address the complex social issues they face and support re-integration.
		Comprehensive support	Provider's services are accessible, equitable and culturally appropriate. Provider's services offer a whole whānau model of support.
		Cultural competence	Provider offers kaupapa Māori services thereby contributing to individuals and whānau understanding their whakapapa and how this contributes to their identity. Provider recognises that a significant component of a journey to recovery is an individual's sense of place, identity and whānau.
		Holistic approach	Provider recognises the need for a multi-layered intervention to address the needs of those experiencing the harms caused or exacerbated by organised crime. Provider recognises that an individual's needs are often complex and extend through to whānau. Provider recognises that some individuals/whānau require extensive support and from multiple agencies and/or providers.
		Collaboration and partnership	Provider has worked with partner agencies on initiatives to address the needs of those experiencing the harms caused or exacerbated by organised crime. Provider has demonstrated a willingness to work with other service providers and/or local partner agencies to address the needs of those experiencing the harms caused or exacerbated by organised crime.
CONTRACT TERM			
Contract Term	Start Date: TBC End Date: TBC		
Number of and Length of Additional Terms	Nil		

Maximum Contract Term	18 Months	
PROCUREMENT STRATEGY		
What procurement method/s are you planning to use? <i>Note: refer Appendix 1</i>	Invitation to Participate	
Direct Sourcing Please provide details on who was involved in deciding to direct source with the named provider/s, the outcomes and/or deliverables that you are looking to purchase from the provider/s, and the reasons and/or analysis on why they are the only provider/s available to deliver on the services you are wanting to purchase.		
Estimated Value of services to be funded via Direct Sourcing: N/A		
Who are the prospective Suppliers and why have they been selected? <i>Note: For-profit organisations and individuals / families are illegible</i>	N/A	
Invitation to Apply NOTE: Invitation to Apply is a closed RFP process. This means that only selected providers are invited into the process to apply for potential funding, and it is not open to every single provider in the country. Please provide details on the reason/s why the named providers have been selected to apply for funding, e.g. reasons could be: delivering the types of services you are seeking, known performer who's approach/outcomes match the ROCC regional plan outcomes		
Estimated Value of services to be funded via Invitation to Apply: Up to \$2.5m		
Who are the prospective Suppliers and why have they been selected? <i>Note: For-profit organisations and individuals / families are illegible</i>	Provider Name	Rationale for selection
	Hope House Ltd	Hope House is a long-standing drug and alcohol treatment centre based in Ngataki (Far North). While it is not Kaikohe-based it provides support to people who live in and whakapapa to the wider Northland region, predominantly supporting prisoner reintegration, individuals and their whānau from Kaikohe and surrounding areas. Hope House is not iwi-affiliated, however offers a unique kaupapa Māori, whānau-run facility that takes a holistic approach to addiction recovery. Its open-door policy and remote location result in higher rates of success at rehabilitation as it ensures that residents are removed from the people, places and things which enable their addiction(s). This approach

	does not extend to residents' whānau and taitamariki who are encouraged to undertake visits in a safe and controlled environment. This provides opportunities for those suffering from addiction to repair and maintain familial relationships, another important factor in the journey to recovery. Hope House also supports residents to undertake further education, build their capability and become qualified addiction counsellors. This creates further employment opportunities, within and outside of Hope House, a sense of self-worth and the ability to give back to others as a pathway to recovery. The holistic approach to recovery includes group therapy, physical well-being, and adherence to a structured routine with the principles of the 12-step recovery process. The approach emphasises individuals' identity within Te Ao Māori, community, and overall health as the cornerstones of sobriety. The facility offers both a residential rehabilitation programme ranging from 6-12 months for men, women, and couples as well as twice weekly 12-step recovery meetings for outpatients or those waiting to be admitted as a resident. In addition, Hope House runs a Pathways Programme that is open for anyone to attend. It explores themes of anger, violence, alcohol, and drugs, while navigating the complexities of relationships, power, and control. Through the Māori concept of whakawhanaungatanga (making connections), the programme fosters positive change and empowers individuals towards self-management and whānau wellbeing. <table><tr><th>Alignment to ROCC cohort or community aspiration</th><th></th></tr><tr><td>Taitamariki</td><td>✓</td></tr><tr><td>Methamphetamine harm</td><td>✓</td></tr><tr><td>Vulnerable whānau</td><td>✓</td></tr><tr><td>Re-integration support</td><td>✓</td></tr><tr><td>Comprehensive support</td><td>✓</td></tr><tr><td>Cultural competence</td><td>✓</td></tr><tr><td>Holistic approach</td><td>✓</td></tr><tr><td>Collaboration and partnership</td><td>✓</td></tr></table>	Alignment to ROCC cohort or community aspiration		Taitamariki	✓	Methamphetamine harm	✓	Vulnerable whānau	✓	Re-integration support	✓	Comprehensive support	✓	Cultural competence	✓	Holistic approach	✓	Collaboration and partnership	✓
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Te Hau O Ora Ngāpuhi	Te Hau O Ora Ngāpuhi (THOON) is Kaikohe based and charged with leading the hauora strategy for Ngāpuhi iwi. THOON offer a range of support and																		

	advisory services for whānau of Ngāpuhi descent and those living in the wider Kaikohe area including: • Whānau Resilience: This service focuses on the prevention and reduction in vulnerability and harm for individuals, families and communities and aims to reduce the number of families that experience hardship and adverse life outcomes. It pre-dominantly works with whānau experiencing high levels of family harm to address their issues and provide them with access to appropriate services. • Services for taitamariki: THOON provide a range of services to support taitamariki including: ▪ Transitioning to Adulthood: The purpose of this service is to provide a gradual and supported transition for young people from care, to help them get a good start to their adult lives. ▪ Break-away Holiday Programme (BHP): BHP helps taitamariki aged 11-17 years to build their social, interpersonal and communication skills so they can manage and respond better to challenges and make positive choices about their lives. It is delivered during school holidays and provides a structured activity that promotes personal development and physical activity. ▪ Education and awareness raising: THOON works with local education providers to implement school-wide programmes focusing on mental health, building resilience and methamphetamine harm education. • Paiheretia Te Muka Tangata: This kaupapa is jointly led by Te Puni Kōkiri, Ara Poutama Aotearoa and MSD and delivered by THOON. It aims to support tāne and their whānau who are engaged in the Corrections system to develop their own pathways through improving outcomes and to support intergenerational wellbeing thus reducing reoffending, victimisation, and imprisonment. THOON engage with participants prior to them being bailed and work with them to provide them with the required tools and resources when they are eventually released. This includes helping participants to secure employment and working with them and their whānau over a 12-week period to assist with reintegration. This engagement also provides opportunities to assess the needs of the wider whānau and where possible, refer them to the appropriate service providers.
Alignment to ROCC cohort or community aspiration	
Taitamariki	✓

		Methamphetamine harm	
		Vulnerable whānau	✓
		Re-integration support	✓
		Comprehensive support	
		Cultural competence	✓
		Holistic approach	✓
		Collaboration and partnership	✓
	Ngāpuhi Iwi Social Services	Ngāpuhi Iwi Social Services (NISS) is a Kaikohe based iwi social services provider working to support the wellbeing of taitamariki and whānau through range of services which include: • Youth-focused activities and community events: These aim to provide opportunities for engagement and growth and encourage a strong sense of identity for taitamariki and foster healthy connections with whānau and the wider Kaikohe community. • Oranga Whānau: This service facilitates support for whānau who are impacted by harm with suitable interventions. It aims to provide whānau with the tools and resources they require to address their needs and achieve sustainable long-term change. • Te Tira Taitamariki: This youth work and mentoring service guide taitamariki through a cultural journey to celebrate their Ngāpuhi whakapapa and provide them with life skills that will contribute to their and their whānau's wellbeing. • Mahuru Remand: This service uses the same approach as Te Tira Taitamariki but works specifically with taitamariki on remand to provide an alternative approach to institutionalisation. An individualised plan is developed for each young person, and they are provided with wrap-around support for the 6–8-week duration of the programme.	
		Alignment to ROCC cohort or community aspiration	
		Taitamariki	✓
		Methamphetamine harm	
		Vulnerable whānau	✓
		Re-integration support	

		Comprehensive support	
		Cultural competence	✓
		Holistic approach	✓
		Collaboration and partnership	✓
	Ara Whakamaua Attendance Services	Ara Whakamaua, under the Work Ready NZ Ltd umbrella, provide a range of services to support taitamariki on their pathway forward and provide a programme to build their capacity and transition back into education or a vocation. They service Kaikohe and the wider Northland region. Attendance Services is one of the programmes offered by Ara Whakamaua and aims to reintegrate truant ākonga into the education system. This service extends beyond returning the ākonga back to school and instead focuses on all the factors which may contribute to the unjustifiable absence or non-enrolment. The service works with the ākonga's school, whānau and wider community to identify what social service supports are required to address their needs.	
		Alignment to ROCC cohort or community aspiration	
		Taitamariki	✓
		Methamphetamine harm	
		Vulnerable whānau	
		Re-integration support	
		Comprehensive support	✓
		Cultural competence	
		Holistic approach	✓
		Collaboration and partnership	✓
	Whakaoranga Whānau Recovery Hub	Whakaoranga Whānau Recovery Hub (WOW Hub) is based in Kaikohe, accept clients from the wider Northland area and work closely with Hokianga Health. WOW Hub provide tikanga-based, clinical, bespoke addiction services to enhance the mana of participants. The services incorporate cultural modalities and Māori models of practice and include anger management classes, community service initiatives, regular wananga and organising and undertaking pro-social activities as part of a person's journey to sobriety. These services are available to members of the public as well as those recently	

		released from prison and wishing to re-integrate back into the community. Until recently WOW Hub managed Freedom Whare, an 11-bed boarding house which accommodated people with mental health and addiction issues undertaking a residential rehabilitation programme. Freedom Whare was ordered to close by the Far North District Council in June 2023 as it had not met the required safety codes. Contractors had been hired to undertake necessary repairs and upgrades, but this has taken longer than expected due to financial constraints. Note: WOW Hub has been advised that ROCC funding cannot be used to purchase capital/assets.
	Alignment to ROCC cohort or community aspiration	
	Taitamariki	
	Methamphetamine harm	✓
	Vulnerable whānau	
	Re-integration support	✓
	Comprehensive support	
	Cultural competence	✓
	Holistic approach	✓
	Collaboration and partnership	✓
	Te Kapehu i te Kainga	Te Kapehu i te Kainga (TKITK) is a community led initiative that supports whānau on their journey to recovery from addiction with a larger community goal of dismantling the supply of methamphetamine in the Hokianga. It employs a kaupapa Māori approach and takes participants on a Tikanga journey using a cultural compass to return home. The programme was developed in response to the growing methamphetamine harms being experienced by whānau in the Hokianga. TKITK supports whānau to improve their wellbeing by facilitating access to treatment and workshops, such as 'Whakapapa Te Oranga'; and traditional healing practices such as Mirimiri and Rongoa. It operates in collaboration with Hokianga Health and has signalled an opportunity for future collaboration with other providers including those based in Kaikohe to maximise each provider's strengths and share knowledge, skills and resources. The idea for collaboration with Kaikohe based providers seeks to fill a void being experienced by many individuals, being the lack of access to and/or

	availability of short-term accommodation as they commence their journey to recovery. TKITK shared its vision for this collaborative approach with ROCC Advisors at a provider visit in July 2024. TKITK have identified that whānau are presently faced with long wait times for entry into rehabilitation (up to 5 months) and they need a safe place to stay as they commence their recovery journey and wait for entry into rehabilitation. In addition to the summary below on how TKITK supports the ROCC focus cohorts and community aspirations, it should also be noted that one of the pre-determined evaluation criteria that the ROCC Funding Panel will consider when assessing applications, is whether the proposal/initiative takes an innovative and/or creative approach to addressing the harms of organised crime. TKITK's proposal for a collaborative approach with Kaikohe based providers would certainly score highly against this requirement. <table><tr><th>Alignment to ROCC cohort or community aspiration</th><th></th></tr><tr><td>Taitamariki</td><td></td></tr><tr><td>Methamphetamine harm</td><td>✓</td></tr><tr><td>Vulnerable whānau</td><td>✓</td></tr><tr><td>Re-integration support</td><td>✓</td></tr><tr><td>Comprehensive support</td><td>✓</td></tr><tr><td>Cultural competence</td><td>✓</td></tr><tr><td>Holistic approach</td><td>✓</td></tr><tr><td>Collaboration and partnership</td><td>✓</td></tr></table>	Alignment to ROCC cohort or community aspiration		Taitamariki		Methamphetamine harm	✓	Vulnerable whānau	✓	Re-integration support	✓	Comprehensive support	✓	Cultural competence	✓	Holistic approach	✓	Collaboration and partnership	✓
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Mauri Tui Tuia	Mauri Tui Tuia (MTT) provide arts therapy, dance movement therapy and music therapy services in the wider Northland region. MTT work within schools, early childhood centres, iwi, and community organisations and offer a range of therapy services to meet the needs of the community, from individual to small group or community, whānau or kaimahi sessions. In 2022, the Aotearoa Crisis Intervention Group, funded a pilot project that was based in two early learning centres situated in severely disadvantaged Northland communities which at the time were dealing with a methamphetamine crisis. In addition to early childhood care, the centres also provided a wide range of support to whānau including comprehensive meals, basic medical support, setting up appointments with service providers and private																		

	transport to and from the centre for those requiring it. Eighty percent of the taitamariki who engaged in the initiative had significant communication delays, and many experienced challenges with impulse control and attention, executive functions, communication, and motor development. The programme supported kaiako working in the centres to assist taitamariki to develop foundational skills that those in a different community would learn within their whānau environment. The programme is delivered over a three-month period with 12 in-centre sessions. Independent evaluations of the services offered by MTT have noted the positive impact of arts, dance movement and music therapy on taitamariki who have experienced methamphetamine harm and/or trauma. MTT has indicated that further funding would allow it to expand the project to more than just the two centres involved in the pilot, including learning centres in Kaikohe. <table><tr><td>Alignment to ROCC cohort or community aspiration</td><td></td></tr><tr><td>Taitamariki</td><td>✓</td></tr><tr><td>Methamphetamine harm</td><td>✓</td></tr><tr><td>Vulnerable whānau</td><td>✓</td></tr><tr><td>Re-integration support</td><td></td></tr><tr><td>Comprehensive support</td><td></td></tr><tr><td>Cultural competence</td><td>✓</td></tr><tr><td>Holistic approach</td><td></td></tr><tr><td>Collaboration and partnership</td><td>✓</td></tr></table>	Alignment to ROCC cohort or community aspiration		Taitamariki	✓	Methamphetamine harm	✓	Vulnerable whānau	✓	Re-integration support		Comprehensive support		Cultural competence	✓	Holistic approach		Collaboration and partnership	✓
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The Mill Gym	The Mill Gym is located in Kaikohe and operates as a strength, fitness, and boxing centre, however, also provides a place for local taitamariki to spend their time productively. The gym provides free membership for 10–18-year-olds and aims to boost young people's fitness, reduce health related issues such as obesity, improve engagement with education providers and provide alternative pathways. This aligns with the community aspiration identified in the ROCC Regional Plan in relation to taitamariki being engaged in pro-social activities and having access to gyms, physical activities, and support in lifestyle improvement.																		

		Alignment to ROCC cohort or community aspiration	
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		Methamphetamine harm	
		Vulnerable whānau	
		Re-integration support	
		Comprehensive support	
		Cultural competence	
		Holistic approach	
		Collaboration and partnership	✓

EXEMPTION DETAILS – a programme opt out has been approved under Rule 12.3k – Public Services

REGIONAL CONTACTS

	Name	Title	Group
Regional Co-Lead	Graham MacPherson	Northland Regional Public Service Commissioner	MSD
Regional Co-Lead	Matthew Srhoj	District Commander – Northland	Police

ESTIMATED VALUE

Procurement Value: \$2.5 million for 2 years

USERS/ STAKEHOLDERS

Please list all business groups and/or external parties who will be a user of and have an interest in this service

Group Names/ Stakeholders	Individual Names + Interest (where applicable)
Government agencies	All ROCC partners, key stakeholders from local, regional, and national government bodies particularly those with interests in Kaikohe/Northland community wellbeing, public safety, and organised crime and harm prevention
Iwi / Mana whenua	Ngāpuhi Ngāti Hine Other iwi who have an interest in Kaikohe/Northland
Providers/NGOs	Any service, community, iwi providers or NGOs, in addition to those identified in this plan, that are ROCC aligned.

Evaluation planning – for Invitation to Apply process only			
Assessment Panel	Team member	Role	Job title
	TBC	Evaluator	Community Representative
	Matthew Srhoj	Evaluator	Police District Commander
	TBC	Evaluator	Iwi Representative
	Graham MacPherson	Chair	Regional Public Service Commissioner
Evaluation method:	Weighted attribute		
Evaluation criteria:	- Proposed service, programme or initiative's alignment with ROCC objectives and approach (25% weighting); including consideration of: - For community members living in the specified ROCC location; aiming to achieve positive outcomes in at least one of the four ROCC focus areas; aiming to support at least one of the three ROCC focus cohorts; demonstrated understanding of the principles of ROCC; alignment to ROCC regional plan. - Organisation or group's ability to deliver the proposed service, programme or initiative (20% weighting); including consideration of: - The feasibility of the proposal; ability to gain accreditation or obtain qualifications if applicable; experience working with ROCC focus cohorts; evidence of currently achieving outcomes (for currently active services). - The proposed service, programme or initiative itself (25% weighting); including consideration of: - Whether the proposal takes an innovative and/or creative approach to addressing harms of organised crime; development of the proposal in consultation with, or supported by, representatives of the community; the extent to which Te Ao Māori worldview and tikanga values are expressed in the proposal. - The outcomes the proposed service, programme or initiative is aiming to achieve (15% weighting); including consideration of: - Whether outcomes are clearly articulated; the appropriateness of the way outcomes will be measured and reported on; demonstrated achievement of outcomes (for currently active services). - Proposed service is based in and/or specifically available to support those who live in the ROCC focus location/Kaikohe (15% weighting)		

Document Owners	Document	Endorsement / review	Responsible / Signatory
	Preferred Provider Endorsement following Invitation to Apply	Regional Assessment Panel	National ROCC Leadership Group
	Contract (Grant/Outcome Agreement)	MSD National Office – ROCC-CRWS Fund Team	Budget Holder

OUR TIMELINE

Process commences:	November 2024
Contract award date:	February 2025 – Contract development to commence

PROCUREMENT PLAN APPROVAL

Procurement Endorsement	National Office ROCC-CRWS Team, MSD
Regional Endorsement	Northland Regional Public Service Commissioner – Graham MacPherson Police District Commander – Matthew Srhoj
National office approval (Budget)	Serena Curtis, Group Manager, Pacific and Community Capability Programmes, MSD

Appendix 1: Sourcing Strategy

1. RPS team in ROCC Regions develop ROCC support and delivery plan

2. RPS team ROCC Regions complete regional sourcing plan. Sourcing plans will identify most appropriate procurement approach/es:

Direct Sourcing

3. Regional RPS team with ROCC and key partners identifies provider/s

4. RPS team engages provider/s

5. National ROCC Leadership Group endorse preferred provider/s / Regional allocation of Fund

6. Endorsed providers contracted via an outcome agreement or grant

Invitation to Apply

3. Notice of Invitations to Apply to identified potential providers

4. Applications received from those who accept the invitation to apply

5. Assessment of applications by regional assessment panels

6. National ROCC Leadership Group endorse preferred applications / Regional allocation of Fund

7. Endorsed providers contracted via an outcome agreement or grant



Regional Sourcing Plan for Community Resilience and Whānau Support (CRWS) Fund

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Background / Context	Budget 2022 Resilience to Organised Crime in Communities (ROCC) is a cross-agency programme of work of which MSD is a partner. A successful Justice Cluster 2022 Budget Bid saw ROCC receive \$34.12 million over three years to support ROCC regions to implement local responses to organised crime. In October 2022, \$32 million of that funding was transferred to MSD who agreed to develop and administer the funding mechanism for the distribution of that funding (called the Community Resilience and Whānau Support (CRWS) Fund) for the ROCC regions. The main purpose of the CRWS Fund is to support the development and implementation of community-led responses to the harms and drivers of organised crime. In particular, the CRWS Fund is for initiatives that: • create community resilience to organised crime, and/or • expand services to address methamphetamine harm, and/or • provide support to whānau impacted by methamphetamine, and/or • provide support to rangatahi at risk of being impacted by, or involved in, organised crime. Tranche 1 Kaikohe was selected as initial location within Northland to start the implementation of ROCC as proof of concept for the region, with the intention to build it out to other locations. The Tranche 1 Sourcing Plan shortlisted seven service providers who were invited to apply for the CRWS Fund, with the panel approving five to receive funding as follows: <table><tr><th>Provider</th><th>Approved funding amount</th></tr><tr><td>Hope House Trust</td><td>\$1,348,840.00</td></tr><tr><td>Ngāpuhi Iwi Social Services</td><td>\$1,389,640.00</td></tr><tr><td>Te Hau Ora O Ngāpuhi</td><td>\$792,000.00</td></tr><tr><td>Te Kapehu i te Kainga</td><td>\$400,200.00</td></tr></table>		Provider	Approved funding amount	Hope House Trust	\$1,348,840.00	Ngāpuhi Iwi Social Services	\$1,389,640.00	Te Hau Ora O Ngāpuhi	\$792,000.00	Te Kapehu i te Kainga	\$400,200.00
	Provider	Approved funding amount										
Hope House Trust	\$1,348,840.00											
Ngāpuhi Iwi Social Services	\$1,389,640.00											
Te Hau Ora O Ngāpuhi	\$792,000.00											
Te Kapehu i te Kainga	\$400,200.00											

The Mill Gym	\$34,639.79
TOTAL	\$3,965,319.79

Tranche 2

This left a shortfall of s9(2)(j) of Northland's total \$5 million still to be allocated. This was endorsed to be divulged as Tranche 2 to providers to fund the expansion of work they are already undertaking to support the three ROCC cohorts in the wider Mid-North region.

The Tranche 2 funding was subject to the Budget 2025 technical transfer and its approval was confirmed on 22 May 2025. This sourcing plan outlines the funding decisions for spending the remaining CRWS Fund allocation.

Rationale for selection

Each provider has been assessed on how it supports one or more of the ROCC focus cohorts and community aspirations identified in the Northland ROCC Regional Action Plan using the following criteria:

ROCC cohort or community aspiration	Description
Taitamariki	Provider offers services targeted at taitamariki to ensure they are engaged in education, training or employment and pro-social activities. Provider improves/offers access to walk-alongside services and support for taitamariki and their whānau to address the complex social issues they face.
Methamphetamine harm	Provider offers services/pathways to individuals (and their whānau) to address methamphetamine addiction and its harms. Provider undertakes activities aimed at educating and/or raising awareness about methamphetamine and its harms.
Vulnerable whānau	Provider improves/offers access to walk-alongside services and support for vulnerable whānau to address the complex social issues they face.
Re-integration support	Provider works to increase and/or improve access to services for those who have recently left prison to address the complex social issues they face and support re-integration.
Comprehensive support	Provider's services are accessible, equitable and culturally appropriate. Provider's services offer a whole whānau model of support.
Cultural competence	Provider offers kaupapa Māori services thereby contributing to individuals and whānau understanding their whakapapa and how this contributes to their identity.

			Provider recognises that a significant component of a journey to recovery is an individual's sense of place, identity and whānau.
		Holistic approach	Provider recognises the need for a multi-layered intervention to address the needs of those experiencing the harms caused or exacerbated by organised crime. Provider recognises that an individual's needs are often complex and extend through to whānau. Provider recognises that some individuals/whānau require extensive support and from multiple agencies and/or providers.
		Collaboration and partnership	Provider has worked with partner agencies on initiatives to address the needs of those experiencing the harms caused or exacerbated by organised crime. Provider has demonstrated a willingness to work with other service providers and/or local partner agencies to address the needs of those experiencing the harms caused or exacerbated by organised crime.

CONTRACT TERM

Contract Term	Start Date: 1 July 2025 End Date: 30 June 2026
Number of and Length of Additional Terms	Nil
Maximum Contract Term	12 Months

PROCUREMENT STRATEGY

What procurement method/s are you planning to use? <i>Note: refer Appendix 1</i>	Direct Sourcing
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Direct Sourcing

Please provide details on who was involved in deciding to direct source with the named provider/s, the outcomes and/or deliverables that you are looking to purchase from the provider/s, and the reasons and/or analysis on why they are the only provider/s available to deliver on the services you are wanting to purchase.

Estimated Value of services to be funded via Direct Sourcing: s9(2)(j)

Who are the prospective Suppliers and why have they been selected?	Provider Name	Rationale for selection
	s9(2)(j)	s9(2)(j)) s9(2)(j)

Note: For-profit organisations and individuals / families are illegible

s9(2)(j)

[Redacted text block]

Alignment to ROCC cohort or community aspiration	
Taitamariki	✓
Methamphetamine harm	✓
Vulnerable whānau	✓
Re-integration support	✓
Comprehensive support	✓
Cultural competence	✓
Holistic approach	✓
Collaboration and partnership	✓

Proposed contract value = s9(2)(j)

Alignment to ROCC cohort or community aspiration	
Taitamariki	✓
Methamphetamine harm	
Vulnerable whānau	✓
Re-integration support	
Comprehensive support	✓
Cultural competence	✓
Holistic approach	✓
Collaboration and partnership	✓
Proposed contract value = s9(2)(j)	

	s9(2)(j)	
	s9(2)(j)	
	Alignment to ROCC cohort or community aspiration	
	Taitamariki	✓
	Methamphetamine harm	
	Vulnerable whānau	✓
	Re-integration support	✓
	Comprehensive support	✓
	Cultural competence	✓
	Holistic approach	✓
Collaboration and partnership	✓	
Proposed contract value = s9(2)(j)		

Invitation to Apply

NOTE: Invitation to Apply is a closed RFP process. This means that only selected providers are invited into the process to apply for potential funding, and it is not open to every single provider in the country.

Please provide details on the reason/s why the named providers have been selected to apply for funding, e.g. reasons could be: delivering the types of services you are seeking, known performer who's approach/outcomes match the ROCC regional plan outcomes

Estimated Value of services to be funded via Invitation to Apply: N/A

EXEMPTION DETAILS – a programme opt out has been approved under Rule 12.3k – Public Services

REGIONAL CONTACTS

	Name	Title	Group
Regional Co-Lead	Graham MacPherson	Northland Regional Public Service Commissioner	MSD
Regional Co-Lead	Matthew Srhoj	District Commander – Northland	Police

ESTIMATED VALUE

Procurement Value: s9(2)(j) for 1 year

USERS/ STAKEHOLDERS

Please list all business groups and/or external parties who will be a user of and have an interest in this service

Group Names/ Stakeholders	Individual Names + Interest (where applicable)
Government agencies	All ROCC partners, key stakeholders from local, regional, and national government bodies particularly those with interests in Kaikohe/Northland community wellbeing, public safety, and organised crime and harm prevention
Iwi / Mana whenua	Ngāpuhi s9(2)(j) Other iwi who have an interest in Northland
Providers/NGOs	Any service, community, iwi providers or NGOs, in addition to those identified in this plan, that are ROCC aligned.

Evaluation planning – for Invitation to Apply process only

Assessment Panel	N/A
Evaluation method:	N/A

Evaluation criteria:

N/A

	Document	Endorsement / review	Responsible / Signatory
Document Owners	Preferred Provider Endorsement following Direct Sourcing	Regional ROCC Co-Leads	National ROCC Leadership Group
	Contract (Grant/Outcome Agreement)	MSD National Office – ROCC-CRWS Fund Team	Budget Holder

OUR TIMELINE

Process commences:	May 2025
Contract award date:	May 2025 – Contract development to commence

PROCUREMENT PLAN APPROVAL

Procurement Endorsement	ROCC National Office Team
Regional Endorsement	Northland Regional Public Service Commissioner – Graham MacPherson

	Police District Commander – Matthew Srhoj
National office approval (Budget)	General Manager, Pacific and Community Capability Programmes - Serena Curtis

RELEASED UNDER THE
OFFICIAL INFORMATION ACT

Appendix 1: Sourcing Strategy

1. RPS team in ROCC Regions develop ROCC support and delivery plan

2. RPS team ROCC Regions complete regional sourcing plan. Sourcing plans will identify most appropriate procurement approach/es:

Direct Sourcing

3. Regional RPS team with ROCC and key partners identifies provider/s

4. RPS team engages provider/s

5. National ROCC Leadership Group endorse preferred provider/s / Regional allocation of Fund

6. Endorsed providers contracted via an outcome agreement or grant

Invitation to Apply

3. Notice of Invitations to Apply to identified potential providers

4. Applications received from those who accept the invitation to apply

5. Assessment of applications by regional assessment panels

6. National ROCC Leadership Group endorse preferred applications / Regional allocation of Fund

7. Endorsed providers contracted via an outcome agreement or grant

ROCC Overview

Organised crime is a barrier to wellbeing. The Resilience to Organised Crime in Communities (ROCC) work programme is a response to the harms and social drivers of organised crime in our communities. ROCC takes a holistic approach to the problem by building a local network of support and applying social responses that complement enforcement activity, ensuring a system-wide focus on long-term prevention.

ROCC Guiding Principles

Reflecting upon the journey to date with communities, ROCC has developed a set of guiding principles that underpin the work programme:

- Te Tiriti O Waitangi – Give effect to the Treaty and its principles
- Co-design – Enable co-design with regions, communities and whānau
- Ownership – Enable community ownership
- Coordinate – Coordinate local and national activities
- Evidence-based – Provide evidence, knowledge and data
- Facilitate – Remove barriers to addressing harm and drivers

Activities Completed/Underway

Appointments made

- ROCC Senior Advisor – Police. Commenced May 2024
- ROCC Advisor – MSD/Regional Public Service. Commenced May 2024

Socialisation and Engagement

A combination of kanohi ki te kanohi hui and online introductions have taken place across the rohe through June, July and August:

- Engagement with local partner agencies to socialise ROCC.
- Education and awareness raising with service providers, Iwi, Hapū, and wider community.

Stocktake of local ROCC-aligned initiatives

- Work has begun to identify ROCC-aligned initiatives currently available and funded.
- Initial location of focus determined as Mid-North/Kaikohe, with an understanding there are needs and connections across wider Tai Tokerau.

ROCC Regional Plan

- ROCC Regional Plan will capture community aspirations and identify what successful resilience to organised crime looks like.
- Stocktake and engagement have identified several insights from previous community consultations which can inform the development of the ROCC Regional Plan.
- Request for feedback and reports from previous consultations have been made to appropriate agencies, groups and providers.

Governance and Community Voice

- Social Wellbeing Governance Group (SWGG) to be confirmed as local governance for ROCC.
- Options for inclusion of community voice in ROCC decision making being considered.



Next Steps

- Insights report – current state assessment that provides insights into the harms which adversely affect the wellbeing of communities in Northland.
- Stocktake of local ROCC-aligned initiatives – ongoing.
- Confirm governance and preferred model for inclusion of community voice at decision making level, proposing establishment of a ROCC Working Group. Convene this group.
- Develop draft ROCC Regional Plan.
- Develop ROCC Regional Sourcing Plan – identify preferred procurement approach(es) before opening of ROCC funding
- Commence development of Regional Maturity Model – framework to measure the successful implementation of ROCC

Initiative stocktake analysis

Stocktake of local ROCC-aligned initiatives is ongoing but to date we have found:

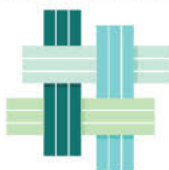
- There are several meth harm initiatives operating in the area which receive minimal funding but have demonstrated value.
- A significant component of a journey to recovery is an individual's sense of place, identity, and whānau; and therefore, kaupapa Māori programmes providing the opportunity to investigate whānau connections and whakapapa are proving successful.
- Short term funding arrangements pose challenges to providers seeking to deliver sustainable support services.
- Agency policy and 'red tape' can restrict the ability to provide holistic wrap around services.
- Several community members and providers attribute success to providing one point of contact and 'walk-alongside support' for an individual and their whānau.
- Taitamariki needs are often complex and extend through to whānau, requiring more extensive and more collaborative multi-agency/multi-provider support.

Judit Berta
ROCC Senior Advisor

s9(2)(a)

Tegan Capp
ROCC Advisor

s9(2)(a)



Resilience to
Organised Crime
in Communities

Summary of Activities

ROCC Funding Panel

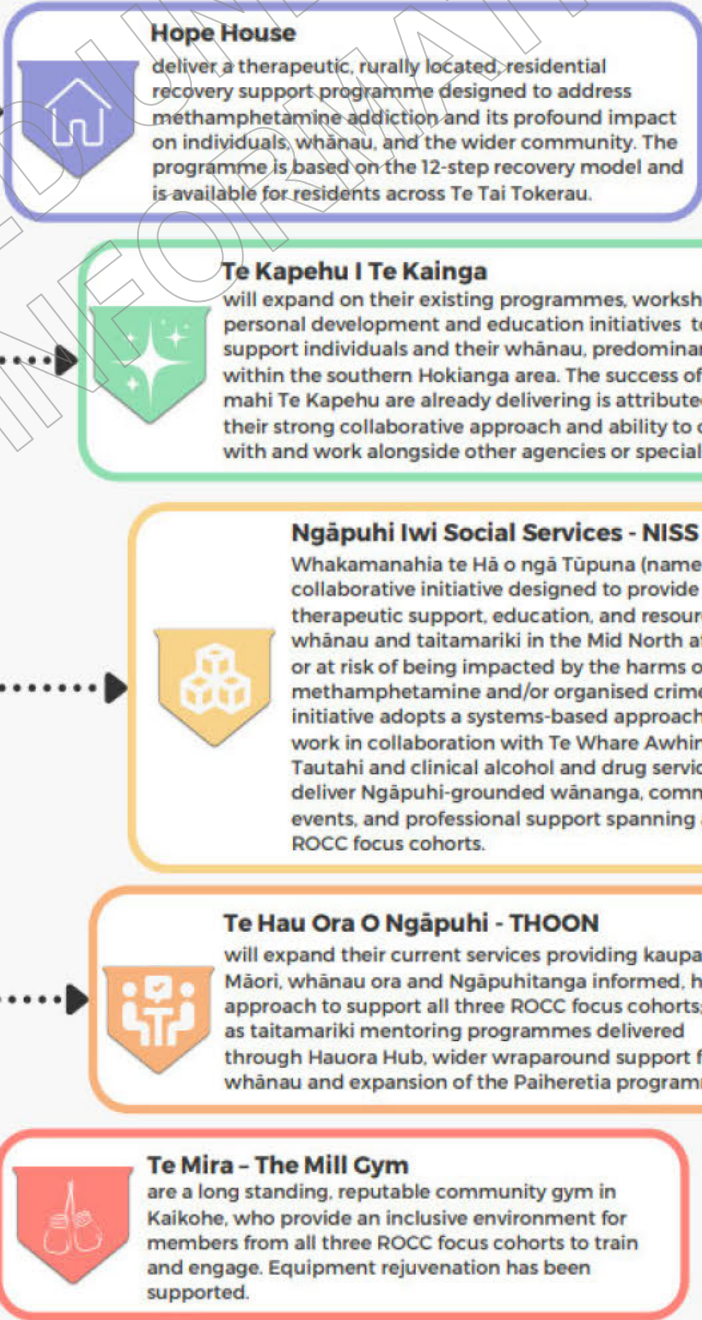
- The ROCC Funding Panel convened in February 2025.
- The Panel consisted of 1 x community representative, 1 x iwi representative and 2 x ROCC programme co-leads (from Police and MSD)
- The ROCC Funding Panel reviewed seven applications, received through the Invitation to Apply process.
- More information was requested by the Panel, and once this was received, the Panel re-convened to confirm funding decisions.
- Applicants were advised of outcomes, and the contracting process completed in April 2025. Successful providers are listed below.

ROCC Focus Cohorts

- All successful providers offer services that support the three ROCC focus cohorts:

Taitamariki
Methamphetamine
Vulnerable Whānau
- In addition, the support services provided align with the Community Aspirations, identified in the ROCC Regional Plan.

Kaikohe Community Aspirations



Next Steps

- The remaining allocation of funding for ROCC in Northland was subject to the Budget 2025 announcement.
- The technical transfer was successful, and work is underway to ensure that remaining funds are divulged prior to 30 June 2025.
- A direct sourcing procurement approach will be undertaken.
- Work on the Maturity Model, the framework utilised to measure the success of ROCC in Northland, will commence.



Resilience to
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in Communities

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Summary of Activities

Governance and Leadership

- ROCC Operational Leadership Group (OLG) established and comprises of Kaikohe based agency, iwi and community members (including those with lived experience).
- Inaugural OLG hui held on 10 October 2024. Group developed their *Tikanga Whakahaere* and drafted the *ROCC Regional Plan*.
- Social Wellbeing Governance Group (SWGG) endorsed ROCC Regional Plan on 24 October 2024.
- This is a significant milestone in the ROCC Implementation Timeline and ensures that we maintain momentum to enable us to open the allocated funding.

Socialisation and Engagement

- Continued socialisation and engagement with community, iwi and hapū, providers and partner agency staff (at both operational and leadership level).
- We have answered the two most commonly asked questions through this engagement below to ensure that everyone is receiving the same messaging.

What community engagement has been undertaken?

Early in the engagement and socialisation of ROCC in Te Tai Tokerau, the community told us that they did not want to undergo more engagement with Crown agencies only to share the same feedback and concerns and see no real change. We took this on board and were made aware of two large pieces of work being led by local Iwi and one of our partner agencies. Coincidentally, this existing consultation was aligned to ROCC focus cohorts and we were able to utilise the feedback and insights in our mahi.

How are you capturing actual community voice in this mahi?

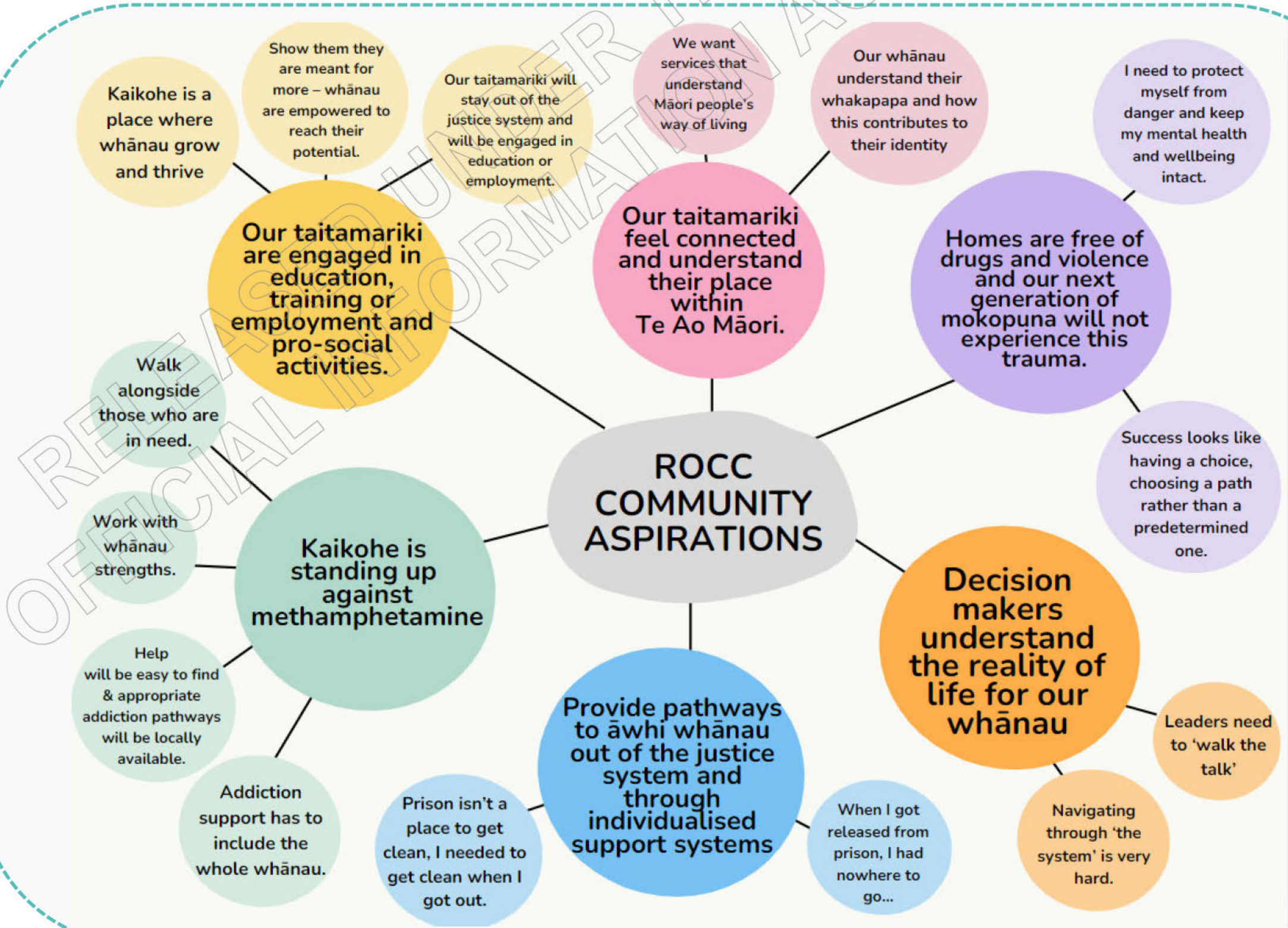
ROCC Advisors have met with over 150 individuals, staff from partner agencies, frontline workers, community members, providers and those with lived experience. These people have shared their views and concerns, as well as their aspirations for Kaikohe and their vision of what success might look like. We have captured these remarks, comments and insights and included them directly in the development of the ROCC Regional Plan. The community aspirations in the graphic are those captured in the Regional Plan. We have also included some of the direct quotes and insights we have collected that have informed each aspiration.

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Resilience to
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ROCC Overview

Organised crime is a barrier to wellbeing. The Resilience to Organised Crime in Communities (ROCC) work programme is a response to the harms and social drivers of organised crime in our communities. ROCC takes a holistic approach to the problem by building a local network of support and applying social responses that complement enforcement activity, ensuring a system-wide focus on long-term prevention.

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- Facilitate – Remove barriers to addressing harm and drivers

Summary of Activities

Socialisation and Engagement

- Continued socialisation and engagement with community, iwi and hapū, providers and partner agency staff (at both operational and leadership level).

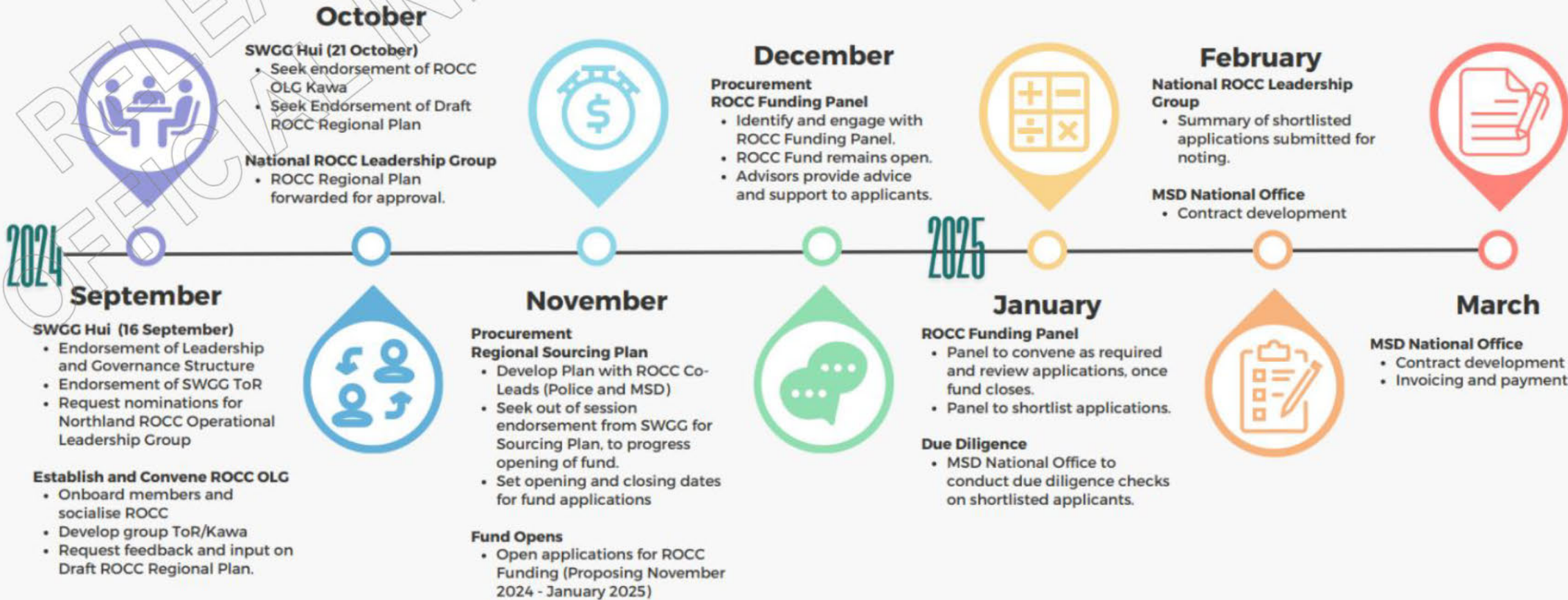
Governance and Leadership

- Social Wellbeing Governance Group (SWGG) confirmed as local governance for ROCC.
- Agreement to establish ROCC Operational Leadership Group (formerly referred to as ROCC Working Group) that will report to SWGG.
- Members of ROCC Operational Leadership Group, including community and iwi representatives, nominated.
- The first order of business for the ROCC Operational Leadership Group at its October meeting will be to develop the Terms of Reference/Kawa and the ROCC Regional Action Plan.

Key factors to note

- The ROCC implementation timeline is an ‘ambitious but achievable’ estimation of key milestones for the delivery of ROCC in Northland | Te Tai Tokerau.
- Dates are indicative only.
- If any steps in the process are delayed, the delivery of the work programme will be extended accordingly.

ROCC Implementation Timeline



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Resilience to
Organised Crime
in Communities

Summary of Activities

Procurement Update

- Regional Sourcing Plan focusing on Kaikohe approved by ROCC work programme co-leads and MSD National Office.
- Preferred procurement approach confirmed as Invitation to Apply.
- Applications sought from selected providers delivering services aligned to the priorities for Kaikohe identified in the ROCC Regional Plan – referred to as Tranche 1.

ROCC Regional Plan

- Northland’s ROCC Regional Plan identifies the priorities for Kaikohe as:

Taitamariki

Vulnerable whānau

Methamphetamine harm

Prisoner reintegration

Enablement of community

Community connectedness

Next Steps

- Engage with community, iwi and hapu, providers and partner agency staff in the wider region to socialise ROCC.
- Develop a second ROCC Regional Action Plan to identify the priorities for wider TTT.
- Develop a Regional Sourcing Plan focusing on wider TTT and seek applications from providers in early 2025 – referred to as Tranche 2.

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Resilience to

Organised Crime

in Communities

Updated ROCC Implementation Timeline

