MINISTRY OF SOCIAL DEVELOPMENT
TE MANATŪ WHAKAHIATO ORA

Coversheet

MSD services for the future

Hon Louise Upston, Minister for Social Development and Employment

These documents have been proactively released.

15 September 2026, Cabinet paper – MSD services for the future programme report back

15 September 2026, Cabinet paper – MSD services for the future programme report back - Appendix One

15 September 2026, Cabinet Expenditure and Regulatory Review Committee Minute EXP-26-MIN-0041, Cabinet Office.

This report back fulfils the commitment in the Detailed Business Case to report annually on the MSD services for the future programme and provided the Ministers with an update on programme progress and is providing assurance to Cabinet that this programme is aligned with approved scope, funding, benefits and Government priorities.

Some parts of this information release would not be appropriate to release and, if requested, would be withheld under the Official Information Act 1982 (the Act). Where this is the case, the relevant sections of the Act that would apply have been identified. Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it. This is the key to the redaction code used for this release:

- Section 9(2)(f)(iv) - to maintain the constitutional convention protecting the confidentiality of advice tendered by Ministers and officials. This generally applies where release would prejudice the orderly and effective conduct of government decision-making processes.

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