# **POSITION DESCRIPTION**

## Oranga Tamariki—Ministry for Children



Title: Site Manager

Group: Services for Children and Families

Reports to: Regional Manager

Location: As specified

Direct Reports: Yes

Budget: Yes

### **OUR ORGANISATION**

#### About us

Oranga Tamariki—Ministry for Children is a Ministry dedicated to supporting any child in New Zealand whose wellbeing is at significant risk of harm now, or in the future. We also work with young people who may have offended, or are likely to offend. Our belief is that in the right environment, with the right people surrounding and nurturing them, any child can, and should flourish.

**Our vision** New Zealand values the wellbeing of tamariki above all else.

**Our purpose** 

To ensure that all tamariki are in loving whānau and communities where Oranga tamariki can be realised.

The Oranga Tamariki way

We're introducing a new way of doing things. A way of looking at the world that guides everything we do:



### Our core outcomes

- All children and young people are in loving families and communities where they can be safe, strong, connected, and able to flourish.
- Improved outcomes for all children, especially tamariki and rangatahi Māori.

### **POSITION PURPOSE**

Build and lead a high performing team to deliver high quality proactive care and protection services to families. Ensure service delivery and practice are enhanced and risks are monitored, assessed and managed effectively.

Manage and monitor the site's financial, staffing and asset resources to maximise performance. Implement and embed nationally agreed protocols, processes and systems to enable full and effective delivery of services from the Site.

### **KEY ACCOUNTABILITIES**

| Key Result area        | Key Accountabilities  |
|------------------------|---|
| Leadership             | Create an inspiring team environment with an open communication culture to enhance practice excellence  |
|                        | <ul> <li>Ensure the capability and capacity is in place to achieve improved<br/>outcomes for children and young people, especially tamariki and<br/>rangatahi Māori, with the support and assistance of the Regional<br/>Manager.</li> </ul>              |
|                        | <ul> <li>Promote and role model the values of Oranga Tamariki including<br/>good employer principles and practices and expected high<br/>standards of responsiveness and behaviour in site operations.</li> </ul>   |
|                        | <ul> <li>Ensure the development of the team and identify talent that will<br/>support staff retention, quality performance and Kaimahi Ora.</li> </ul>  |
|                        | <ul> <li>Future builder - help staff and the organisation navigate the future</li> <li>People builder - develop people and identify talent</li> </ul>   |
|                        | - Deliverer - make things happen, with and through others   |
|                        | <ul> <li>Steward - lead in a public service context, contributing to a better<br/>New Zealand.</li> </ul>   |
| Management and Systems | <ul> <li>Understand and implement your manager Health, Safety and<br/>Security accountabilities</li> </ul>  |
|                        | <ul> <li>Ensure health, safety and security policies and procedures are<br/>understood, followed and implemented by all employees.</li> </ul>   |
|                        | <ul> <li>Implement and maintain inter-sectoral collaboration between the<br/>site and other service delivery functions ensuring effective<br/>relationships with partner agencies, NGOs, community groups and<br/>contracted service providers</li> </ul> |
|                        | <ul> <li>Contribute to the development of regional operating plans and<br/>developing and implement site plans to reflect priorities</li> </ul>   |
|                        | <ul> <li>Build and enhance a site culture of quality practice using insights<br/>and quality assurance mechanisms and reporting, that supports<br/>continuous learning and improving</li> </ul>   |
|                        | <ul> <li>Respond to complaints in accordance with procedures and ensure<br/>Ministerials, Official Information Act and Privacy requests are<br/>managed in accordance with organisational standards.</li> </ul>   |
|                        | - Ensure the supervision standards are operating effectively.   |

#### **Risk Management**

- Identify any organisational risks and take action to minimise their impact.
- Escalate risks and propose appropriate action where necessary.
- Manage within cost centre budget.

### **Engaging with Partners**

- Ensure our caregivers are valued as partners in the care of tamariki.
- Ensure effective relationships with partner agencies, NGOs, community groups and contracted service providers
- Develop, build and foster relationships with Iwi, Māori and Pacific
   Peoples and other client groups within service delivery contexts
- Manage the effective use of contracted services in accordance with expectations

### Being part of the Oranga Tamariki Team

- Actively and positively participate as a member of the team
- Proactively look for opportunities to improve operations of Oranga Tamariki.
- From time to time, you may be required to perform other reasonable duties as requested by your manager
- Comply with and support all health and safety policies, guidelines and initiatives
- Ensure all incidents, injuries and near misses are reported into our H&S reporting tool
- Comply with all legislative and regulatory requirements, and report any breaches as soon as they become known
- Adhere to all Oranga Tamariki procedures, policies, guidelines, and standards of integrity and conduct
- Demonstrate a commitment to and respect for the Treaty of Waitangi and incorporate these into your work.

# **KEY RELATIONSHIPS**

| Internal - | Regional Managers  |
|------------|--|
| -          | Tamariki Advocate  |
| -          | Office of the Chief Social Worker/Director Professional Practice |
| -          | Youth Justice Managers   |
| -          | Partnering for Outcomes  |
| -          | Manager Caregiver Support  |
| -          | Pacific Unit, Care Services                                      |
| -          | Oranga Tamariki staff  |
| External - | Independent advocacy service                                     |
| -          | Caregivers   |
| -          | Ministry of Health   |
| -          | Ministry of Education  |
| -          | Ministry of Social Development                                   |
| -          | Police   |
| -          | lwi and Māori organisations                                      |
| -          | Other providers  |
|            |  |

# **QUALIFICATIONS & EXPERIENCE**

| <ul> <li>A tertiary qualification or equivalent relevant experience is<br/>essential. The qualification may come from a number of different<br/>fields of study, including social work or other human sciences.</li> </ul>   |
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| <ul> <li>Demonstrated experience in leading high performing teams and<br/>managing service delivery operations within a social work services<br/>or comparable organisation</li> </ul>   |
| <ul> <li>Experience in business planning, financial management, resource allocation and performance monitoring processes</li> </ul>  |
| <ul> <li>Background in process planning – including how to set up systems<br/>and processes to ensure efficient service delivery with a focus on<br/>quality and risk management. This includes systems and people<br/>management aspects of process planning</li> </ul> |
| <ul> <li>Demonstrated management experience in complex politically sensitive environments</li> </ul>   |
| <ul> <li>Successful management of risk in critical situations – including media management</li> </ul>  |
| <ul> <li>Experience working with and commitment to improving outcomes for mokopuna Māori.</li> </ul>   |
| <ul> <li>Understanding and appreciation of cross cultural issues and<br/>concerns, in particular, knowledge of tikanga Māori, and Pacific<br/>peoples' culture.</li> </ul>   |
|  |

- Demonstrated ability to work in collaborative peer and other stakeholder relationships
- Understanding of the social services environment and the complexity of pressures that can impact on staff
- An ability to influence action in areas for which they have responsibility but not line management authority
- An ability to lead, manage and transition people through change
- An ability to resolve problems and make decisions with limited information in a practical and straightforward way.